



Our business is merging
your business successfully.

FINANCIAL TIMES

PUBLISHED IN LONDON AND FRANKFURT

No. 28,056

Wednesday January 2 1980

***20p



IDC
design and build cost effective developments for industry and commerce
IDC
IDC Limited Stratford-upon-Avon 0789 4288

NEWS SUMMARY

GENERAL

Soames issues appeal to guerrillas 1979 ends with gold up \$300 an ounce

Rhodesian British Government Lord Soames last night issued an urgent appeal to guerrillas to observe the ceasefire and report to "agreed assembly places, as a growing number of incidents of lawlessness were reported.

With little more than 2,000 of the estimated 15,000 to 20,000 guerrillas having reported to rendezvous points in the first four days of the ceasefire, Lord Soames said it was of "crucial importance" that they assemble and warned that after Friday their presence outside the areas would be "unlawful".

In spite of the delicate state of the ceasefire, preparations for the election are going ahead. Patriotic Front leader Joshua Nkomo plans to return to Salisbury on Sunday, for the first time in three years, to lead his party's campaign in the poll. Page 2

Tehran gloom

UN Secretary-General Kurt Waldheim arrived in Tehran with little immediate hope of his being able to obtain the release of the U.S. diplomats held hostage and no guarantee of seeing Ayatollah Khomeini. The Security Council resolution on UN sanctions adopted on Monday night may prove counter-productive to his efforts to resolve the crisis. Page 4

Israeli fears

Israeli Government fears that the U.S. decision to increase aid by \$100m (£60m) for the next financial year in the beginning of political pressure related to the lack of progress in talks with Egypt on "autonomy" for Arab inhabitants of the West Bank and Gaza Strip. Back Page

Ulster tragedy

Two soldiers were shot dead in South Armagh by members of their own unit when an ambush went wrong. Lt. Simon Bates and Pte. Gerald Hardy were mistaken for terrorists and shot without challenge. Page 2

Nenni dies

Pietro Nenni, one of the fathers of Italian socialism and of the country's republic, died in Rome of a heart attack, aged 89. President of the Italian Socialist Party, Sig. Nenni was for 60 years at the centre of political life in Italy. Page 2

Mother freed

London mother-of-three Mrs. Abide Mehmet, who spent four months in Istanbul's notorious Sasmaklar jail on charges of insulting the Turkish nation, is expected to return home this week. British consulate sources said.

Increased sales

The big London stores reported that business had picked up sharply following the slow start to the pre-Christmas build-up. Page 6

Racing at Cheltenham today has been abandoned. Dare Wigan's racing notes will not appear.

Skinner's fall

Labour MP for Bolsover Dennis Skinner was found unconscious on a moorland road near Chesterfield after a fall of his bicycle. A passing motorist took him to hospital where he complained of head pains. Page 4

Briefly...

Army bomb disposal experts defused a 700 lb IRA bomb which had kept the County Tyrone Carrickmore to Omagh road closed since Saturday. At least 22 people died in a fire at a Chabis, Quebec club. Fourth earthquake since Boxing Day hit Scotland shaking homes in the Borders. Cool winds limited competition in the world sky-swinging championships in Australia. There were 200 entrants but only 300 flies.

CHIEF PRICE CHANGES MONDAY

(Prices in pence unless otherwise indicated)

	Rises	Falls
Bambers Stores	50 + 10	—
Bowing (C. T.)	133 + 3	—
Bryton Hill Prop.	595 + 30	—
Carr Milling	78 + 6	—
Collins (William) A	50 + 5	—
Gordon (Lims)	52 + 6	—
Hestair	29 + 4	—
M & G Holdings	136 + 5	—
Prestwich Parker	23 + 6	—
Savoy A	103 + 4	—
Tebbit	14 + 6	—
Vesper	160 + 5	—
Wilkinson Match	142 + 4	—
Gadecca Res.	99 + 4	—
Viking Oil	610 + 30	—
Warrisons Myn Est.	169 + 8	—
Buffels	£131 — 4	—
Prin Steyan	£121 — 4	—

Russians reinforce troops as Afghan resistance goes on

BY OUR FOREIGN STAFF

THE SOVIET UNION has further reinforced its troops both in Afghanistan and on the Russian side of the border in the face of continued resistance inside the country and increasing hostile reaction abroad.

Diplomats, in New Delhi, quoting reports from the capital, Kabul, say that Russian troop strength in the country is between 30,000 and 40,000. A similar number is said to be deployed across the Soviet frontier.

The troops are said to have been involved in clashes both in Kabul and in the rugged Afghan countryside, but there was no confirmation of whether the resistance was by forces loyal to the executed Hafizullah Amin or by militant Islamic rebels pledged to end Marxist rule.

The greater part of the Afghan Army in Kabul and in those areas already under Russian occupation is claimed by Afghan rebels outside the country to have been disbanded and confined to barracks, possibly in the first stage of a purge by the new regime.

The rebels, speaking from Peshawar in Pakistan near the Afghan border, said yesterday that three important barracks close to Kabul had been surrounded by Soviet troops.

Diplomats in Islamabad said that Soviet

armoured units had reached Jalalabad, less than 50 miles from the Pakistani border.

Figures for Soviet casualties in the upheaval are not known. But in Moscow the State-controlled Press indicated clearly that Russia had no troops until a reliable pro-Soviet power base had been established.

The Soviet Government newspaper Izvestia said last night that Soviet troops were sent "to defend the revolution against outside interference."

At a special session of the NATO Council in Brussels member-countries considered responses to the Soviet intervention.

These ranged from moves in the UN to trade sanctions and a boycott of this year's Olympic Games in Moscow. A joint communiqué after the meeting was considerably less forthright than the statement that followed Monday's six-power talks in London.

At that meeting Britain, the U.S., Canada, France, West Germany and Italy warned that the Soviet intervention "could carry grave implications for the future," and agreed to "review" their relations with both the

Continued on Back Page

Currency freedom attracts investors

BY DAVID MARSH

CUSTOMERS of the High Street clearing banks have quickly developed a taste for the foreign currency banking facilities now freely available after the abolition of exchange controls in October.

Since then residents have probably increased their foreign currency deposits at banks in Britain by about £1bn.

Much of the increase is accounted for by business abroad. Companies may now build up stocks of foreign currencies—for instance, proceeds of export orders—without Bank of England permission.

Before the lifting of controls, companies normally had to convert foreign exchange income into sterling.

But there has also been a significant rise in foreign currency accounts opened by individuals. This represents transactions ranging from cash for holiday villas abroad to speculative stocks of "hard" currencies.

Some bankers believe that the move into foreign currencies has been restrained by the strength of the pound over the past two months.

While sterling is held up on the foreign exchange markets by the benefits of North Sea oil, there has been a reluctance to keep foreign currencies.

However, if sterling entered a weak phase, the ease with which UK residents can now switch into foreign exchange would probably exacerbate downward pressure on the currency.

National Westminster Bank, which in November was the only one of the Big Four UK banks to publicise actively its new foreign currency banking facilities, reports that it is "encouraged" by the response from customers.

Several hundred new accounts have been opened each week since the abolition of controls—mainly in U.S. dollars, as well as Deutsche Marks, French francs, Dutch guilders, Swiss francs and Japanese yen.

All the clearers are coy about giving details of the volume of new accounts. But Lloyds says there has been "significant response," Midland "reasonably substantial" rise, and Barclays "an increase—though not dramatic."

In New York		
—	Dec. 31	Previous
Spot	\$2.2150-2155	\$2.2200-2210
1 month	0.48-0.49	0.48-0.49
3 months	1.26-1.28	1.18-1.20
12 months	4.58-4.60	4.12-4.00

Unions hint at three-month steel strike

BY NICK GARNETT, LABOUR STAFF

BRITISH STEEL Corporation's dozen iron and steel making centres stood idle this morning at the start of the national steel strike which union predictions said could last up to three months.

Mr. Sirs will ask the TUC to give guidance to other unions on assisting steelworkers during the dispute.

Mr. Sirs has been discussing the position with Mr. Evans, who is expected to recommend to his road transport and dock groups that they should provide assistance. Mr. Evans and his national officials will consider the matter over the next three days and instructions will then go out to his membership.

Mr. Sirs, general secretary of the Iron and Steel Trades Confederation, said yesterday that the strike could "easily" continue for six weeks with the prospect of it dragging on for 10 weeks or longer unless the corporation made substantial improvements in its pay offer.

His union could sustain a strike as long as that said Mr. Sirs, and the attitudes of his 90,000 members would gradually harden.

The corporation says there is enough steel in the system to cover manufacturing at present levels for up to six weeks.

Mr. Len Murray, TUC general secretary, has cancelled a holiday because of the dispute and will meet the general secretaries of the steel unions, including Mr. Sirs and Mr. Moss Evans, general secretary of the Transport and General Workers

Union this afternoon. Mr. Sirs will ask the TUC to give guidance to other unions on assisting steelworkers during the dispute.

Mr. Sirs has been discussing the position with Mr. Evans, who is expected to recommend to his road transport and dock groups that they should provide assistance. Mr. Evans and his national officials will consider the matter over the next three days and instructions will then go out to his membership.

The impact of the strike will be partly affected by the amount of co-operation the ISTC and the Blastfurnace receive from other unions.

This morning Mr. Sirs is meeting Mr. Sid Weighell, general secretary of the National Union of Railways, which has already said it will give the steelmen full assistance.

The train drivers' union, ASLEF, has agreed not to move any steel imports, raw materials and finished products to and from BSC plants, nor BSC steel in transit.

Impact of the shutdown.

Page 4

Monetary control system changes likely this year

BY PETER RIDDELL, ECONOMICS CORRESPONDENT

CHANGES IN the monetary control system, which could mean more frequent changes in interest rates, are likely to be introduced in the middle of the year after publication of a Treasury and Bank of England consultative paper in a few weeks.

After two or three months of detailed discussion a decision will probably be announced in the spring Budget, with implementation in the summer.

The Government is expected to express a clear preference for a monetary base system of control among the three or four options included in the paper.

The proposals are likely to be limited rather than radical, and to be presented as a modest, though useful, means of improving monetary control. Any changes are intended to be only an adjunct to the basic determinants of the monetary system such as the policies for public sector borrowing and for interest rates.

At present, the Government tries to achieve its monetary objectives by interest rates, sales of gilt-edged stock and by devices such as the corset which restricts the growth of the interest-bearing deposits of the banks. However, the corset creates major distortions and

the already large scope for evasion has been increased by means of achieving monetary control rather than with the monetary base idea as such. It will emphasise the importance of the right mix of fiscal and monetary policy.

Similarly the document is likely to reflect some of the scepticism about possible changes voiced during the lengthy debate in the Treasury and Bank in the last few months. This turns on the extent to which a monetary base system would be more automatic than at present and would reduce the need for discretionary action by the authorities.

It is likely that the Bank will not relinquish all its controls on interest rates.

Ministers are also concerned to avoid the disruptions which followed the introduction of the Competition and Credit Control Policy 10 years ago. Consequently, the changes will be designed to be as simple and as comprehensible as possible with minimal impact on the present institutional arrangements.

In the City there will be particularly close interest in the extent to which the discount houses will be changed, and also in whether methods of selling gilt-edged stock will be altered.

Record year for airliner sales

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

THE WORLD'S civil airliner manufacturers had a record year in 1979. Firm orders were placed for well over 700 jet airliners, worth an estimated \$30bn (more than £2bn) including

occupied throughout the mid-1980s.

Most manufacturers are confident that this trend will continue into the early 1990s because of the need to replace ageing equipment. Much of this has been in service for almost 20 years. It is becoming increasingly unacceptable because of noise and expensive to fly as a result of soaring fuel costs.

The new generation of jets is up to 30 per cent or so better in terms of fuel consumption and other operating costs than the equipment being replaced, and are fitted with quieter, new-technology engines.

It is estimated that before the re-equipment tide slackens up to \$3,500 new jets will be ordered, worth over \$100bn

Continued Back Page

Tourism expansion forecast

Page 3

BNProsperous New Year

Today sees the opening of a new decade of business opportunity in Europe and throughout the world.

As UK member of one of the world's largest banks BNP Ltd. is ideally placed to optimise the interests of its corporate clients in every aspect of commercial banking, from leasing to foreign exchange and export finance.

BNP banking services are immediately available in the City of London, in principal UK centres and in over seventy countries throughout the world.

If you are in business, BNP can provide advice and finance, UK and worldwide.

Banque Nationale de Paris Limited

8-13 King William Street, London

OVERSEAS NEWS

Ceasefire violations worry the British

Nkomo returns from exile on Sunday

SALISBURY—Patriotic Front guerrilla leader Joshua Nkomo is to return to Rhodesia from exile next Sunday, for the first time in over three years, according to his spokesman.

Mr. Willie Musarurwa, publicity secretary of Mr. Nkomo's ZAPU (Zimbabwe African People's Union) made the announcement to 3,000 cheering supporters at a rally in the black township of Harare.

Mr. Musarurwa, who returned here from Lusaka yesterday, said it was possible both leaders of the Patriotic Front—Mr. Nkomo and Mr. Robert Mugabe—would return together. He said the Front would fight the election as a single entity. "We are going to fight as PF, that is the position," he said.

Mr. Mugabe's ZANU (Zimbabwe African National Union) has announced that it will go it alone at the polls, forming only a loose alliance with ZAPU.

Rhodesian troops went into action against Patriotic Front guerrillas yesterday for the first time since the ceasefire was declared four days ago. A British military spokesman said the fire agreement that it is still being observed despite repeated violations by guerrillas who attacked a

farm near Sinoia, 60 miles north-west of Salisbury. Seven guerrillas were killed.

It was not immediately clear who ordered the troops out of their bases, where they are supposed to be monitored by a 1,300-man Commonwealth force drawn from Britain, Kenya, Fiji, New Zealand and Australia.

Rhodesian military headquarters reported that two whites, one a soldier and the other a woman civilian, had been killed and five people had been abducted during the continuing hostilities.

Only about 1,000 of the estimated 18,000 guerrillas in the country have reported to assembly points, a British spokesman said. A further 2,000, half of them from Mr. Nkomo's wing of the Front, massed north-west of Bulawayo, were believed to be waiting to report to the 16 assembly points manned by Commonwealth troops.

Mark Webster reports from Salisbury: Pressure is increasing on the Commonwealth monitoring force to convince both signatories to the ceasefire agreement that it is still

being observed despite repeated violations by guerrillas who attacked a



Sharp drop in U.S. economic indicators

By Jurek Martin, U.S. Editor, in Washington

A MODERATE economic recession is in store for the first-half of this year in the U.S., according to the latest statistics released here. The index of leading economic indicators, designed to point to future economic activity, fell sharply in November by 1.3 per cent.

This follows a revised 1.4 per cent decline in October—worse than the 0.8 per cent original calculation: together, the two months constitute the sharpest drop since the onset of the 1974 recession.

Seven of the 10 component parts of the index fell in November, led by a steep fall in the number of building permits, which had risen until the last couple of months. The index had principally reflected problems in the financial and stock market sectors, but is now showing weaknesses in the productive side of the economy.

Most Government and private forecasts still expect that the economy will show a small real expansion in the final quarter of 1979—largely because of the durability of consumer spending.

However, it now seems apparent that the problems of major industrial sectors—most notably steel and cars, are beginning to be felt. There have already been reports of considerable cutbacks in new factory orders in December.

The fact that the economy has managed to avoid slipping into recession over the last nine months has induced the Administration not to seek major across-the-board tax cuts in its fiscal 1981 Budget, which it presents to Congress later this month.

Canadian prices likely to rise

By Robert Gibbons in Montreal

RETAIL food prices in Canada are expected to rise between 11.3 and 13.5 per cent in 1980, according to the Retail Council of Canada. The momentum will come from higher prices for imported products, for beef and processed foods and also for packaging.

The exchange value of the Canadian dollar is likely to vary between 83 and 87 U.S. cents. Rising energy costs in the U.S. will push up transport costs, and this is expected to be a major factor in higher imported food prices, especially later this winter.

Processed foods should show "dramatic price increases" because of escalating production costs. Beef prices are likely to rise about 15 per cent in 1980 against 30 per cent in 1979, and 46 per cent in 1978 and pork and poultry prices between 5 and 15 per cent.

In its report to Parliament, the nine-member committee, which includes five members of President Sadat's ruling

WORLD TRADE NEWS

Soviet Union to become India's top trade partner

BY K. K. SHARMA IN NEW DELHI

INDIAN AND the Soviet Union have signed a trade protocol that envisages a turnover of Rs 20bn (£1.1bn) in 1980, a record for the two countries.

This will make the Soviet Union the largest trading partner of India and the second largest in terms of the value of imports.

Indian imports have shifted

from capital goods and machinery to crude fertilisers, non-ferrous metals and newsprint.

Exports to the Soviet Union are mostly "non-traditional items," including shipments of capital goods from Soviet-aided plants in India which now face the prospect of surplus capacity.

India and the Soviet Union have also agreed to work out a long-term trade agreement to cover the period from 1981 to 1985, which envisages doubling the annual trade turnover from

that in 1979 to Rs 30bn.

Also envisaged is "production co-operation" which will involve setting up plants to cater to the needs of both countries as well as co-operation on exports to other countries, particularly in the Third World.

Talks on this began some time ago and have not made much headway. The two countries have decided to step up the pace of implementing agreements on these arrangements.

Trade between India and the Soviet Union will continue on the basis of settlement in Rupees, an arrangement that has been terminated with most East European countries.

This, in essence, means barter trade on a balanced basis, although it involves extension of "technical credit" for any imbalance on either side.

U.S. edge feared despite GATT pact

By David Buckland in Washington

IT WOULD be a nasty irony if the accords for free trade negotiated under the umbrella of the General Agreement on Tariffs and Trade (GATT), in force as of yesterday, precipitated an avalanche of protectionist suits in the U.S.

But it could happen that way.

Certain changes in the U.S. anti-dumping and countervailing duty laws accompanying the GATT agreements on balance of payments imports, so it is feared by importers and their U.S. lawyers.

A wide range of products, many from EEC countries, has been mooted as possible targets of "unfair" trade suits by U.S. companies early in the New Year, including steel, coking coal, shoes, chemicals and semiconductors. It is not easy to forecast how much of the protectionist stirrings within domestic U.S. industry will actually materialise into action.

The most vociferous complainant, U.S. Steel, the country's largest steel maker, has already threatened action against what it argues is dumped or unfairly subsidised imports from companies such as the British Steel Corporation. But the precise nature of what it plans in the New Year has been kept a close secret even from its fellow American steel makers.

This is not surprising.

To some extent, the strong words by U.S. Steel's chairman, Mr. David Roderick, may be a bargaining tactic to try to push the U.S. Government into relaxing expensive environmental regulations, or it may be simply using imports as a scapegoat for internal problems that recently led the giant company to announce the closure of 15 plants and the laying off of 13,000 workers. Certainly, the Commerce Department has forecast that while total domestic steel sales will fall by 5 per cent in 1980, imports into the U.S. will drop by slightly more.

On the other hand, President Carter wants to get re-elected this year. His new Special Trade Negotiator, Mr. Reubin Askew, publicly admits that "there is no question that trade policy becomes more sensitive to the interests of constituent groups in an election year."

But his deputy, Mr. Robert Hormats, points out that foreign countries won a substantial concession from the U.S. in the GATT negotiations when the latter agreed to incorporate into its law the concept that U.S. companies could only get redress against import competition if they could show they had suffered "material" injury.

The EEC pushed for this to be written into U.S. law. Following much baulking by Congress, the word "material" was eventually accepted in the new legislation and convolutedly defined as a "harm which is not inconsequential, immaterial or unimportant."

In return, however, Congress insisted on two changes: more "effective" dumping and countervailing duty laws for U.S. petitioners, and a reorganised federal bureaucracy to administer them. The revamping of the trade bureaucracy consisted of removing responsibility for administering unfair trade laws from the often dilatory Treasury. It was thus parcelled out between the Commerce Department, with the job of the day-to-day administration of the laws and carrying out investigations, and the Special Trade Representative's (STR) office with the role of overall trade policy co-ordinator.

Probably the most important procedural change in the law has been to impose much shorter and stricter timetables on U.S. Government agencies to settle antidumping and countervailing duty cases.

The Commerce Department and/or the STR's office will now have only a bare three weeks to decide whether a U.S. petitioner has a prima facie case.

Certainly, in the recent case of television receivers from Japan, the Treasury seemed to have been tardy to a degree.

American lawyers handling import interests seem convinced the tightened timetables will frustrate their cause.

Where many of the trade decisions will necessarily have to be made off the cuff because of the tight time schedule, the pressure they say, will be on the agencies to go ahead with the case. This bias will be placed more weight on the domestic petitioner's evidence.

Mr. Harold Malagren, a former deputy special trade negotiator in the preceding Republican Administration and now a Washington-based trade consultant, says that Congressional pressure is now clearly on the Administration to press home the cases brought to it.

IN DELHI I visit the area around the Jama Masjid in Old Delhi. It was here that the party launched its campaign in 1977 to enormous cheers and a crowd that filled every side street. The rally is thinly attended—a comment both on the election and probably on the party's fortunes.

In his notebook on the Indian election, David Housego takes the temperature of a listless electorate.

Mrs. Gandhi offers voters the comfort of a familiar figure

IN WIDE STRETCHES of north India drought matters more than this week's election. The traveller from Lucknow to the small town of Unnao and eastwards into Uttar Pradesh sees fields on either side of the road reduced to a dust-bowl. Village ponds are dry and slimy red algae lines wayside ditches. Few bullock teams are to be seen ploughing.

West Bank leaders have denounced the move as part of a plan to eliminate all the independent economic resources of Palestinians in the West Bank.

WHEN WE arrive as part of Mrs. Gandhi's motorcade at a prosperous little village of Saranhi in her own constituency of Rae Bareli in Uttar Pradesh, it starts to rain. "Majatal (Mother Gandhi) has brought the rain," says one of her supporters. The clue to Mrs. Gandhi's political comeback lies somewhere in this intimate bond-snapped brutally during the emergency—between leader

and people to which she feels she alone has claim in India.

Day by day over the past four months, travelling the length and breadth of the country, often giving more than 20 speeches in as many hours, she has sought to re-establish it. She has built on the uncertainties that have sprung from inflation, from the wranglings of politicians, from caste and communal conflicts and from the contempt in which government is held.

Standing on a hastily raised platform by a thatched house, with paper bunting festooned across the road she chides the crowd for voting her out in 1977. "If you want me back you'll have to turn out in large numbers," she says. There is no wave of popular enthusiasm but the comfort of a familiar figure. She is oily proud that she has achieved it by herself. "Every other politician has some flowers. I don't have any at all," she tells journalists. She and not to be the largest party an overstatement by winning rule with an iron fist. "She will family hunger-hand," she says a hide that it will. "She doesn't say that word."

IT WAS THE villagers

northern India who threw out Mrs. Gandhi in 1977 and even in this listless campaign the power of the ballot box is still much cherished. An illiterate woman in the village of Sahjanpur, near Lucknow, explains that the villagers will consult one another and seek the advice of their elders before deciding how to vote.

Most families in Sahjanpur are Harijans (untouchables)—a community apart from the upper castes who would feel defiled by drinking from their well. Most of the Harijans in the area say they would support Mr. Jagdish Ram, the Harijan leader who is making a bid for the premiership against Mrs. Gandhi. But they also feel intimidated by the power of government and by influential landowners.

"What is the use of complaining because nobody will listen," they say, claiming that they only received 4kg out of the 5kg of wheat to which they were entitled under the food-for-work programme set up in the early days of the drought. But after seven villagers had been sterilised during the emergency they got their own back by solidly voting Janata.

A NUMBER OF people say

that eastern India, including Bengal, Orissa and Assam is slipping under a different economic and political system from the rest of India. Bengal's depressed industries are unable to attract the risk capital that is shifting to the prosperous commercial centres of the Punjab, Haryana and western

India so that the economy is becoming increasingly state-dominated.

Parallel with this the Marathas have dug in strongly. Their new confidence is reflected in the bustle of activity at their headquarters in Alimuttan Street, Calcutta, which three years ago was a run-down backstreet.

Jagdish Ram: assured of Harijan sympathy

They are preparing to do battle with Congress on the streets if Mrs. Gandhi returns to power.

EXPECTATIONS of violence have run through the campaign. In Calcutta the Congress Party's street boss, Lakshmi Kant Bose, predicts brazenly "chaos and confusion" in key districts on polling day. The Marxists have limbered up their organisation for post-electoral fights, as have the Hindu chauvinist Jan Sangh and many of the trade unions.

Congress itself seems to have obtained leverage over the Delhi underworld. Ram Chandra, a bodyguard of Sanjay Gandhi, smiles blandly when he is credited with having committed a couple of murders. But nobody looks more vulnerable than the fragile figure of Mrs. Gandhi, ever exposed to the threat of an assassin's bullet as she faces large crowds.

figures sleeping in the open. Feeling ran high against Mrs. Gandhi here during the emergency because of resistance to the slum clearance and sterilisation programmes.

A large portrait of Mrs. Gandhi beside the Imam hangs high facing the Moghal Mosque. The streets are festooned mainly with Congress flags. To my amazement, during a two-hour tour, I do not find one Janata Party supporter. An official in a makeshift Janata office in Gali Garhapatya Street claims that Mrs. Gandhi's congress has been spending massively in support of her campaign and that he was offered 2,000 rupees (£112) to let his store-room at a Congress office. Congress is also said to have promised the fish merchants a new fish market. "The Janata Party has done nothing for us," one Moslem says.

In the evening the Janata Party holds a rally in Old Delhi. It was here that the party launched its campaign in 1977 to enormous cheers and a crowd that filled every side street. The rally is thinly attended—a comment both on the election and probably on the party's fortunes.

FINANCIAL TIMES, published daily except Saturday, is a registered newspaper. Subscriptions £12.50 per annum. Second-class postage paid at New York, N.Y. and at additional mailing

UK NEWS

Miles to chair Mirror Group

BY LISA WOOD

MR. ANTHONY MILES, editorial director of Mirror Group Newspapers, took over as chairman of the group yesterday.

Mr. Douglas Long, formerly deputy chief executive, became chief executive on the same date.

They both succeed Mr. Percy Roberts who has retired after 14 years as chief executive and three years as chairman. Mr. Roberts, who is 58, remains a director of Reed Publishing Holdings.

Both Mr. Long and Mr. Miles will report to Mr. L. A. Carpenter, chairman and chief executive of Reed's International Publishing Corporation. Last August, Reed International, Mirror Group Newspapers' parent company, announced that Mr. Carpenter would take over additional responsibility for MGN. This was part of major managerial changes being made within Reed.

• THE MORNING STAR, Britain's Communist daily paper, is 50 years old. Its first issue recorded a strike by woolen workers. Its 50th anniversary issue will front-page the current steel strike. The paper has survived with the support of readers who have donated hundreds of thousands of pounds to its fighting fund.

Gloomy analysis doubts Tory economic strategy

BY PETER RIDDELL, ECONOMICS CORRESPONDENT

A GLOOMY new analysis of the prospects for the British economy in the first half of the 1980s from City stockbrokers Phillips and Drew questions whether the Government's strategy will succeed in significantly reducing inflation or restoring growth in output.

In a circular published this morning, the brokers say that even after allowing for a wide margin of error, their medium-term projections suggest that output growth will remain very depressed after a drop of almost 2 per cent in 1980. Moreover, after a substantial surplus in 1981-82, the current account will then move back into deficit as the peak in oil tonnage is reached.

Meanwhile, the rate of price inflation will stay well into double figures, in spite of the Government's monetary stringency. Unemployment will continue to rise, reaching 2.3m in 1985.

This view is gloomier than that of other forecasts, including the London Business School's, which predicts that output will pick up in 1981 after this year's downturn.

Phillips and Drew says its "somewhat depressing results hinge mainly upon the assumption of increases of 1.5 per cent a year in average earnings—a similar earnings outturn over the next five years to that experienced in the past 10. It remains to be seen whether sole reliance on tight monetary control will be able to reduce pay settlements significantly in the medium-term. It will be an uphill struggle."

The firm does not believe past evidence supports a rate of growth below the long-term average—in the absence of direct Government intervention."

Similarly, in a period when both domestic and world

demand is likely to be slack, Phillips and Drew doubts whether the restoration of incentives will be sufficient to cause a spontaneous upturn in investment and a self-sustaining growth in output.

The brokers' analysis rests on the assumption of a £2bn deflationary package in the spring Budget, followed by no change in policy thereafter. This means that income tax and excise duties are increased annually in line with inflation and public spending is flat in volume terms.

On this basis, public sector borrowing may remain high in nominal, or current price terms, for the next two years, and then decline as oil revenues pick up. This will open up the possibility of substantial tax cuts within a tight monetary programme, provided balance of payments considerations permit.

Land and home loan block feared

BY ANDREW TAYLOR

LAND and mortgages will be scarce for house-buyers and house-builders in the 1980s, says the National House Building Council.

Mr. Andrew Tait, director general of the council, said that more than six households in 10 will be home-owners before the end of the 1980s, though the average price of a house is expected to top £50,000 during the decade.

In 1945, only 25 per cent of

householders owned their own homes. During the 1970s, the proportion of home-owners had risen to above 50 per cent.

The council's forecasts assumed an average rate of inflation of 10 per cent a year.

House purchase would remain the best possible investment for an ordinary person, said Mr. Tait, but the rate of house price increase was likely to be less than in the 1970s when prices more than quadrupled.

He added that houses would be better insulated in the coming decade and more will be built in the higher price bracket. He also expected a greater proportion of small units to be built aimed at single people and first-time buyers.

"A main objective of the next decade must be to persuade planning committees and environmentalists that too much of house-buyers money is going on land."

Plea for urgent action to save waterways

BY ELAINE WILLIAMS

URGENT action is needed to preserve Britain's canal system, says the Inland Waterways Association.

Its annual report, published yesterday, says that many of the country's waterways are in a desperate state and slow progress is being made to improve them.

The association is concerned that, although the Government has announced that proposals

to abolish the waterways had been halted, the opportunity to exploit them might be lost through lack of investment.

It makes 15 recommendations for the survival of the waterways.

It wants a forward management to take over control of the waterways and adequate finance to restore the system, for which the Government should establish a division within the Depart-

ment of Transport for planning and financing inland shipping.

The association believes that more use should be made of the larger waterways for carrying freight, and that the Government should implement the Select Committee's recommendations on waterway statistics and appraisal of transport investment, and should establish a division within the Depart-

ment of Transport for planning and financing inland shipping.

The recommendations call for planning or development of any one waterway to be seen in the context of the whole network.

The association wants the waterway system to be considered as a national route, 2,000 miles long, and believes that the survival of the canals will improve tourism as well as

form a good transport medium.

Markets chain launches lottery

By David Churchill, Consumer Affairs Correspondent

KEY MARKETS, the Fitch Lovell supermarket chain, today launches an "instant" lottery promotion only weeks before the House of Lords is due to rule on the legality of a similar scheme operated by a major tobacco company.

Key Markets claims that its lottery, which follows its "bingo" scheme last year, is the biggest promotion of its kind to be carried out by a supermarket chain.

It gives shoppers the chance to win instant cash prizes up to £5,000. In addition, Key Markets will be supported by 29 leading food manufacturers who will offer extra prizes of

£100,000 in total.

Shoppers at Key Markets' 120 stores will be given two halves of a lottery ticket, each half carrying a hidden cash prize of between 50p and £5,000. The value of the prize is revealed when the covering material is rubbed off with the edge of a coin. A shopper receiving two matching halves can claim the prize on the spot.

A separate panel also shows, when the covering is rubbed off, whether the shopper has won a free prize.

Key Markets believes that shoppers will welcome its new lottery scheme as an alternative to the grocery price war of the past two years. "All our research shows that housewives do not look forward to shopping," said Mr. David Caulfield, the managing director.

Key Markets says that its bingo scheme last year led to an immediate 15 per cent increase in turnover. Its decision to go ahead with the new lottery promotion, however, has caused some surprise within the grocery trade in view of the pending Lords decision.

They have to rule on the legality of Imperial Tobacco's "Spot Cash" instant lottery scheme, which was used to promote some King-size cigarettes.

Imperial launched the lottery in autumn 1978, but withdrew it when the Director of Public Prosecutions decided to initiate criminal proceedings against several Imperial executives.

Chamber seeks help for small companies

By LISA WOOD

AN APPEAL for a change in the tax treatment of small companies has been made to the Government by the London Chamber of Commerce and Industry.

The Chamber says that a real commitment by the Government to ease the tax and financial constraints that still threaten the viability of this sector of the economy was vital.

In a memorandum to Sir Geoffrey Howe, Chancellor, and Mr. David Mitchell, Minister responsible for small firms, the Chamber said the UK's record of new business launches was markedly lower than other Western industrialised countries, while the importance of

small companies to the health of the economy was widely recognised.

The Chamber said that new sources of risk capital must be encouraged. Existing sources of finance were often not available to small businesses, or terms were often unattractive.

It said direct investment by individuals should be encouraged to enable finance to be provided for projects which did not meet the "severe stipulations of institutional tenders."

The Chamber suggested that changes in the tax treatment of small companies to provide risk capital could increase the number of potential tenders from hundreds to thousands.

Expansion forecast in tourism industry

By Elaine Williams

A GOOD year for the tourist industry is being forecast by the English Tourist Board.

Mr. Michael Montague, chairman of the board, said: "While some of the more traditional industries talk of retrenchment, in tourism talk of expansion; while whole segments of manufacturing industries face redundancies and closures, we will be offering job opportunities by the thousand."

Today the industry employs directly and indirectly more than 1.5m, but Mr. Montague predicts that this will increase to 2m in the 1980s. The revenue from the industry is more than £6bn a year.

Life-boat men rescue 1,000

NEARLY 1,000 lives were saved by Royal National Life-boat Institution boats in 1978, according to figures published yesterday.

This is an increase of 12.7 per cent compared with 1977 when a total of 856 lives were saved.

The RNLI's fleet of 337 life-boats and 126 inshore life-boats were launched on a total of 2,429 occasions compared with 2,171 times in 1977, an increase in the number of calls-out of 11.9 per cent.

The total number of launches by life-boats in the last decade was 26,720, with 12,446 lives saved.

Plea for tax reform to help charities

By ELAINE WILLIAMS

A CALL for major reforms in tax laws related to charities has been made by the National Council of Social Service in a report published today.

A separate panel also shows, when the covering is rubbed off, whether the shopper has won a free prize.

Key Markets believes that shoppers will welcome its new lottery scheme as an alternative to the grocery price war of the past two years. "All our research shows that housewives do not look forward to shopping," said Mr. David Caulfield, the managing director.

Key Markets says that its bingo scheme last year led to an immediate 15 per cent increase in turnover. Its decision to go ahead with the new lottery promotion, however, has caused some surprise within the grocery trade in view of the pending Lords decision.

They have to rule on the legality of Imperial Tobacco's "Spot Cash" instant lottery scheme, which was used to promote some King-size cigarettes.

Imperial launched the lottery in autumn 1978, but withdrew it when the Director of Public Prosecutions decided to initiate criminal proceedings against several Imperial executives.

It is clear that although in the past the European electronics market... has always been regarded as a "dollar market" that nearly half the growth recorded between 1977 and 1979 has been due to the exceptional fall (ranging from 8 to 13 per cent) in the value of the U.S. dollar against most major European currencies."

Over the next five years the year book predicts that the total European market will grow at a modest rate of 8 per cent per annum with the market reaching a value of \$74bn in 1983. Over the past five years the growth has averaged 13 per cent per annum.

Within the various sectors of the industry, Mackintosh sees professional equipment as the fastest growth area with an average rate of 10 per cent per year.

Forecasts for the communications sector is that it will rise from \$4.8bn in 1978 to \$7.7bn in 1983.

Fall in electronics growth forecast

FINANCIAL TIMES REPORTER

GROWTH in the UK electronics industry, and Europe as a whole

does not expect it to exceed 7 per cent.

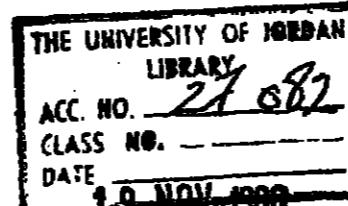
Mackintosh states that it is clear that although in the past the European electronics market... has always been regarded as a "dollar market" that nearly half the growth recorded between 1977 and 1979 has been due to the exceptional fall (ranging from 8 to 13 per cent) in the value of the U.S. dollar against most major European currencies."

Over the next five years the year book predicts that the total European market will grow at a modest rate of 8 per cent per annum with the market reaching a value of \$74bn in 1983. Over the past five years the growth has averaged 13 per cent per annum.

Within the various sectors of the industry, Mackintosh sees professional equipment as the fastest growth area with an average rate of 10 per cent per year.

Forecasts for the communications sector is that it will rise from \$4.8bn in 1978 to \$7.7bn in 1983.

The international bank with special expertise in Saudi Arabia



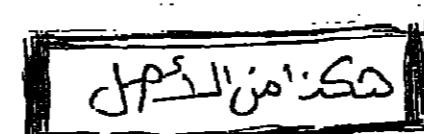
البنك العربي العالمي للمحروقات
Saudi International Bank
AL-BANK AL-SAUDI AL-ALAMI LIMITED
99 Bishopsgate, London EC2M 3TB.
Telephone: London (01) 638 2323. Telex: 8812261/2.

Authorised Capital: £50 million.

Issued and paid-up capital: £38 million.

Shareholders: Saudi Arabian Monetary Agency.

National Commercial Bank (Saudi Arabia), Riyad Bank,
Morgan Guaranty Trust Company of New York, The Bank of Tokyo, Banque Nationale de Paris,
Deutsche Bank, National Westminster Bank and Union Bank of Switzerland.



COAL AND STEEL INDUSTRIES ASSESS POTENTIAL IMPACT OF STRIKE

'Castings industry needs slimming'

BY ROY HODSON

An orderly slimming-down of the steel castings industry backed by a £40m workers' compensation fund is recommended to the National Economic Development Council in an unpublished report prepared by the Steel Castings Research and Trade Association.

Although the steel foundries employ about 16,000 people and make some 200,000 tonnes of castings a year worth £200m, the association assesses their prospects for the future as "grim".

It suggests that it would seem prudent to plan for a demand of not more than 150,000 tonnes of steel castings a year by 1982-83, after making allowances for the loss of export markets.

The association believes the immediate problem of survival for the steel foundries demands a better balance between production capacity and actual demand. A reduction in capacity among the 75 foundries of up to 100,000 tonnes is considered realistic.

The alternative to an orderly reconstruction of the industry, in the association's view, will be bankruptcies and "irreparable damage in human and financial terms" to the industry.

The association rejects the idea of allowing the contraction of the steel castings industry to be brought about by the operation of market forces. "Our concern is that the uncontrolled operation of the market could leave the survivors too weak to withstand foreign competition and too impoverished to nourish and sustain the very real prospect of a brighter long-term future."

Conventional restructuring of the industry is considered to be beyond the resources of the member companies. Government backing for the proposed compensation fund will be sought if NEDC supports a radical restructuring of the steel castings trade.

THE BRITISH Steel Corporation's blast furnaces, the starting point in the iron and steel-making cycle, have been damped down and are not expected to produce iron again until the strike is over.

Damping down a furnace is rather like adding non-combustible materials to a house fire and reducing draught, thus keeping it aglow.

Most furnaces have been charged with non-metallic substances instead of their usual burden of iron ore. The stream of hot gas which provides the furnace blast has been reduced to the minimum level at every furnace.

But the furnaces will be kept hot. If a blast furnace is allowed to go cold, its internal refractory linings are liable to collapse and repairs then involve a virtual re-build.

Similarly, the coke ovens which supply coke to the blast

furnaces are being kept hot, although they will not produce coke. Arrangements have been made with the steel unions for coke ovens, furnaces and other essential steelworks operations to be maintained in good order by volunteer workers during the period of the strike.

The damping down of the blast furnaces began before the Christmas holidays. In the last hours before the strike, the essential workers are making the necessary technical arrangements to prepare for a prolonged shut-down instead of bringing the furnaces back into production for the New Year.

The new 10,000-tonnes-a-day blast furnace at Teesside, the biggest in Britain, which was in production for only 10 weeks, poses a special problem. The strike has caught it at a critical point on its "learning curve" after iron production has been raised to more than

half the eventual capacity of the furnace.

British Steel has no experience of shutting down such a big and complicated piece of equipment.

It is feared that several months' work will be needed to bring the furnace back to the point on the curve gained before Christmas.

Without adequate supplies of the cheap iron provided by the Teesside furnace, British Steel will find grave difficulties making competitive steel for some weeks after the strike ends.

In South Wales, where the 5,000 tonnes a day Llanwern blast furnace is also damped down, there will be a similar problem.

The remaining British Steel blast furnaces in Scotland, Yorkshire and Humberside and Wales are smaller and could be brought back into production more quickly.

New problems on coke imports

THE STEEL strike, which started today, could raise fresh difficulties for the National Coal Board and the British Steel Corporation in their efforts to resolve the current dispute over coking coal imports.

The NCB worried about the threat to mining jobs posed by BSC's mounting imports of cheap coal, has been investigating the possibility of offering the Corporation a subsidy on UK coking coal.

During recent weeks, the NCB and BSC have been trying to reach agreement on the level of a subsidy which would be necessary to allow the contract of the steel castings industry to be brought about by the operation of market forces. "Our concern is that the uncontrolled operation of the market could leave the survivors too weak to withstand foreign competition and too impoverished to nourish and sustain the very real prospect of a brighter long-term future."

Conventional restructuring of the industry is considered to be beyond the resources of the member companies. Government backing for the proposed compensation fund will be sought if NEDC supports a radical restructuring of the steel castings trade.

the Steel Corporation has apparently put the figure higher. BSC said last month it had until the end of January to decide whether to take up its options. It is not yet clear whether the strike will affect this deadline.

Further imports will deal a severe blow to the Kent and South Wales mines which produce coking coal. Sir Derek Ezra, chairman of the NCB, has estimated that for every 1m tonnes of business lost in these areas, some 3,500 to 4,000 jobs could disappear.

The NCB has estimated that it would cost £20m to £23m in subsidies to prevent BSC taking up its import options, but

Coal production and productivity up

BY MARTIN DICKSON, ENERGY CORRESPONDENT

A STEADY and significant improvement in production and productivity has been recorded by the coal industry over the past six months of 1978, according to latest National Coal Board statistics.

Britain's deep mines produced 75.78m tonnes of coal in the 37 weeks from the start of the NCB year to December 15. This was 1.65m tonnes more than in the same period of 1978 and was

achieved with 4,000 fewer workers.

The Coal Board is now confident it will meet the target of 105m tonnes of deep mined coal it has set for the full year to March 31, provided no outside factors, such as strikes, intervene.

He also argues that the miners' productivity bonus, introduced in 1977, is helping the main reasons to explain the

improvement. He says that a large number of investment projects started in 1974-75 are now beginning to pay off.

Those investments set the industry on an expansionary path after more than a decade of contraction.

He also argues that the miners' productivity bonus, introduced in 1977, is helping the main reasons to explain the

improvement. He says that a large number of investment projects started in 1974-75 are now beginning to pay off.

At a further meeting in July Herbert Morrison, Leader of the Commons, maintained that public expenditure was disturbingly high and could be cut by 5 per cent. Later in July, Attlee again expressed grave worries at the level of public spending and a review of expenditure was begun.

In the Commons on July 6, Cripps had said that there was not the slightest intention of devaluing the pound. But at a Cabinet meeting in August —

Attlee's agonies on devaluation

BY JOHN HUNT, PARLIAMENTARY CORRESPONDENT

THE TRAUMATIC events leading up to the 30 per cent devaluation of the pound in 1949 form the central theme of the Cabinet minutes released today under the 30-year secrecy rule.

The documents record the growing consternation of Ministers over the rapid decline in the gold and dollar reserves and the continued speculation against sterling. They show the agonising dilemma faced by the Labour Government as the result of American pressure for cuts in UK public expenditure.

Things came to a head on September 18 when Sir Stafford Cripps, the then Chancellor, returned from discussions in Washington to announce that the pound was being devalued from \$4.03 to \$2.8.

To make matters worse the Government's term of office was coming to an end and it knew that it had to go into a general election within the next few months.

Cripps seemed to accept the proposal with great reluctance.

Following the Washington talks, a meeting of the Cabinet took place in conditions of elaborate secrecy on Saturday, September 17. Ministers were instructed to come to No. 10 by various entrances in order to avoid attention.

The gloom was undisguised as Cripps gave details of the broadcast he was to make the next day announcing devaluation. Some Ministers feared that the public would think the decision had been dictated by the Americans. Others complained that the broadcast was too defensive and that it gave the impression that a "special series of calamities" had befallen Britain.

There were further shocks on October 21 when Cripps told the Cabinet that the inflationary threat was so serious that the economic policy committee had decided on expenditure cuts of £25m, to include reductions in the subsidies on a wide range of foods.

Other subjects mentioned in the Cabinet minutes include:

THE MIDDLE EAST—Signs of British irritation with American post-war policy on the Middle East are revealed. Foreign Secretary Ernest Bevin told the Cabinet of the "instability" and "vacillation" of U.S. policy.

He said that President Truman had promised support for a United Nations resolution which contemplated Jerusalem under International control.

Very shortly after, the State Department seemed to be offering different proposals.

Anneurin Bevan urged that Britain should base its position in the Middle East on befriending the Jews, who would give all facilities needed to establish strong military bases in Palestine.

CHINA—A calculated risk of serious military clashes over Hong Kong between British and Chinese Communist forces was taken by British ministers in 1949, the year Mao Tse-tung took control in China.

Eventually the Cabinet decided to reinforce our garrison in Hong Kong. But Britain's relations with China at that time are apparently still sensitive in Whitehall. Some documents which would normally have been available for inspection have been withheld.

Car dealers ask for better deal

BY THE MOTOR Agents Association

general of the MAA, said yesterday: "I very much doubt if there is any other business where trading agreements are tilted so heavily in favour of the suppliers."

It is to seek the co-operation of the Office of Fair Trading in drawing up a code of practice to govern relationships between dealers and their suppliers.

In particular, the MAA aims to secure three-year agreements with 12-months' notice of termination on either side. At present, many franchises are terminated at three months' notice with most agreements running for no more than a year.

Arrangements by the supplier to buy back new vehicle stocks, franchise signs, parts and accessories, special tools and equipment or pay fair terms of compensation to a terminated dealer should be clearly set out in dealer agreements, says the MAA which represents nine out of 10 franchised dealers.

Mr. Alan M. Dix, director

"We are not out for a fight. But we are very determined to bring about agreements based on greater equality between the parties. In too many agreements all the rights are with the suppliers and all the obligations with the dealers."

A document embodying the MAA's views has been sent to the chief executive of every vehicle manufacturer and importer in the UK. Copies are being sent to government Ministers, MPs, members of the European Parliament and senior civil servants to enlist their support.

Volkswagen and Audi prices increase by 6%

FINANCIAL TIMES REPORTER

THE PRICE of Volkswagen and Audi vehicles went up 6 per cent yesterday. The increase was the result of higher manufacturing costs being passed on to the British importer, Volkswagen (GB), a London subsidiary.

Volkswagen (GB) believes it can lift its share of the new car market from around 4.5 per cent to around 5.5 per cent in 1980. But, like most other companies in the industry, it expects the total market to drop steeply this year to 1.45m from the 1979 level of over 1.7m.

Volkswagen (GB) will have the benefit of a new commercial vehicle to sell in 1980 so its total vehicle sales are expected to approach 93,000. In 1979, the company sold 83,500 VW and Audi models — an increase of 17 per cent.

The last price change by Volkswagen (GB) was in September, when the 1980 specification models went on sale at around 2.7 per cent more.

Examples of new prices: Polo

N up from £2,944 to £3,115; Golf LS from £3,875 to £4,105; Audi 80 LS from £5,028 to £5,388 and Audi 100 Avant CD-SE automatic from £9,746 to £10,328.

• Volvo Concessionaires, the Ley Group subsidiary, is today launching the five-door hatchback version of the Volvo 300 series, the Swedish concern's small car. Called the 325DL, it goes on sale at £4,450 for the manual version and £4,678 for the automatic.

Volvo is also offering 300 models converted to run on LPG (liquefied petroleum gas) by the installation of Landi-Hartog equipment at a cost of about £373 plus VAT. A facia-mounted switch enables the driver to return to the normal petrol system so the car effectively becomes a dual-function vehicle with the cruising range nearly doubled.

• The Talbot Motor Company has announced immediate price increases of 3 per cent for its Avenger, Horizon, Sunbeam and Dodge 1100 (car-derived van) vehicles and 6 per cent for the Chrysler 2-litre saloon.

Financial Times Wednesday January 10, 1980

Provincial journalists reject action on pay

PROVINCIAL journalists have voted against taking industrial action over their pay claim, the National Union of Journalists said yesterday. NUJ members have rejected by 2,292 votes to 728 a recommendation from their leaders to impose a programme of descriptive sanctions.

The union, in the wake of the decision, has accepted the offer from the Newspaper Society, which the NUJ says is worth 14½ per cent on the industry's editorial wages bill.

Most of the 9,200 provincial journalists belong to the NUJ

and they have taken action over their national agreement with the Society twice in the past two years.

The union said the agreement will give newly-qualified senior journalists increases of between £12 and £12.50 on basic rates ranging from £70.50 to £84 a week. Long-service journalists will get up to £125 a year more.

The Newspaper Society said the employees were very pleased by the union's acceptance of their pay offer. He added: "The indications we had were of little support for any industrial action."

TUC to rule on print recruiting

BY ALAN PIKE, LABOUR CORRESPONDENT

THE TUC is to be brought into a dispute between two print unions which has important implications for future trade union organisation in the provincial newspaper industry.

After a fortnight long strike by Tele-Ad staff at the Warrington Guardian, the National Graphical Association has gained an important foothold in a white collar area traditionally represented by the National Society of Operative Printers, Graphical and Media Personnel.

This is one of the first moves in a determined campaign by the NGA—the leading craft union in the industry which represents groups such as compositors and skilled printers to pick up clerical members in provincial newspaper offices and commercial printing.

NATSOPA has responded by claiming that the NGA's activities are a breach of the TUC rules restricting unions' spheres of influence.

The Warrington Guardian agreement recognises the right of individual Tele-Ad staff to join the NGA. Mr. Tony Dubbins, NGA Assistant General Secretary, said that it would be converted into collective recognition when the union had recruited to membership at least 51 per cent of the staff.

There are strong pressures at present to create a single union in the printing industry and the National Union of Journalists has decided that it cannot ignore these, although it has many members in non-printing fields, such as broadcasting and public relations. Its executive has instructed Mr. Ken Ashton, general secretary, to make strong but informal amalgamation approaches to the NGA and SOGAT.

If this merger succeeds, the much smaller NATSOPA would, if it remained on the outside, be in a potentially exposed position. Its isolation would increase if the TUC decided in what NATSOPA regards as its traditional territory.

There are strong pressures at present to create a single union in the printing industry and the National Union of Journalists has decided that it cannot ignore these, although it has many members in non-printing fields, such as broadcasting and public relations. Its executive has instructed Mr. Ken Ashton, general secretary, to make strong but informal amalgamation approaches to the NGA and SOGAT.

Bank unions meet

BY NICK GARNETT, LABOUR STAFF

NEGOTIATORS FOR the Banking, Insurance and Finance Union in the English clearing banks are meeting tomorrow to draw up recommendations for this year's pay and conditions claim.

The recommendations will be put to a special executive meeting next week, which will also discuss pay claims for the Scottish clearers and the Trustee Savings banks. The Scottish and English clearers have an April settlement date with the TSB's agreement operating from February.

All three staff associations in the English clearing banks are meeting in two weeks time to formulate what some of their negotiators expect to be a uniform claim.

The banking union and the staff associations have been at loggerheads over negotiating machinery. Mr. Leif Mills, the union's general secretary, has written to the Federation of Bank Employers saying that it would be wrong for the federation to negotiate with the staff associations on behalf of all five clearers.

The staff associations are at Barclays, National Westminster and Lloyds but, not at the Midland or Williams and Glyn's.

Union and the staff associations will be seeking increases of at least 20 per cent.

Mr. Alan Bealey, secretary of the steering committee which is trying to set up a joint union out of the staff associations said yesterday that apart from a pay

Comfort them with flowers

There's no more personal way to express sympathy. For guaranteed delivery and the widest choice of wreaths and floral tributes, see your local Interflora florist.

Flowers bring comfort

MANAGEMENT

WHEN this monthly column was launched two months ago, we promised it would avoid using jargon wherever possible. To reinforce the argument that jargon can hinder comprehension of the complexities of planning rather than aid it, we cited part of an article in the journal "International Management", which summarised an interview with Professor Igor Ansoff, one of the world's leading planning specialists.

To quote our comments of November 7, "Ansoff was reported as dubbing the 1980s as the era of 'long-range planning', the 1990s as the age of 'strategic management', the 1970s as that of 'strategic issue management', and the immediate future as that of 'weak issues management', otherwise known as 'surprise management'."

The author of the report has since responded via the FT Letters column (November 29). Professor Ansoff's reply will be contributed to the article below.

C.L.

SOME thoughtful managers have challenged the continuing usefulness of what has been commonly called "long-term" corporate planning. This is the planning which seeks to perceive the trends, the uncertainties and variabilities in the firm's environment, and then to make decisions about the main direc-

MALE chauvinists fearful of a major push by women into the upper echelons of management are presented with two options. One is to give in gracefully. The other is to go to war—not against women, but some distant enemy that will necessitate long periods being spent away from home.

If that sounds a convoluted solution it is all tied up with the theory that Rachel Nelson espouses for suggesting that the time and climate are indeed right for women to make a major effort to better their dismal showing so far in the management stakes.

Historically, so the theory goes, men have regularly had to go "off to the front" to fight in some war. During that time women have taken over practically every "masculine" job in sight. When men return from the wars they are overwhelmed by an infantile reaction to push women "back into their traditional roles—of wives, mothers and housewives."

Things have changed, though. A long time has passed since the last world war and any future conflict will be fought with computers. So the "pattern" has changed—meaning presumably that, as the traditional

So much for present day practice —but what about the future?

BY PROFESSOR IGOR ANSOFF

tions in which the firm shall develop.

In today's actual practice, one finds two distinctive kinds of planning. One, the more prevalent type, is called "long-term planning" by some, "long-range planning" by others.

It is based on an underlying assumption that the developments of the past are reliable indicators of the trends of the future. Therefore, such plans typically start with a forecast.

This forecast may be a summary of expert opinions of the firm's marketers, or a sophisticated computer projection of the historical developments, but, in either case, it extrapolates the past into the future. On the basis of this forecast, goals are established, programmes are identified, and budgets are prepared.

I think it is clear that, when the future is foggy and uncertain and there is a highest likelihood that this future will not be a simple continuation of the

past, this type of planning becomes not only unrealistic and wasteful, but actually dangerous to the future survival of the firm. For it gives managers a false reassurance of certainty and stability when they do not exist; it puts management into a false sense of security, and it puts the firm on "inflexible rails" from which it will be difficult to depart when future reality shows that these rails lead to disaster.

The shortcomings of this kind of planning have not been generally understood by managers in the past. Why else, for example, would many French managers have complained about the fact that their long range planning systems failed to predict the petroleum surprise?

There is also in practice, alas much less widespread, another kind of enterprise-wide planning. It is found in firms such as IBM, Shell, General Electric, Texas Instruments, Philips, etc. The rationale for this kind of

planning was beautifully expressed by Sir Winston Churchill who said: "Those who are possessed of a definite body of doctrine and of deeply rooted conviction upon it will be in a much better position to deal with the shifts and surprises of daily affairs."

It is to the development of such "doctrine" for the firm that the second type of planning is addressed. Its essence is the assumption that the future will very probably not be an extrapolation of the past. Why else, the different possible shapes of the future (scenarios) must be visualised, and that decisions about the future must include the best possible insurance against unpredictable variability.

The common name for this second kind of planning is strategic planning and it has many variations. Thus, for example, significant differences can be found among the approaches used by IBM, Shell, General

Motors, and Philips. But all of them are similar in the fact that, instead of reducing the flexibility of the firm and inducing a false sense of certainty about the future, they actually enhance the firm's sensitivity and responsiveness to new and sometimes surprising developments in the environment.

In his article, Mr. Lorenz referred to my assertion that in today's practice many firms which still use "long range planning" have recently changed the name to strategic planning in order to conform with the current vogue. This assertion is supported by a number of recent empirical studies in Europe, the U.S. and Japan.

So much for today's practice. What of the future? Three incipient developments are already observable. The first is the increasing managerial preoccupation with the internal capabilities of the firm to keep pace with rapidly changing external realities. For example:

(i) the responsiveness of the organisational structure to fast "surpriseful" development; (ii) the "strategic mentality" (a term commonly used in the Philips company) of the managers needed to keep pace with new technologies, new competitive challenges, and changing socio-political realities; (iii) the openness of management information systems to developments which are highly relevant to the firm but come from far-flung unfamiliar sources; (iv) the social climate within the firm which increasingly must encourage flexibility, entrepreneurial spirit and initiative.

This preoccupation with the "inwards" of the firm is beginning to enlarge the scope of strategic planning to also concern with internal flexibility to the historical concern with the external strategies of the firm.

The second and companion development has been triggered



shifting the focus of managerial attention from planning as an end in itself to strategic action in the market place as the essential test of managerial success. It is for this and to me, very valid reason, that the new name *strategic management* is now replacing strategic planning to describe three related activities: (1) planning what the firm will do in the environment; (2) planning the capability of the firm; and (3) converting (implementing) these plans into reality.

In a secondary reference to my interview published in International Management, Mr. Lorenz describes me as claiming that the historical progress has been from long range planning to strategic planning, to weak signals. I feel that the credit must be given where it is due. In my original interview I had referred to a speech made by Mr. Michael Allen, then Vice-President for Strategy at the General Electric Company. To the best of my recollection, he said: "For us the 1950s were a period of long range planning, the 1960s a period of strategic planning, and the seventies and eighties will be a period of strategic management".

H. Igor Ansoff is Professor of Management at the Brussels-based European Institute for Advanced Studies in Management, and Professor of Management at the Stockholm School of Economics.

BOOK REVIEW

Women on the management battlefield

BY NICHOLAS LESLIE

challenge has disappeared, men have gone a bit soft and are ripe for being replaced by women in positions of power.

Rachel Nelson does not think that women should be over-fussy about how they achieve this end; after all, men don't play a very fair game in business. Use of feminizing wiles is heartily condemned. For example, you have just achieved junior executive status. You meet the chairman, who doesn't know you, in a lift. Don't stand stylly in the corner. Massage his ego instead by remarking, just before you get out of the lift, that you saw his picture in the paper. That, without doubt, will get him wondering who you are.

Also, don't be hidebound by the male aversion to "telling tales out of school." In the absence of your boss, his deputy starts plotting against him, let the boss know. That could bode well for a leg up the executive ladder.

One thing women will have

learned to live with is a lighthearted approach. Rachel Nelson has made some telling points in showing women the obstacles that lie in their paths. This is particularly so when she highlights the means by which men undermine attempts by their female colleagues to prove their worth—a favourite ploy is to tear apart new ideas destined for top-level consideration on the pretence that they (the men) are "only trying to protect you." On the other hand, there is really scant advice on how to get on to the bottom rung of the executive ladder. And what advice there is is designed for the ambitious secretary rather than anyone else. Indeed, it all seems rather chancy, with rather a lot of reliance being put on women being able to "catch the eye of management"—a perilous approach that conjures up visions of hordes of ambitious women edging male colleagues.

One thing women will have

to learn to live with is a masculine logic in business, a manifestation of which is the "nothing succeeds like failure" syndrome. This, Rachel Nelson explains, means that when men make small mistakes they are ignored. Several small mistakes may lead to the guilty party being asked to leave. However, if he makes a really spectacular gaffe, costing the company a lot of money, the reward will probably be promotion.

The author makes no apology for the fact that men come off rather badly in her book. But then some of the male "put downs" she cites hardly justify a laudatory approach. Out of court, she suggests, are such remarks as "As a woman, what do you think of so-and-so?" "You seem to be doing awfully well—for a woman." "I like old so-and-so but he's a bit of an old woman." Excessive old-fashioned politeness in men is also suspect.

Among retaliatory measures suggested for women is to call any man "duckie" if he calls her "dear." But certain responses to male chauvinism and vindictiveness should be used with caution. Weeping—the "nuclear deterrent" of the office war—should be employed as a last resort.

Among useful accomplishments for anyone hoping to make it to the top is an ability to read a balance sheet and to be wary of, and know how to deal with, stockbrokers who ring up when trying to get a "fix" on your company's financial position.

A major factor behind any woman's hopes of getting to the top is courage. Without it there is little hope. Courage is needed, for example, when a woman is passed over for promotion. If no reasonable explanation is given for such an event then she should not be afraid to resign. Chances are she will then receive several "rescue" job offers from male acquaintances.

All in all Rachel Nelson has produced a very readable, if



light, guide to human characteristics; rather than a serious textbook on how to succeed in business. Dare one say it, though, there are a number of inconsistencies. And, given the emphasis she puts on women's independence and the role they should be allowed to play in business, one of these is quite striking.

When warning of the dangers of letting a company take over your life, she says that once

when discussing with a personnel manager how much she should be required to contribute should she join the pension scheme, she "expressed the opinion that my husband might be prepared to look after me in my old age." Presumably, that's having your cake and eating it.

Success Without Tears, A Woman's Guide to the Top, by Rachel Nelson. Weidenfeld and Nicolson £4.95.

Technical News

EDITED BY ARTHUR BENNETT AND TED SCHETTERS

INSTRUMENTS

Check kept on noise

FROM B and K Laboratories comes news of a noise dose meter that is particularly suitable for assessing risk of hearing damage in noisy occupations in industry.

Small enough to be worn by individuals without interfering with their working activities, the model 4428 measures the true accumulated noise exposure in accordance with the requirements of ISO R 1999 ("Assessment of Occupational Noise Exposure for Hearing Conservation Purposes").

Since noise exposure is a function of both intensity and time, calculated to particular rules, the device has computing circuits and as a result is able to provide a continuous reading on its liquid crystal display of the percentage of allowable noise to which the wearer has been subjected.

The instrument is able to measure the accumulated noise dose of both continuous and short duration impulsive sounds. This is important because short duration noise is often perceived as being less loud than continuous noise and can be more hazardous than one might expect.

More from B and K, Lancs Road, Hounslow, Middx (01-576 7774).

Measures density

FOR THE convenience of those who seek a continuous density measurement, Laboratory Impex of Lion Road, Twickenham, is offering the Berthold density measuring instrument, LB579.

Operating on a scintillation

steel unit has the advantage of being continuous measurement without contact with the medium involved. Hence it is ideal for use in the food processing industry, especially sugar refining.

It can determine liquid concentration in a wide range of situations, such as sugar refining, milk processing, acids, oils, salt solutions or suspended matter. A special lining for aggressive or abrasive media is available on request.

Safety and stability are good:

radiation exposure is minimal and the detector head has a flame proof enclosure for maximum security.

Accuracy and precision of measurement are very high owing to the extremely stable 241 Am isotope source, which has a half life of 45 years.

The sample density signal output from the detector is linearised and temperature compensated; the reading being displayed on the amplifier and readout unit used with the detector. A recorder output is also available so that a permanent record of sample density can be kept for quality control purposes.

The instrument has a simple flange mounting, which can be attached to pipework during routine maintenance, or whenever the need has to be met. Each unit is pre-calibrated to the customer's requirements during manufacture, thus aiding installation and reducing commissioning costs.

Laboratory Impex on 01-892 9157.

Recorder is robust

SUITABLE FOR use under field conditions is a robust single channel chart recorder weighing 10 kg (22 lb) that offers a trace linearity of 99.5 per cent over its full chart width of 50 mm.

Known as the Gould 2190 it can be supplied with either a fine line thermal writing pen or a pressurised fluid writing system which allows the recorder to be used in any position. A high stiffness servo-controlled pen motor provides a frequency response from dc to 30 Hz at 50 mm amplitude, extending to 50 Hz at 10 mm. Rise time is less than eight milliseconds and overshoot is under 1 per cent on square waves and transients. Push-button selected chart

speeds range from 0.4 to 125 mm/sec in eight steps.

The recorder will operate from any ac mains supply, is able to accept the full line of Gould 4600 Series plug-in amplifiers and is also electrically compatible with the company's other signal conditioners and amplifiers.

More from Gould Instruments Division, Roebuck Road, Hainault, Essex IG6 3UE (01-500 1000).

PLASTICS

No holes in mouldings

RECENTLY incorporated into a Shelley ER300A vacuum forming machine is a "breathing" mould fabricated in resin and made by B and K Tooling of London.

This is the first time that M. L. Shelley and Partners has applied the mould to vacuum forming. The "Hycon" resin system used in the tool has a micro-porous structure which eliminates the need for venting and implies that there is no need for holes in the product, at the same time imparting sharp definition to the resultant moulding. In addition, the excellent heat conducting properties facilitate fast cycling on automatic water-cooled machines.

M. L. Shelley and Partners is at St. Peters Road, Huntingdon, Cambs, PE18 7HE (0480 53651).

IML Air Courier Services
Deliver on time
Paris and worldwide daily.
Tel. Heathrow (0932) 80341
Telex: 2811248 (IMLAIR)

RADIO

Adding to the illusion

ENGINEERS at IBA's Winchester laboratories have been looking at existing systems of so-called "surround sound" and finding that they might well degrade listening for existing users of stereophonic radio receivers, have developed a system of their own called MSC, standing for Mono-Stereo-Com-

COMPONENTS

Gyroscope agreements

IT HAS been announced by Marconi Avionics that agreement has been reached with Northrop Corporation for manufacture in the UK of the U.S. company's G1-G6 inertial sensors for application in Europe.

The precision, single axis torque re-balance sensors are sub-miniature (25 mm in diameter and 56 mm long), fluid filled and very rugged. Their high performance and

reliability in adverse environments coupled with ease of production at low cost have enabled them to capture two-thirds of the U.S. market.

Northrop has sold over 25,000 of them for use in the guidance and control systems of satellites, ships, aircraft, land vehicles and missiles.

More from the Gyro Division of Marconi Avionics, Airport Works, Rochester ME1 2XX (0634 44400).

Sends heat readings

LATEST RANGE of temperature transmitters from Fisher Controls offer thermocouple, resistance or differential resistance operation and use a two-wire system to provide the customary 4 to 20 mA output.

These devices are claimed to be easy to install and will mount in straightforward fashion on to thermowells and pipestands without the need for a separate junction box. Input/output isolation is provided as standard on all thermocouple models.

More from Century Works, Lewisham, London, SE13 7LN (01-692 1271).

This PM series makes use of an element and electronic circuit board that can be individually inspected or removed without disturbing the field wiring. Each instrument can be calibrated on site over its full range by simply adding or removing jumpers on the board and then setting exact zero and span values with a pair of high resolution potentiometers.

More from Century Works, Lewisham, London, SE13 7LN (01-692 1271).

Water can be drawn from an adjacent tank or mains supply.

The unit's water output of two gallons a minute at 500 psi provides the cleaning power necessary for a wide range of jobs around factories, transport departments and on the farm.

This PM series makes use of an element and electronic circuit board that can be individually inspected or removed without disturbing the field wiring. Each instrument can be calibrated on site over its full range by simply adding or removing jumpers on the board and then setting exact zero and span values with a pair of high resolution potentiometers.

More from Century Works, Lewisham, London, SE13 7LN (01-692 1271).

Water can be drawn from an adjacent tank or mains supply.

LOMBARD

Letter to a friend in Eastern Europe

Dear X,
There is no need to tell you the news. You will know it as well as I do, not only because you read the western press and listen to western broadcasts, but because you read between the lines of your own publications and I sometimes suspect that you have a better and more intuitive historical understanding than I have.

So the Russians have invaded (we shall not quibble about the word) Afghanistan and there will be all sorts of international consequences. You know, because we have talked about these things before, that this is not the first time that a large power has invaded a small. We used to accept *Realpolitik*, great power interests and even spheres of influence as facts of life, though I am not sure how far we approved of them. In that sense you might say—but I wonder whether you will—*that there is nothing new*. I doubt whether you will seriously try to justify it, except perhaps in public.

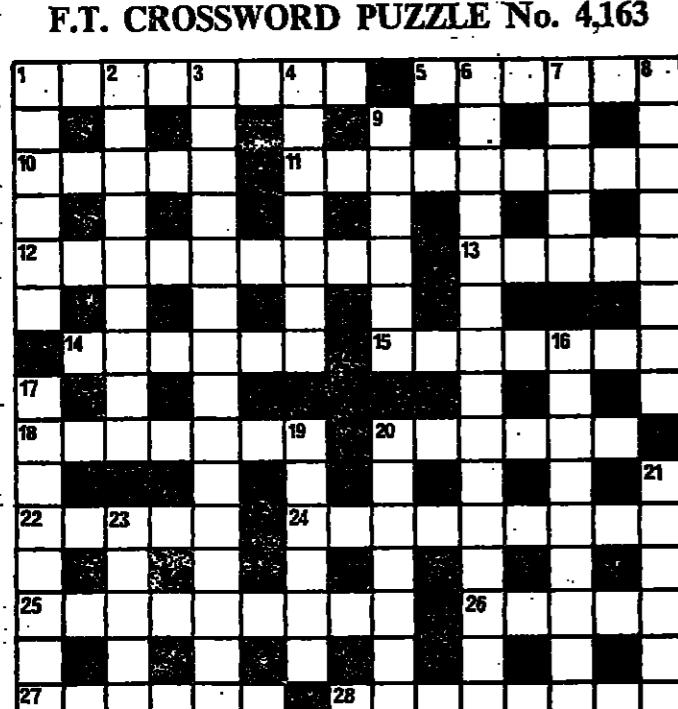
We both know that there is going to be an awful lot of propaganda in the next few weeks. It might be said in your part of the world that the Soviet action is no different from American behaviour in the past—for example, in Latin America; though if we put on our objective hats it is hard to see that as a recommendation. No doubt there will also be some very silly statements in the west about a Soviet push to the south and the Soviet "view of the world." (Remember how we used to say those things in German?) Rest assured, we shall try not to take those views too dramatically, and indeed have no need to.

But you might remember too some of those conversations we had about the extent of Soviet power. You used to seem puzzled when I mentioned the size of the Soviet military build-up and stressed the western concern. I never went so far as to say that the western response should be based entirely on matching Soviet capabilities: there was a case for also taking

Malcolm Rutherford

(except London). 3.55 Play School (as BBC1 11.00 am). 4.20 Pixie and Dixie. 4.25 Jackanory. 4.40 Take Heart. 5.00 John Craven's Newround. 5.05 Our John Willie.
5.40 News.
5.55 Nationwide (London and South East only).
6.20 Nationwide.
6.55 "The Gift of Love," starring Maris Osmund.
8.25 Fawlty Towers.
9.00 News.
9.25 The Good Old Days.
10.15 "Horror Express," starring Christopher Lee, Peter Cushing and Telly Savalas.
11.40 Weather/Regional News.
All Regions as BBC1 except at the following times:

F.T. CROSSWORD PUZZLE NO. 4,163



ACROSS
1 Girl in prison was extravagant (8)
5 One member may perform with considerable influence (6)
10 Textile fibre producing rope up to a point (5)
11 Smuggled spirits? Nonsense! (9)
12 Possibly dials Miss Sack (9)
13 Set upright before both ends of craft (5)
14 Little credit is doubly seen in turning-point (6)
15 Pretend to be of inside press (7)
18 Public walk to a thoroughfare for duck (5)
20 Play this to 'feign being late (6)
22 Instrument from the south is high in pitch (5)
24 Dooling on more than one occasion? (3-6)
25 Encouragement in foreign currency I've followed (8)
26 Ingenious one in part of church (5)
27 Tea urn may generate kindness (6)
28 Confined in tender mixture (8)
DOWN
1 May admit boy with ailment (6)
2 Pole in mixed trials is turning to the left (9)

Bringing back the plants which tower

GARDENERS, IN my view, are well rid of most of the past decade. Since 1974, the old pattern has broken up. I look back on early years in which it was cold for a week after Christmas and rained on and off in July and August. Septembers were clear with a good dew. Novembers were wet but frosty, too, for a night or so. It made sense to read on a seed packet that the seed should be sown in April when the ground was warm and rain could be anticipated. Last year, there were signs that nature was remembering herself. But for the other years, I look back on impossible hazards, snowfalls which split a *clematis* in March, red border poppies in flower in January, not a drop of rain from May until August and dandelions with tap-roots two feet long. 1978 was hotter and worse than 1975. Parts of 1978 were as sodden as 1974. There seemed to have been no season since the price of oil first started to move. Those who hate gardening have had the time of their lives. I met a lady over Christmas who thought the summer of 1976 was the height of happiness. It meant sunbathing, no baths for the children and a reason why the car should not be cleaned for her husband to drive it through puddles during the weekend. For me, it meant the ruin of a re-sown lawn, a disaster with which I am still living and the deaths of several scores of alpines and shallow-rooted border plants which I had just moved into a new home

on a freshly contoured site. In 1980, then, I want the poets to be right: sweet showers again in April, mists in autumn and a frost in December, not June. In return, I resolve to be bold for the sake of plants which the catalogues explain away. I have had enough of dwarfs and Tom Thumbs, Kneehigh and Lilliput that. The yearly seed catalogues are full of novelties which need no staking. The mood always grips me in January, so this year I will start the decade with a statement of intent. I sense that breeders are trying to scale down all our plants to match their own garden gnomes. Mini-hollyhocks and mini-sunflowers are to fish with plastic fairies in the fibreglass front pools of the 1980s. We must all speak up for the plants which are big, bold and tall. I resolve, in short, to fill your minds with six-foot border plants and shrubs which climb up to a castle's gutter. In the garden, too, we are being guided into losing our sense of scale.

No doubt the Kneehigh and Biju Sweet Pea is invaluable in a window-box. But I want to have the tall canes back again and line a border with Air Warden, Carlotta and the rest of them, grown like runner beans to a height of seven feet.

There has been a creeping fashion for the "island" bed: who on earth wants a kidney-shaped flower bed in their lawn with an average height of three feet in its centre as its most

dramatic feature? Cut out the islands and bring back the plants which tower, proper delphiniums like white Swan Lake, masses of the hollyhocks which I urged you to grow from seed, a clump or two of edible globe artichokes in a border and even a gigantic thistle or a five-foot clump anchusa?

The anchusa, indeed, sums the fashion up. There were always the tall ones, those godsends for new gardens where they

grow to a good height in their height. This is a principle which I would stress for keen gardeners in towns. Most of you will look down rather narrow gardens whose end-boundaries are obvious. You can make a virtue of the shape of the plot. Bring something tall up into the foreground of your plan, so that you can still see through all round about, and one that will cast shade beyond it, or screen and frame a planting which stretches away from you. Designers have

GARDENS TODAY

BY ROBIN LANE-FOX

first year. When I matched the tall Dropmore Blue and its deep blue flowers with the single pale yellow shrub roses of early June, I hit on as happy a combination as you could wish. It was short-lived, as the anchusa declined after three good years. But nowadays, you have to be on your guard to avoid buying a pale shadow of an anchusa by mistake. The wild ones are fine and rare enough, six inches high or so if you can stop them rotting at the neck. But the recent border dwarfs seem to have been a sad compromise.

Little John at a height of 13 feet. Go for the back row's varieties, where their gaps, incidentally, is more easily concealed with tall sweet peas and so forth later in the year. Every garden plant can take more an odd taste for low-grown blobs of ground cover on what they misname a patio.

The blue-grey grass, *Festuca glauca*, finds its way in sooner or later in those mean little tufts which look uncomfortable and never quite touch, however thickly you may mass them. Be wary of this factory-planting for your own dear home. It belongs with concrete, hard surfacing, as they call it, and usually attracts a low dwarf conifer for contrast. Why not have tall fennel and the grey verbenas as your foreground, one plant whose five-foot height you can see through beside another whose spikes of flower, in season, look so bold that they seem to stand there by accident, a truly natural planting? It is far easier to catch the note of

a wild garden, or artless one, a rural one, if you think big first.

Equally, height will help you to obscure the boundary-lines, depening the plain old rectangle with which you have to live. Tall hollyhocks against a thick back-cloth of honeysuckle will throw shade and indistinctness on to an old lattice fence. Small Blue Fountain delphiniums and Lilliput Aster will leave your eye to run into the woodwork and see the limits of the garden at a glance. Height throws shade. The play of light and shade is the quality which no small garden can possibly ignore. Used well, it is its greatest strength. Hence, you can use a strong climbing vine or hop on an arch in the smallest site. They break up the evenness and give you a pattern which I have only learned to try to contrive after years in a small garden which has never had it right.

I leave you to run through the catalogues and put the six-footers first in the 1980s. Do not even stop at trees which you can prime very hard as border shrubs. A garden of giants is far more exciting than a dell of dwarfs. Leave fashion to go its own way. Bring back the sunflower and the big bamboo, tall Evening Primrose and the early summer spires of the dramatic Eremurus. Bold gardening is never boring to the eye. If you do not have the room to grow a mass of the few plants which you like best, be bold in another way by growing those plants with a dominant height and



Helianthus "Capenoch Star" (sunflower). Plant in deep rich soil and divide in spring

London stores make recovery

FINANCIAL TIMES REPORTER

AS HUNDREDS of thousands of workers continued to enjoy one of the longest Christmas breaks in recent years, the big London stores reported that business had picked up sharply after the slow start before Christmas.

The Engineering Employers' Federation said that most of its members had opted to close for the whole of Christmas week and the first two days of this week, returning to work today.

Judging by the response from major stores such as Marks and Spencer, C. and A. Debenham and John Lewis in London, many holidaying workers were spending the time and their money at the sales, though not perhaps as freely as in recent years.

Today's racing at Cheltenham has been cancelled

days. The companies employ about 1m.

This trend seems to have been repeated throughout the country.

But at least one BL car plant, Austin Morris at Cowley, was working on New Year's Eve.

Austin Morris said this was because Cowley had taken an extra day's holiday earlier in the year, which was not taken at Longbridge.

A similar picture emerged in Glasgow, where the local

chamber of commerce said: "For many companies it has now become policy to extend the Christmas break into the New Year."

In London many City offices remained empty, or carried a skeleton staff on New Year's Eve. Clearing banks throughout the country remained open.

British Rail said that traffic coming into the capital was cut by about half its nominal level on Monday.

In many major centres the upturn in retail sales in the few days before Christmas appears to have continued. Marks and Spencers said that trade had improved to such an extent that it expected total sales over the Christmas period to be higher than in previous years, despite a very slow start to trading.

West Headlines 1.25 The Life and Times of Grizzly Adams. 3.45 Hobson's Choice. 4.15 The Sooty Show. 4.45 The Book Tower. 5.45 The Practice. 5.45 News. 6.00 Thames News. 6.35 Crossroads. 7.00 This Is Your Life. 7.30 Coronation Street. 8.00 Benny Hill's Ten of the Best. 8.30 Best Sellers: "Beggarman, Thief." 9.00 Best Sellers: "Beggarman, Thief."

10.00 News. 10.30 World Premiere: THE BIG GORGON. Credit: C. and A. DEBENHAM. 11.00 As TV General Service except—1.20 pm. Report West Headlines. 1.25 Report West Headlines. 2.00 Extra 1.25. Credit: C. and A. DEBENHAM.

12.00 Barney Miller. 12.25 am Close: Personal-choice with Cyril Luckham.

All IBA Regions as London except at the following times:

ANGGLIA
9.45 am The Last of the Mohicans. 10.15 Cartoon Time. 10.30 pm News. 11.00 Cartoon Time. 11.30 pm The Big Question.

SCOTISH
10.00 pm Dogs. 10.45 Feature Film. "Moral Tales." 11.00 Stars Dead Attraction. 11.30 Mrs. Morna. 12.00 Get It Together. 1.00 pm B.J. and the Bear. 2.00 Long-Winners' End—Tom Waits. 2.30 Long-Winners' End—Tom Waits. 3.00 pm The Pirates of Penzance. 3.30 pm Fairy Tales. 4.00 pm Yiddish. 4.30 pm David Frost. 5.15 pm David Frost. 5.45 pm David Frost. 6.00 pm Barney Miller. 6.30 pm Close: Personal-choice with Cyril Luckham.

All IBA Regions as London except at the following times:

SOUTHERN
9.30 am Club Club. 9.55 Remembrance Day. 10.15 Bonkers. 10.30 pm News. 11.00 Young Remsay. 12.00 pm Southern News. 2.00 Housewife. 3.00 pm Stars on Ice. 5.15 pm Stars on Ice. 6.00 pm Stars on Ice. 7.00 pm Stars on Ice. 8.00 pm Stars on Ice. 9.00 pm Stars on Ice. 10.00 pm Stars on Ice. 11.00 pm Stars on Ice. 12.00 pm Stars on Ice. 1.00 pm Stars on Ice. 2.00 pm Stars on Ice. 3.00 pm Stars on Ice. 4.00 pm Stars on Ice. 5.00 pm Stars on Ice. 6.00 pm Stars on Ice. 7.00 pm Stars on Ice. 8.00 pm Stars on Ice. 9.00 pm Stars on Ice. 10.00 pm Stars on Ice. 11.00 pm Stars on Ice. 12.00 pm Stars on Ice. 1.00 pm Stars on Ice. 2.00 pm Stars on Ice. 3.00 pm Stars on Ice. 4.00 pm Stars on Ice. 5.00 pm Stars on Ice. 6.00 pm Stars on Ice. 7.00 pm Stars on Ice. 8.00 pm Stars on Ice. 9.00 pm Stars on Ice. 10.00 pm Stars on Ice. 11.00 pm Stars on Ice. 12.00 pm Stars on Ice. 1.00 pm Stars on Ice. 2.00 pm Stars on Ice. 3.00 pm Stars on Ice. 4.00 pm Stars on Ice. 5.00 pm Stars on Ice. 6.00 pm Stars on Ice. 7.00 pm Stars on Ice. 8.00 pm Stars on Ice. 9.00 pm Stars on Ice. 10.00 pm Stars on Ice. 11.00 pm Stars on Ice. 12.00 pm Stars on Ice. 1.00 pm Stars on Ice. 2.00 pm Stars on Ice. 3.00 pm Stars on Ice. 4.00 pm Stars on Ice. 5.00 pm Stars on Ice. 6.00 pm Stars on Ice. 7.00 pm Stars on Ice. 8.00 pm Stars on Ice. 9.00 pm Stars on Ice. 10.00 pm Stars on Ice. 11.00 pm Stars on Ice. 12.00 pm Stars on Ice. 1.00 pm Stars on Ice. 2.00 pm Stars on Ice. 3.00 pm Stars on Ice. 4.00 pm Stars on Ice. 5.00 pm Stars on Ice. 6.00 pm Stars on Ice. 7.00 pm Stars on Ice. 8.00 pm Stars on Ice. 9.00 pm Stars on Ice. 10.00 pm Stars on Ice. 11.00 pm Stars on Ice. 12.00 pm Stars on Ice. 1.00 pm Stars on Ice. 2.00 pm Stars on Ice. 3.00 pm Stars on Ice. 4.00 pm Stars on Ice. 5.00 pm Stars on Ice. 6.00 pm Stars on Ice. 7.00 pm Stars on Ice. 8.00 pm Stars on Ice. 9.00 pm Stars on Ice. 10.00 pm Stars on Ice. 11.00 pm Stars on Ice. 12.00 pm Stars on Ice. 1.00 pm Stars on Ice. 2.00 pm Stars on Ice. 3.00 pm Stars on Ice. 4.00 pm Stars on Ice. 5.00 pm Stars on Ice. 6.00 pm Stars on Ice. 7.00 pm Stars on Ice. 8.00 pm Stars on Ice. 9.00 pm Stars on Ice. 10.00 pm Stars on Ice. 11.00 pm Stars on Ice. 12.00 pm Stars on Ice. 1.00 pm Stars on Ice. 2.00 pm Stars on Ice. 3.00 pm Stars on Ice. 4.00 pm Stars on Ice. 5.00 pm Stars on Ice. 6.00 pm Stars on Ice. 7.00 pm Stars on Ice. 8.00 pm Stars on Ice. 9.00 pm Stars on Ice. 10.00 pm Stars on Ice. 11.00 pm Stars on Ice. 12.00 pm Stars on Ice. 1.00 pm Stars on Ice. 2.00 pm Stars on Ice. 3.00 pm Stars on Ice. 4.00 pm Stars on Ice. 5.00 pm Stars on Ice. 6.00 pm Stars on Ice. 7.00 pm Stars on Ice. 8.00 pm Stars on Ice. 9.00 pm Stars on Ice. 10.00 pm Stars on Ice. 11.00 pm Stars on Ice. 12.00 pm Stars on Ice. 1.00 pm Stars on Ice. 2.00 pm Stars on Ice. 3.00 pm Stars on Ice. 4.00 pm Stars on Ice. 5.00 pm Stars on Ice. 6.00 pm Stars on Ice. 7.00 pm Stars on Ice. 8.00 pm Stars on Ice. 9.00 pm Stars on Ice. 10.00 pm Stars on Ice. 11.00 pm Stars on Ice. 12.00 pm Stars on Ice. 1.00 pm Stars on Ice. 2.00 pm Stars on Ice. 3.00 pm Stars on Ice. 4.00 pm Stars on Ice. 5.00 pm Stars on Ice. 6.00 pm Stars on Ice. 7.00 pm Stars on Ice. 8.00 pm Stars on Ice. 9.00 pm Stars on Ice. 10.00 pm Stars on Ice. 11.00 pm Stars on Ice. 12.00 pm Stars on Ice. 1.00 pm Stars on Ice. 2.00 pm Stars on Ice. 3.00 pm Stars on Ice. 4.00 pm Stars on Ice. 5.00 pm Stars on Ice. 6.00 pm Stars on Ice. 7.00 pm Stars on Ice. 8.00 pm Stars on Ice. 9.00 pm Stars on Ice. 10.00 pm Stars on Ice. 11.00 pm Stars on Ice. 12.00 pm Stars on Ice. 1.00 pm Stars on Ice. 2.00 pm Stars on Ice. 3.00 pm Stars on Ice. 4.00 pm Stars on Ice. 5.00 pm Stars on Ice. 6.00 pm Stars on Ice. 7.00 pm Stars on Ice. 8.00 pm Stars on Ice. 9.00 pm Stars on Ice. 10.00 pm Stars on Ice. 11.00 pm Stars on Ice. 12.00 pm Stars on Ice. 1.00 pm Stars on Ice. 2.00 pm Stars on Ice. 3.00 pm Stars on Ice. 4.00 pm Stars on Ice. 5.00 pm Stars on Ice. 6.00 pm Stars on Ice. 7.00 pm Stars on Ice. 8.00 pm Stars on Ice. 9.00 pm Stars on Ice. 10.00 pm Stars on Ice. 11.00 pm Stars on Ice. 12.00 pm Stars on Ice. 1.00 pm Stars on Ice. 2.00 pm Stars on Ice. 3.00 pm Stars on Ice. 4.00 pm Stars on Ice. 5.00 pm Stars on Ice. 6.00 pm Stars on Ice. 7.00 pm Stars on Ice. 8.00 pm Stars on Ice. 9.00 pm Stars on Ice. 10.00 pm Stars on Ice. 11.00 pm Stars on Ice. 12.00 pm Stars on Ice. 1.00 pm Stars on Ice. 2.00 pm Stars on Ice. 3.00 pm Stars on Ice. 4.00 pm Stars on Ice. 5.00 pm Stars on Ice. 6.00 pm Stars on Ice. 7.00 pm Stars on Ice. 8.00 pm Stars on Ice. 9.00 pm Stars on Ice. 10.00 pm Stars on Ice. 11.00 pm Stars on Ice. 12.00 pm Stars on Ice. 1.00 pm Stars on Ice. 2.00 pm Stars on Ice. 3.00 pm Stars on Ice. 4.00 pm Stars on Ice. 5.00 pm Stars on Ice. 6.00 pm Stars on Ice. 7.00 pm Stars on Ice. 8.00 pm Stars on Ice. 9.00 pm Stars on Ice. 10.00 pm Stars on Ice. 11.00 pm Stars on Ice. 12.00 pm Stars on Ice. 1.00 pm Stars on Ice. 2.00 pm Stars on Ice. 3.00 pm Stars on Ice. 4.00 pm Stars on Ice. 5.00 pm Stars on Ice. 6.00 pm Stars on Ice. 7.00 pm Stars on Ice. 8.00 pm Stars on Ice. 9.00 pm Stars on Ice. 10.00 pm Stars on Ice. 11.00 pm Stars on Ice. 12.00 pm Stars on Ice. 1.00 pm Stars on Ice. 2.00 pm Stars on Ice. 3.00 pm Stars on Ice. 4.00 pm Stars on Ice. 5.00 pm Stars on Ice. 6.00 pm Stars on Ice. 7.00 pm Stars on Ice. 8.00 pm Stars on Ice. 9.00 pm Stars on Ice. 10.00 pm Stars on Ice. 11.00 pm Stars on Ice. 12.00 pm Stars on Ice. 1.00 pm Stars on Ice. 2.00 pm Stars on Ice. 3.00 pm Stars on Ice. 4.00 pm

Wednesday January 2 1980

The future of the Community

THE European Community goes into the 1980s with a number of major unsolved problems and considerable uncertainty about its future in an uncertain world. The beginnings of decades are no more than symbolic milestones. But the next 10 years will see major changes in the course of West European integration. They could even be decisive for the success or failure of the great experiment that began with the foundation of the original Six in the 1950s.

Coherent

The 1960s were without doubt the Community's most successful years. General de Gaulle may have delayed, perhaps fatally, the Six's move to political integration. But he did not destroy all trace of a coherent philosophy among the member states. They knew, more or less, where they were going. In this they were guided by a Rome Treaty that laid down precise schedules for advance, and spurred on their way by what now looks like astonishing economic prosperity. The idealism of the 1950s lingered on.

In the 1970s, under the impact of British entry and strained economic circumstances the Community became more pragmatic. The emphasis shifted to finding short-term solutions to unforeseen problems and visionary leadership was lacking. With most of the Rome Treaty's objectives achieved, there was no longer a precise timetable for further integration. Efforts to provide one, first through the step-by-step approach to economic and monetary union, and then through the rather vague aim of Europe Union by 1980, founders almost as soon as they were conceived. In the end, the Community survived, even if it marked time.

UK's role

The problems facing the Community on the threshold of the 1980s are bound to bring further changes. First among them is the future role of the UK in European integration, if Mrs. Thatcher's demands for a radical reduction in the British budget contribution are not met in a way that is acceptable to domestic public opinion.

If they are not, pressures could be unleashed in Britain that could ultimately lead to the country's withdrawal and a search for a new relationship. There is a whiff of compromise in the air. For the sake of the Community it is to be hoped that a solution can be speedily found and the ill-feeling which has been generated forgotten.

Even if that happens, the Community will not long be able to avoid the next pressing problem—the financial, agricultural and political crisis that it will face when, some time in 1980.

Accounting for State assets

AS THE dispute over wages in British Steel makes very clear, the present Government attaches the greatest practical importance to the profit and loss account of the publicly owned industries. It should follow that it is vitally important to make sure that these figures are based on a realistic and consistent accounting practice. In fact, of course, the accounts published by the nationalised industries, though admirably full and explicit, have often been criticised for inconsistencies between industries and between one year and another. Now the Government has taken a small step to increase the confusion.

The announcement just before the Christmas recess that nationalised industries would be allowed to dispense with the gearing adjustment in arriving at their pre-tax current cost profits (or losses) is not a nice face of it a major question. The total adjustment available to all the principal industries as calculated by Phillips and Drew in a recent report for the Consumers' Association is £550m, an offset against £1,450m of net interest payments. In no single case would the adjustment transform a loss into a profit, though in one or two cases the current cost loss, after interest, would appear worryingly large—not only British Steel and British Rail, as might be expected, but the Electricity Council and, in relation to its turnover, the National Bus Company.

However, these 'loss' figures, if they come to be published (and the National Coal Board has already announced that it finds the Government's decision unacceptable) will be meaningless. If a measure of industrial performance is required, it is the return before interest which is paid which is relevant: interest payments to the Government, the banks and other lenders are simply the

The invasion of Afghanistan

By JUREK MARTIN, U.S. Editor

A blow to detente

THERE was an almost aggrieved tone in President Carter's voice as, in a New Year's eve television interview, he dismissed as spurious the justification President Brezhnev had sent him over the "hot line" for the Soviet invasion of Afghanistan. "This action," he remarked rather sadly, "has made a more dramatic change in my own opinion of what the Soviets' ultimate goals are than anything they've done in the previous time I've been in office."

Just 24 hours earlier, Mr. Carter's National Security Adviser Dr. Zbigniew Brzezinski was attempting to put a more philosophical, longer-term gloss on this latest development.

Rather relying his reputation as a hardliner towards Moscow he had argued that over the long haul relations between the two superpowers would continue to be characterised by a mixture

of competition and co-operation and that it would be a mistake

to become "so mesmerised" by particular instances, such as Afghanistan, that the whole concept of detente be declared prematurely dead.

The Strategic Arms Limitation Agreement, the CAP, may be seriously defective, but it remains, particularly—not only in the eyes of France, one of the cornerstones of the Community.

The search for a solution will be complicated by the imminent arrival of three new members—Greece, Portugal and Spain, all of which will bring into the Community relatively backward Mediterranean agricultures and new demands for money from Brussels. Britain will welcome their arrival on political grounds—in the fact that the federalist ideal will finally sink without trace in a 12-nation Community. With Greek members now assured, however, Paris is showing signs of backtracking on the 1983 target for Spanish entry, for fear of the agricultural and political disruptions it will cause in France.

Leadership

Apart from the economic and political problems posed by the new applicants, they also threaten to cause grave institutional (and linguistic) difficulties, which the Nine are showing no sign so far of tackling seriously. A recent report on the institutions by the so-called Three Wise Men, intended to open the debate on this issue, looks like being quietly buried. But it is clear that institutions originally designed for six will be overburdened by 12, and if nobody else makes a fuss, the new directly-elected European Parliament is well placed to do so.

It has already provoked a head-on budgetary clash with member Governments. Its continuing attempts to gain real influence will be one of the most significant new developments in the Community in the coming years.

So long as a leadership vacuum exists at the top—and European summits concentrate on short-term problems rather than looking further ahead—the Parliament could well find itself increasingly able to influence the Community's overall direction. That would be no bad thing.

The boundaries of Afghanistan were established early in the 19th century by agreement between imperial Britain and imperial Russia. Both sought to lessen power rivalry in the region by creating Afghanistan as a buffer state.

But it is not all certain that the Community will pull together in the 1980s. Its past record of responding to challenges is not good. The next 10 years will be difficult, for Europe and the world. If the Community fails to find unity, we may be looking at a very different, and weaker Europe in 1990.

NOT SINCE Genghis Khan in the early 13th century has any outside power succeeded in subduing Afghanistan. The Russians have made numerous attempts to do so over the past 140 years, but the invasion of the country by over 40,000 troops represents the most determined attempt this century to subdue the country.

The scale and timing of the invasion shows not only the relentless consistency of Soviet foreign policy, but also the considerable importance attached to Afghanistan by Russian leaders from Tsarist times to the present day.

The boundaries of Afghanistan

were established early in the 19th century by agreement between imperial Britain and imperial Russia. Both sought to lessen power rivalry in the region by creating Afghanistan as a buffer state.

Ever since, the Russians have sought to increase their influence. In 1837, Russia backed the Shah of Persia in a siege of Herat. Talks between the British and Afghan leaders about how

nothing more than a major miracle.

The great unanswered question in Washington is whether the invasion of Afghanistan was forced on Moscow, or whether it constituted a fundamental change in Soviet strategic policy. It is clear that the previous "client" regime in Kabul was in deep trouble and nobody disputes the fact that Moscow has good reason to fear that a thriving, partly Moslem insurgency in Afghanistan could have considerable implications for the Soviet Union's own substantially Moslem southern provinces. Events in Iran, it is argued, have had a cautionary message for the Soviet Union that Afghanistan has merely underlined.

Nor would the U.S. be pleased if the Soviet Union found itself bogged down, Vietnam-style, in the high plateau and mountains of Afghanistan. Comparisons between the two situations are a little facile: the Afghan rebels cannot expect the secure supply lines and logistical support through Pakistan that North Vietnam enjoyed and there is plenty of evidence that the ragtag Afghan insurgents possess nothing like the same calibre and dedication as the Vietcong.

But restoring order to Afghanistan could be a lengthy and difficult process, particularly since the Afghan army in its present state of demoralisation and factionalism, cannot be expected to bear the brunt of military operations.

The Soviet Union's image in the Third World in general and the near east region in particular is unlikely to be enhanced by the spectacle of its armed forces ruthlessly suppressing an indigenous revolt.

Indeed, the U.S. is clearly hoping that Afghanistan, as a *dans ex machina*, may help to resolve America's own current bitter confrontation with Iran.

But the commitment to

Pakistan, in spite of the stormy

nature of relations with the U.S. over the last two years, is also indicative of what is described here as the end of the "Vietnam syndrome" in U.S. foreign

policy. President Carter has been regularly assailed for not "standing up" to Soviet and Cuban activities around the globe—in Africa, Ethiopia, the Yemen and so forth—and his measured responses have been interpreted as evidence of American weakness deriving from its experience in Vietnam. At a very basic level, it is charged, that the inability to secure the release of the diplomatic hostages in Tehran after two long months and the willingness of the Soviet Union to invade Afghanistan in spite of U.S. warnings of unspecified consequences represent the nadir of American global influence and power.

It would, however, be an entirely different matter if the Soviet Union were to use a secure base in Afghanistan to redeem its historic goal of obtaining a warm water port of the Indian Ocean. The delicate strategic balance of the whole area, rendered unstable as it is by the revolution in Iran and the spread of fundamentalist Islamic political power, would be left in tatters and the Western World's oil lifeline from the Middle East in permanent danger of being choked off.

It was clearly with this threat in mind that the U.S. has publicly reaffirmed its 20-year-old commitment to protect the territorial integrity of Pakistan, with force if necessary, and to try to find ways round the legislative embargo on military and economic assistance to President Zia ul Haq's Government. But it is agreed in Washington that this is a high-risk policy. It is certain to inflame passions in India, which has not forgotten President Nixon's famed "tilt" to Pakistan earlier in the 1970s, and which, once its own elections are out of the way, may in turn look more favourably on the blandishments of Moscow.

A cornerstone of President Carter's planned increase in defence spending is the creation of the so-called "rapid deployment force"—a highly mobile unit capable of protecting threatened U.S. and Western interests around the world. The definition of what constitutes a

"vital" interest remains somewhat fluid, but it is not without interest that several of the President's political rivals have come up with variations on the same military theme. In the meantime, the U.S. has been sounding out friendly governments in the Middle East and elsewhere in order to obtain the use of bases to support such operations.

It is now clear that foreign policy will, to a much greater extent than seemed probable a few months ago, exert substantial influence on this year's presidential elections. Although economic problems will sooner or later reassert themselves in the public's eye, the international scene, because of the Ayatollah Khomeini, has so revived President Carter's domestic standing that the safe political bet of last summer—that he would be a one-term President—is now very suspect.

Moreover, in an election year, politicians like to preach strength to their audiences. This President, perhaps more than any other in recent history, is not one who wants to dominate at the restoration of the cold war, no matter how politically tempting such a course would be. Yet, as his television interview showed, he too is now doubting a previous conviction that a certain joint interest did exist between Washington and Moscow.

options facing them. The rebel forces, rugged mountain guerrillas, were proving increasingly effective against the Afghan army.

Most worrying of all, Amin's constant purges in the army leadership were undermining morale.

The Russians probably believed that Amin would soon be overthrown unless they took decisive action. There were good reasons for moving now if it was necessary to move at all: U.S. influence in the region following the fall of the Shah is at a low ebb. Secondly, two of Afghanistan's neighbours, Pakistan and Iran, are more unstable at present than for many years. Scope for retaliation is small. The scene was perfectly set for Soviet opportunism.

Having taken matters into its own hands in Afghanistan, it must now be seen whether or not the Russians have bitten off more than they can chew. Afghanistan may prove to be a graveyard for Russian military hopes just as it was for the British a century ago.

MEN AND MATTERS

Joining the club of also-rans

Latest figures issued by the World Bank make sobering reading for those still obsessed by a map of the world with large red patches on it. Britain, according to the World Bank Atlas, is firmly among the third division of nations as far as per capita income is concerned, rubbing shoulders with Spain, Puerto Rico, the Soviet Union, Hong Kong, and Yugoslavia.

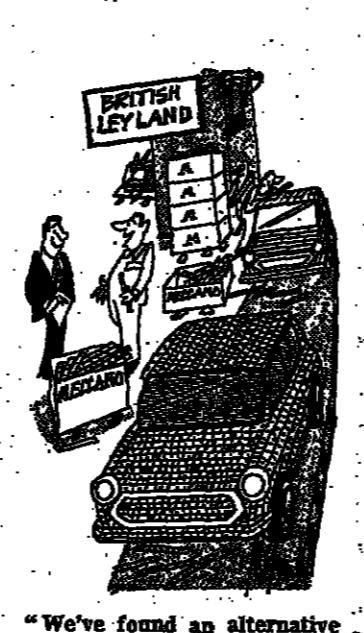
The figures measure GNP in 1977, when the United Arab Emirates still retained (and apparently still retains) its position as the richest nation in the world, with a per capita income of US\$14,800. This looks even more respectable when one reflects that a 1977 dollar was worth rather more than a 1980 one. Not far behind is Kuwait, with an average income of \$12,690, Qatar with \$11,370, and Switzerland with \$11,080. The remainder of the top ten include Sweden and Denmark, with about \$9,300 each and the U.S. with \$8,750; below them are West Germany, Norway and Canada.

It has been argued that since the nationalised industries have no equity capital, a gearing adjustment is not appropriate for them. This is misleading. In fact, under current cost accounting principles, it can be seen that the industries, with the exception of the steel industry, have financed a fair proportion of their current assets by accumulated past earnings—a proportion ranging from 55 per cent in British Gas and 51 per cent for the postal side of the Post Office—quite comparable to private sector gearing—25-40 per cent for most of the rest. Only the Coal Board falls below the 10 per cent mark. In any case the gearing adjustment, which represents the gain to borrowers and the loss to lenders from monetary debt in a period of inflation, has been recognised as a necessity if manufacturing, trading and financial companies are to be able to report their performance on a consistent basis.

While it is true that the nationalised industries can never be fully comparable to the private sector, in some cases because of their monopoly position, in others because of the social tasks required of them, there is no reason why the accounting rules should differ.

In gear again

John Bentley, the asset-stripper who bowed out of the City scene with innumerable timetables seven years ago (profit: £2m), has recently figured prominently in the more tiresome gossip columns rather than the business pages. An old Harrovian



"We've found an alternative supply"

The general method is to regale the consumer with plenty of information. For instance, the China National Native Produce and Animal By-products Import and Export Corporation apparently does a nice line in hog bristle brushes which, one is assured, exhibit "good workmanship," "nice design," and come in many shapes and sizes. Particular attention is drawn to the bleached Hankou hog bristle toothbrushes endowed with "proper stiffness."

Admittedly, some Chinese products might test the skills of the most imaginative adman, Western or Chinese: "Typical" sewing machines, "White Elephant" batteries and "White Cat" detergent. The absence of copyright laws means that the "Great Wall" tag has been attached to everything from carpets to tinned Peking duck: "Great Leap Forward" is another favourite brand name.

Knotty solution

The spirit of Dunkirk may be flagging a little these days but at least the National Bus Company is holding to keep it alive. A coach heading to Victoria Station from Bristol the other day broke down at traffic lights coming into London. The driver walked down the aisle, opened the hatch, and located the problem. He then attached a shoelace to some part of the machinery down below and demanded if there were any "gentlemen drivers" on board. Silence greeted this inquiry until he explained that without some help the passengers would not, as they hoped, be arriving at Victoria but would have to make do with Chiswick. Eventually someone obliged by holding the shoelace for the remaining few miles. The coach arrived, a few minutes early.

Sharp salesman

Sign on a junk stall in Lambeth: Prepare for that January electricity bill—invest in an old cut-throat razor."

What other investment has increased in value by 600% in eight months?

Rare old Chinese and Russian bonds have proved to be among the most rewarding investments for collectors and investors over the past few years.

For example, the Chinese Gold Loan 5% 1908 £20 (French) Catalogue No CA 114c.

Catalogue value in February 1979—

£25 Auction price in July 1979—£120 Current value—

£175

The supply of these bonds is rapidly drying up and further

substantial appreciation seems likely in this still new field.

To:	London Scripophily Centre Ltd 5 Albemarle Street, London W1
Please send me free and without obligation your	Illustrated catalogue
Name:	(check boxes where applicable)
Address:	



A marriage of convenience: business and the arts

By ANTONY THORNCROFT, Arts Editor

WARNING: THE next few weeks the Arts Council will know the worse—just how much money it can expect from the Government to support its 1,200 clients in 1980-81. A year ago the news had been good. Even the notoriously dour director-general of the Council, Sir Ray Shaw, expressed satisfaction with a 25 per cent rise in the annual grant to more than £61m. But that was during the run up to the general election and before the return of the Conservative Government pledged to reduce public expenditure. The Arts Council had 2 per cent lopped off their budget almost immediately following the Conservative victory, with ominous rumblings of bigger cuts to come.

Now the mood is more optimistic. The arts have a strong champion in the Cabinet in Mr Norman St. John-Stevens, Minister for the Arts, and his deep commitment to them reinforced by public pledges given when in opposition seems to have ensured that the arts will not suffer as severely as others dependent on Government money in 1980.

Indeed, the Arts Council was thrown into some confusion in November when Mr. St. John-Stevens let it be known that the total arts expenditure in 1980-81, covering museums, art galleries, performing arts, the lot, would maintain the same value as in the current year, when the arts as a whole received £104m. There was an additional hint that the Arts Council in particular could expect extra money, although perhaps not quite enough to cover inflation, and that the joker in the pack, the £6.2m contribution to the new National Heritage Fund which must be found from the total arts budget, would be squeezed from capital expenditure and museums rather than from the

Local cuts

A bigger and immediate threat to the arts comes not so much from a reduction in direct Government funding but from the cutbacks by local authorities, which, with the Arts Council, keep the arts alive in the provinces. In the next few months arts bodies throughout the country are likely to discover that their local councils are reducing, or withdrawing, aid, mainly because they are being forced by the Government to make economies, but also because Conservative-dominated councils are not so committed to keeping in being theatrical groups or community arts ventures which are sometimes of an avowedly Left-wing bias.

The main alternative to Government money for the arts is help from business. Mr. St. John-Stevens would like to see

performing arts. So the Arts Council has spent recent weeks in the unsettling position of receiving private intimations of reduced money on the one hand and public statements of business as usual on the other.

But even if the Arts Council learns this month that its grant is a few million pounds higher the sum is unlikely to match the inflation in the arts, which is always much greater than general inflation. In addition, Mr. St. John-Stevens, who sees the Arts Council as the main prop of the arts in the UK, continually speaks of the need to widen the base of its financial support, bringing in private patrons and corporate backers as a balance to Government aid. The implication is that the steady growth in influence and importance of the Arts Council in recent years has now run its course, at least for the time being.

The ENO's Local cuts

A bigger and immediate threat to the arts comes not so much from a reduction in direct Government funding but from the cutbacks by local authorities, which, with the Arts Council, keep the arts alive in the provinces. In the next few months arts bodies throughout the country are likely to discover that their local councils are reducing, or withdrawing, aid, mainly because they are being forced by the Government to make economies, but also because Conservative-dominated councils are not so committed to keeping in being theatrical groups or community arts ventures which are sometimes of an avowedly Left-wing bias.

The main alternative to Government money for the arts is help from business. Mr. St. John-Stevens would like to see

the private patron, historically the midwife to many artistic masterpieces, resume an important role, but there are few signs that reductions in personal taxation for the rich has encouraged the dispersal of money to the arts. It is companies that are taking an increasing interest in underwriting arts organisations, encouraged by real tax advantages that already exist. There are no accurate figures on corporate support for the arts but it could amount to more than £2m a year and has certainly doubled in the last three years. Organisations such as the Association for Business Sponsorship of the Arts, with about 70 members and specialist consultancies like Kellaway are arranging marriages between arts organisations and companies. Not all joint ventures are successful, mainly because the partners often have quite different aims. The arts organisation just wants money to stay alive, the company is sometimes just jumping on a cheap publicity bandwagon, influenced by the feeling that with sports sponsorship both expensive and increasingly counter-productive the arts are likely to be a better investment.

The ENO's One problem with corporate sponsorship of the arts is the lack of imagination on the part of companies which prefer to help the safe, the established, and the respectable. After the personal interest of the company chairman is the guiding factor, and underwriting a new production at Covent Garden or Glyndebourne with the opportunities for entertaining clients and contacts in gilded surroundings seems more appropriate than taking on a modern theatre group or presenting "new" music to a half-deserted concert hall. Not

achieve over 90 per cent similar approach.

With the arts needing every available penny it is invidious to draw up a list of the most needy. The experimental in music, art and theatre is probably the most deserving, but lacks the big audience that companies expect for their aid. Opera, having to compete with better funded overseas opera houses for the international stars, is the most expensive and reaches that elusive minority of opinion formers but it absorbs considerable sums for little tangible result. Local arts are a worthwhile outlet in that a company's workforce can enjoy the results of the investment, and business has been quick to support local orchestras, theatre companies and artists. Fine art, assisting contemporary artists and building up a company art collection while improving the work environment is another approach now finding favour.

The success of Covent Garden in selling itself to business, both in attracting help on production, selling seats to companies, and drawing in cash towards its redevelopment appeal of £7.5m — already over half way to its target — has encouraged its competitor, English National Opera at the Coliseum to experiment with ways of boosting its revenue. In the past the ENO has not been very effective at selling itself to sponsors, perhaps because it lacks the international reputation of Covent Garden, but it is making up for past caution with present enterprise. It has called in Danny Newman, at a cost of around £20,000, to sort out its financial problems.

Mr. Newman is an American who has made a success of advising arts organisations on how to make more use of subscription revenue. One constant complaint of companies keen to help the arts is the lack of commercial acumen shown by arts people,

achieve over 90 per cent similar approach.

With the arts needing every available penny it is invidious to draw up a list of the most needy. The experimental in music, art and theatre is probably the most deserving, but lacks the big audience that companies expect for their aid. Opera, having to compete with better funded overseas opera houses for the international stars, is the most expensive and reaches that elusive minority of opinion formers but it absorbs considerable sums for little tangible result. Local arts are a worthwhile outlet in that a company's workforce can enjoy the results of the investment, and business has been quick to support local orchestras, theatre companies and artists. Fine art, assisting contemporary artists and building up a company art collection while improving the work environment is another approach now finding favour.

The success of Covent Garden in selling itself to business, both in attracting help on production, selling seats to companies, and drawing in cash towards its redevelopment appeal of £7.5m — already over half way to its target — has encouraged its competitor, English National Opera at the Coliseum to experiment with ways of boosting its revenue. In the past the ENO has not been very effective at selling itself to sponsors, perhaps because it lacks the international reputation of Covent Garden, but it is making up for past caution with present enterprise. It has called in Danny Newman, at a cost of around £20,000, to sort out its financial problems.

Mr. Newman is an American who has made a success of advising arts organisations on how to make more use of subscription revenue. One constant complaint of companies keen to help the arts is the lack of commercial acumen shown by arts people,

achieve over 90 per cent similar approach.

With the arts needing every available penny it is invidious to draw up a list of the most needy. The experimental in music, art and theatre is probably the most deserving, but lacks the big audience that companies expect for their aid. Opera, having to compete with better funded overseas opera houses for the international stars, is the most expensive and reaches that elusive minority of opinion formers but it absorbs considerable sums for little tangible result. Local arts are a worthwhile outlet in that a company's workforce can enjoy the results of the investment, and business has been quick to support local orchestras, theatre companies and artists. Fine art, assisting contemporary artists and building up a company art collection while improving the work environment is another approach now finding favour.

The success of Covent Garden in selling itself to business, both in attracting help on production, selling seats to companies, and drawing in cash towards its redevelopment appeal of £7.5m — already over half way to its target — has encouraged its competitor, English National Opera at the Coliseum to experiment with ways of boosting its revenue. In the past the ENO has not been very effective at selling itself to sponsors, perhaps because it lacks the international reputation of Covent Garden, but it is making up for past caution with present enterprise. It has called in Danny Newman, at a cost of around £20,000, to sort out its financial problems.

Mr. Newman is an American who has made a success of advising arts organisations on how to make more use of subscription revenue. One constant complaint of companies keen to help the arts is the lack of commercial acumen shown by arts people,

achieve over 90 per cent similar approach.

With the arts needing every available penny it is invidious to draw up a list of the most needy. The experimental in music, art and theatre is probably the most deserving, but lacks the big audience that companies expect for their aid. Opera, having to compete with better funded overseas opera houses for the international stars, is the most expensive and reaches that elusive minority of opinion formers but it absorbs considerable sums for little tangible result. Local arts are a worthwhile outlet in that a company's workforce can enjoy the results of the investment, and business has been quick to support local orchestras, theatre companies and artists. Fine art, assisting contemporary artists and building up a company art collection while improving the work environment is another approach now finding favour.

The success of Covent Garden in selling itself to business, both in attracting help on production, selling seats to companies, and drawing in cash towards its redevelopment appeal of £7.5m — already over half way to its target — has encouraged its competitor, English National Opera at the Coliseum to experiment with ways of boosting its revenue. In the past the ENO has not been very effective at selling itself to sponsors, perhaps because it lacks the international reputation of Covent Garden, but it is making up for past caution with present enterprise. It has called in Danny Newman, at a cost of around £20,000, to sort out its financial problems.

Mr. Newman is an American who has made a success of advising arts organisations on how to make more use of subscription revenue. One constant complaint of companies keen to help the arts is the lack of commercial acumen shown by arts people,

achieve over 90 per cent similar approach.

With the arts needing every available penny it is invidious to draw up a list of the most needy. The experimental in music, art and theatre is probably the most deserving, but lacks the big audience that companies expect for their aid. Opera, having to compete with better funded overseas opera houses for the international stars, is the most expensive and reaches that elusive minority of opinion formers but it absorbs considerable sums for little tangible result. Local arts are a worthwhile outlet in that a company's workforce can enjoy the results of the investment, and business has been quick to support local orchestras, theatre companies and artists. Fine art, assisting contemporary artists and building up a company art collection while improving the work environment is another approach now finding favour.

The success of Covent Garden in selling itself to business, both in attracting help on production, selling seats to companies, and drawing in cash towards its redevelopment appeal of £7.5m — already over half way to its target — has encouraged its competitor, English National Opera at the Coliseum to experiment with ways of boosting its revenue. In the past the ENO has not been very effective at selling itself to sponsors, perhaps because it lacks the international reputation of Covent Garden, but it is making up for past caution with present enterprise. It has called in Danny Newman, at a cost of around £20,000, to sort out its financial problems.

Mr. Newman is an American who has made a success of advising arts organisations on how to make more use of subscription revenue. One constant complaint of companies keen to help the arts is the lack of commercial acumen shown by arts people,

achieve over 90 per cent similar approach.

With the arts needing every available penny it is invidious to draw up a list of the most needy. The experimental in music, art and theatre is probably the most deserving, but lacks the big audience that companies expect for their aid. Opera, having to compete with better funded overseas opera houses for the international stars, is the most expensive and reaches that elusive minority of opinion formers but it absorbs considerable sums for little tangible result. Local arts are a worthwhile outlet in that a company's workforce can enjoy the results of the investment, and business has been quick to support local orchestras, theatre companies and artists. Fine art, assisting contemporary artists and building up a company art collection while improving the work environment is another approach now finding favour.

The success of Covent Garden in selling itself to business, both in attracting help on production, selling seats to companies, and drawing in cash towards its redevelopment appeal of £7.5m — already over half way to its target — has encouraged its competitor, English National Opera at the Coliseum to experiment with ways of boosting its revenue. In the past the ENO has not been very effective at selling itself to sponsors, perhaps because it lacks the international reputation of Covent Garden, but it is making up for past caution with present enterprise. It has called in Danny Newman, at a cost of around £20,000, to sort out its financial problems.

Mr. Newman is an American who has made a success of advising arts organisations on how to make more use of subscription revenue. One constant complaint of companies keen to help the arts is the lack of commercial acumen shown by arts people,

achieve over 90 per cent similar approach.

With the arts needing every available penny it is invidious to draw up a list of the most needy. The experimental in music, art and theatre is probably the most deserving, but lacks the big audience that companies expect for their aid. Opera, having to compete with better funded overseas opera houses for the international stars, is the most expensive and reaches that elusive minority of opinion formers but it absorbs considerable sums for little tangible result. Local arts are a worthwhile outlet in that a company's workforce can enjoy the results of the investment, and business has been quick to support local orchestras, theatre companies and artists. Fine art, assisting contemporary artists and building up a company art collection while improving the work environment is another approach now finding favour.

The success of Covent Garden in selling itself to business, both in attracting help on production, selling seats to companies, and drawing in cash towards its redevelopment appeal of £7.5m — already over half way to its target — has encouraged its competitor, English National Opera at the Coliseum to experiment with ways of boosting its revenue. In the past the ENO has not been very effective at selling itself to sponsors, perhaps because it lacks the international reputation of Covent Garden, but it is making up for past caution with present enterprise. It has called in Danny Newman, at a cost of around £20,000, to sort out its financial problems.

Mr. Newman is an American who has made a success of advising arts organisations on how to make more use of subscription revenue. One constant complaint of companies keen to help the arts is the lack of commercial acumen shown by arts people,

achieve over 90 per cent similar approach.

With the arts needing every available penny it is invidious to draw up a list of the most needy. The experimental in music, art and theatre is probably the most deserving, but lacks the big audience that companies expect for their aid. Opera, having to compete with better funded overseas opera houses for the international stars, is the most expensive and reaches that elusive minority of opinion formers but it absorbs considerable sums for little tangible result. Local arts are a worthwhile outlet in that a company's workforce can enjoy the results of the investment, and business has been quick to support local orchestras, theatre companies and artists. Fine art, assisting contemporary artists and building up a company art collection while improving the work environment is another approach now finding favour.

The success of Covent Garden in selling itself to business, both in attracting help on production, selling seats to companies, and drawing in cash towards its redevelopment appeal of £7.5m — already over half way to its target — has encouraged its competitor, English National Opera at the Coliseum to experiment with ways of boosting its revenue. In the past the ENO has not been very effective at selling itself to sponsors, perhaps because it lacks the international reputation of Covent Garden, but it is making up for past caution with present enterprise. It has called in Danny Newman, at a cost of around £20,000, to sort out its financial problems.

Mr. Newman is an American who has made a success of advising arts organisations on how to make more use of subscription revenue. One constant complaint of companies keen to help the arts is the lack of commercial acumen shown by arts people,

achieve over 90 per cent similar approach.

With the arts needing every available penny it is invidious to draw up a list of the most needy. The experimental in music, art and theatre is probably the most deserving, but lacks the big audience that companies expect for their aid. Opera, having to compete with better funded overseas opera houses for the international stars, is the most expensive and reaches that elusive minority of opinion formers but it absorbs considerable sums for little tangible result. Local arts are a worthwhile outlet in that a company's workforce can enjoy the results of the investment, and business has been quick to support local orchestras, theatre companies and artists. Fine art, assisting contemporary artists and building up a company art collection while improving the work environment is another approach now finding favour.

The success of Covent Garden in selling itself to business, both in attracting help on production, selling seats to companies, and drawing in cash towards its redevelopment appeal of £7.5m — already over half way to its target — has encouraged its competitor, English National Opera at the Coliseum to experiment with ways of boosting its revenue. In the past the ENO has not been very effective at selling itself to sponsors, perhaps because it lacks the international reputation of Covent Garden, but it is making up for past caution with present enterprise. It has called in Danny Newman, at a cost of around £20,000, to sort out its financial problems.

Mr. Newman is an American who has made a success of advising arts organisations on how to make more use of subscription revenue. One constant complaint of companies keen to help the arts is the lack of commercial acumen shown by arts people,

achieve over 90 per cent similar approach.

With the arts needing every available penny it is invidious to draw up a list of the most needy. The experimental in music, art and theatre is probably the most deserving, but lacks the big audience that companies expect for their aid. Opera, having to compete with better funded overseas opera houses for the international stars, is the most expensive and reaches that elusive minority of opinion formers but it absorbs considerable sums for little tangible result. Local arts are a worthwhile outlet in that a company's workforce can enjoy the results of the investment, and business has been quick to support local orchestras, theatre companies and artists. Fine art, assisting contemporary artists and building up a company art collection while improving the work environment is another approach now finding favour.

The success of Covent Garden in selling itself to business, both in attracting help on production, selling seats to companies, and drawing in cash towards its redevelopment appeal of £7.5m — already over half way to its target — has encouraged its competitor, English National Opera at the Coliseum to experiment with ways of boosting its revenue. In the past the ENO has not been very effective at selling itself to sponsors, perhaps because it lacks the international reputation of Covent Garden, but it is making up for past caution with present enterprise. It has called in Danny Newman, at a cost of around £20,000, to sort out its financial problems.

Mr. Newman is an American who has made a success of advising arts organisations on how to make more use of subscription revenue. One constant complaint of companies keen to help the arts is the lack of commercial acumen shown by arts people,

achieve over 90 per cent similar approach.

With the arts needing every available penny it is invidious to draw up a list of the most needy. The experimental in music, art and theatre is probably the most deserving, but lacks the big audience that companies expect for their aid. Opera, having to compete with better funded overseas opera houses for the international stars, is the most expensive and reaches that elusive minority of opinion formers but it absorbs considerable sums for little tangible result. Local arts are a worthwhile outlet in that a company's workforce can enjoy the results of the investment, and business has been quick to support local orchestras, theatre companies and artists. Fine art, assisting contemporary artists and building up a company art collection while improving the work environment is another approach now finding favour.

The success of Covent Garden in selling itself to business, both in attracting help on production, selling seats to companies, and drawing in cash towards its redevelopment appeal of £7.5m — already over half way to its target — has encouraged its competitor, English National Opera at the Coliseum to experiment with ways of boosting its revenue. In the past the ENO has not been very effective at selling itself to sponsors, perhaps because it lacks the international reputation of Covent Garden, but it is making up for past caution with present enterprise. It has called in Danny Newman, at a cost of around £20,000, to sort out its financial problems.

Mr. Newman is an American who has made a success of advising arts organisations on how to make more use of subscription revenue. One constant complaint of companies keen to help the arts is the lack of commercial acumen shown by arts people,

achieve over 90 per cent similar approach.

With the arts needing every available penny it is invidious to draw up a list of the most needy. The experimental in music, art and theatre is probably the most deserving, but lacks the big audience that companies expect for their aid. Opera, having to compete with better funded overseas opera houses for the international stars, is the most expensive and reaches that elusive minority of opinion formers but it absorbs considerable sums for little tangible result. Local arts are a worthwhile outlet in that a company's workforce can enjoy the results of the investment, and business has been quick to support local orchestras, theatre companies and artists. Fine art, assisting contemporary artists and building up a company art collection while improving the work environment is another approach now finding favour.

The success of Covent Garden in selling itself to business, both in attracting help on production, selling seats to companies, and drawing in cash towards its redevelopment appeal of £7.5m — already over half way to its target — has encouraged its competitor, English National Opera at the Coliseum to experiment with ways of boosting its revenue. In the past the ENO has not been very effective at selling itself to sponsors, perhaps because it lacks the international reputation of Covent Garden, but it is making up for past caution with present enterprise. It has called in Danny Newman, at a cost of around £20,000, to sort out its financial problems.

Mr. Newman is an American who has made a success of advising arts organisations on how to make more use of subscription revenue. One constant complaint of companies keen to help the arts is the lack of commercial acumen shown by arts people,

achieve over 90 per cent similar approach.

With the arts needing every available penny it is invidious to draw up a list of the most needy. The experimental in music, art and theatre is probably the most deserving, but lacks the big audience that companies expect for their aid. Opera, having to compete with better funded overseas opera houses for the international stars, is the most expensive and reaches that elusive minority of opinion formers but it absorbs considerable sums for little tangible result. Local arts are a worthwhile outlet in that a company's workforce can enjoy the results of the investment, and business has been quick to support local orchestras, theatre companies and artists. Fine art, assisting contemporary artists and building up a company art collection while improving the work environment is another approach now finding favour.

The success of Covent Garden in selling itself to business, both in attracting help on production, selling seats to companies, and drawing in cash towards its redevelopment appeal of £7.5m — already over half way to its target — has encouraged its competitor, English National Opera at the Coliseum to experiment with ways of boosting its revenue. In the past the ENO has not been very effective at selling itself to sponsors, perhaps because it lacks the international reputation of Covent Garden, but it is making up for past caution with present enterprise. It has called in Danny Newman, at a cost of around £20,000, to sort out its financial problems.

Mr. Newman is an American who has made a success of advising arts organisations on how to make more use of subscription revenue. One constant complaint of companies keen to help the arts is the lack of commercial acumen shown by arts people,

JFB reveals estimated £4m current cost loss

THERE WOULD have been a pre-tax loss of £4.5m at Johnson and Birth Brown for the 15 months to September 30, 1979, if the principles of the latest CCA exposure draft had been applied, says Mr. J. M. Clay, chairman, in his annual statement. This compares with a historic taxable profit of £10.2m.

The £14.7m difference highlights the problem facing the group and the erosion of its capital base, the chairman adds.

The difference comprises charges for additional cost of sales of £7.5m, extra depreciation of £10.2m and a monetary working capital adjustment of £0.5m, partially offset by a gearing adjustment of £4.2m.

The historic accounts show that net working capital increased from £58.5m at June, 1978 to £77m at September, 1979. After adjusting for acquisitions and disposals, the increase was some £10m at a time when working capital remained almost unchanged in real terms, the chairman says.

BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not available as to whether dividends are available or firm and the sub-divisions shown below are based mainly on last year's timetable.

FUTURE DATES

Intimis:	Jan. 9
Alico Investment Trust	Jan. 9
Imperial Property	Jan. 9
Paradise (B.)	Jan. 9
Fina:	
English China Clays	Jan. 10
Fife Forge	Mar. 20
M & G Dual Trust	Jan. 9

The working capital figures at September, 1979, he adds, were slightly confused by the engineers' dispute and, in particular, stocks were rather higher and debtors rather lower than what would otherwise have been—£76.5m (£63.06m) and £51.52m (£48.28m) respectively.

Borrowings were higher, at £59.8m (£45.2m), which he says, reflect not only these factors but also the acquisitions of Glossop Superalloys and Weston-Evans, and the heavy payments in completing the group's capital investment programmes.

The chairman adds that the early 1980s will be a period of consolidation and improved results for the group.

As reported on December 7, pre-tax profits fell to £10.2m in the 15 months to September 30, 1979, against £12.3m in the previous 12 months. The net total dividend is being raised to 4.97245p (4.7583p).

Meeting, Sheffield, on January 28 at noon.

See Lex

IMI RENAMES

Yorkshire Imperial Metals, a subsidiary of IMI, has changed its name to IMI Yorkshire Imperial.

The Mid Kent Water Company

"Satisfactory results for the year"

reports Mr. A. W. White, the Chairman.

The Annual General Meeting of The Mid Kent Water Company was held at the Company's Offices, High Street, Snodland, Kent on Friday, 28th December, 1979.

The following is the Chairman's Statement for the year ended 30th September, 1979.

From a water supply point of view the year has been relatively uneventful and with few problems. In the wider sense we have had a change in Government and hence policy, which means that the present arrangements and organisation are likely to continue for some time at least and this in turn will encourage stability and confidence and a better service to consumers. However, forecasting expenditure and income is just as difficult and the surplus, on net revenue account of £246,000, which is larger than we budgeted for, is almost entirely due to the high interest rates on reinvested funds which obtained for most of the year and the reduction in the rate of advanced Corporation Tax.

Despite a rather cool summer, consumption of water, especially for domestic purposes, has continued to increase. There has also been an increase in metered use which presumably reflects commercial and industrial activity and total consumption has risen by some 5%.

Much use has been made by the public and industry of the Company's consumer services, such as rewatering and replacement of defective water-fittings and advice on water use; considerable attention has been paid and will continue to be given to waste detection and prevention and formal application will be made shortly for confirmation of a new Byelaw requiring the installation of dual flush cisterns in all new properties.

The number of new connections made during the year and also the number of orders in hand are higher than for last year and the Secretary of State's suggested modification to the Kent Structure Plan will, if confirmed, ensure that the steady rate of growth will be maintained or possibly accelerated, particularly in the Ashford area.

Several more trial boreholes have been sunk into the Lower Greensand formation in order to prove the availability and quality of water before seeking approval for the construction of additional production boreholes so as to maintain and improve the reliability of supplies from this aquifer.

The new Bewl Bridge treatment works, which incorporate the first purpose-built dissolved air flotation cells to be constructed in this country, were commissioned into supply in June. The water, which is taken direct from the Bewl Bridge Reservoir, is of excellent quality and is being supplied initially to the rural communities in the western part of the Weald of Kent.

The Secretary of State directed that a local public inquiry into the joint applications by the Company and the Southern Water Authority for the necessary powers to proceed with the construction of the Broad Oak Reservoir and ancillary works be held. The presentation of evidence by the Promoters and objectors took six weeks and the proceedings were closed, after an adjournment of nine weeks, in October. The Promoters submitted that the Broad Oak Reservoir is the only satisfactory scheme for meeting the likely long term requirements beyond 1985 of the Company's Ashford and Canterbury Divisions and the East

Kent Water and Drainage Division of the Southern Water Authority. The Company acknowledges the considerable assistance provided by its advisors, consultants and officers of the Authority who have been involved in the promotion of this scheme.

Service reservoir capacity has been increased by 2.2 million gallons by the completion of two new reservoirs at Flimwell and Dunkirk and an extension to the existing service reservoir at Potters Corner, Ashford is under construction. A total of over 28 miles of trunk and distribution mains have also been laid.

Capital expenditure now totals £21,127,030. Powers to issue additional stock have been sought in the Broad Oak Order and it will be necessary to make another issue next Spring in order to redeem £1.5 million 10% Redeemable Preference Stock previously issued and to finance other works.

The quality of water abstracted and treated at the Company's works has generally been excellent. The numbers of samples of water taken and examined bacteriologically and chemically in the Company's laboratories continues to rise; partly as additional source works, reservoirs and mains are brought into use, but also because of the more exacting (but not necessarily relevant) standards being imposed on water undertakers by the E.E.C.

The two part tariff, which was introduced on 1st October, 1978 for metered consumers, was extended to domestic consumers on 1st April, the standing charge being £3, £4 or £5 according to rateable value and the balance by a reduced water rate as previously. This has now been accepted generally as a fairer system of charging and it is intended that the standing charge be increased annually until a balance with the actual costs of making the supply available is achieved.

The Company has endeavoured to maintain, through meetings, discussions and its representation on committees and working parties, its relations with the National Water Council, the Southern Water Authority and the several local authorities and Members of Parliament covering the area which it serves. We welcome the co-operation and acknowledge the considerable assistance given by the members and staff of these bodies and also the officers of the Water Companies' Association.

I am pleased to report the appointment of The Rt. Hon. Sir Frederick V. Corfield, Q.C. as a Director. As a former Secretary of State, and a past President of the Water Companies' Association he has already made a useful contribution to the Board's deliberations.

Despite the increased work load the average number of staff employed throughout the year has remained the same. Consultants who carried out a review of the Company's Productivity Payment Scheme have reported that the divisional structure and associated systems introduced eight years ago are operating effectively. They do, however, recommend certain changes so that the scheme will comply with current standards agreed for the Water Industry. These should, when implemented, result not only in increased remuneration to staff, but also a saving in costs to consumers.

Once again I would like to express my Board's gratitude to the staff for their continuing loyalty to the Company and high standard of service to our consumers.

UK COMPANY NEWS

Greenbat sale approved

SHAREHOLDERS of Fairbairn Lawson, the troubled Leeds engineering group, voted in favour of the sale of Greenbat Superalloys and Weston-Evans, an engineering subsidiary, to the South American-controlled company, Atlantic Engineering, at a book loss of £3m.

Before the special resolution approving the sale was passed at Monday's EGM, there was critical comment from shareholders about the loss of £2m at Greenbat for the year ended December 31, 1978.

Sir John Lawson, the chairman of Fairbairn Lawson, said directors had requested temporary suspension of the listing of the company's shares on Friday because discussions were taking place which might not lead to a takeover offer.

He added: "I want to make it clear that the agreement for the sale of Greenbat is a prerequisite of the bid discussions that are going on."

Asked why the losses on Greenbat were not discovered earlier, Mr. Noel De Monte, the group managing director, said: "The basic problem was that the volume of stock was mis-assessed and wrongly stated. No-one appreciated the extent to which the stocks were being overvalued until it became apparent in February this year."

He said: "The stock accounting and work-in-progress had been transferred to a computer programme, but implementation of the computer programme was bad and there were fundamental errors. I will accept my responsibility, but I didn't know this at the time."

Mr. De Monte is resigning from Fairbairn Lawson without compensation to take up the position of managing director of Greenbat at the invitation of Atlantic, which is based in Jersey.

Asked if he was satisfied that a mistake similar to the computer errors at Greenbat would not recur, Mr. Michael Lawson, a director, said: "We are satisfied that the accounting functions within other group companies are well maintained and well operated and we are obviously very conscious that shareholders require us to ensure that this situation will not happen again."

The managing director and financial director who certified the stock value at Greenbat were no longer with the company.

GLAXO

Glaxo Group's U.S. subsidiary, Meyer Laboratories Inc., has been renamed Glaxo Inc. Glaxo acquired Meyer in 1978 as part of a strategy to develop a direct U.S. marketing outlet for its pharmaceutical products.

Glaxo Group's U.S. subsidiary, Meyer Laboratories Inc., has been renamed Glaxo Inc. Glaxo acquired Meyer in 1978 as part of a strategy to develop a direct U.S. marketing outlet for its pharmaceutical products.

However, with losses reaching \$1m a year, the company moved to establish an agency arrangement with a U.S. meat importer.

Glaxo Group's U.S. subsidiary, Meyer Laboratories Inc., has been renamed Glaxo Inc. Glaxo acquired Meyer in 1978 as part of a strategy to develop a direct U.S. marketing outlet for its pharmaceutical products.

Glaxo Group's U.S. subsidiary, Meyer Laboratories Inc., has been renamed Glaxo Inc. Glaxo acquired Meyer in 1978 as part of a strategy to develop a direct U.S. marketing outlet for its pharmaceutical products.

Glaxo Group's U.S. subsidiary, Meyer Laboratories Inc., has been renamed Glaxo Inc. Glaxo acquired Meyer in 1978 as part of a strategy to develop a direct U.S. marketing outlet for its pharmaceutical products.

Glaxo Group's U.S. subsidiary, Meyer Laboratories Inc., has been renamed Glaxo Inc. Glaxo acquired Meyer in 1978 as part of a strategy to develop a direct U.S. marketing outlet for its pharmaceutical products.

Glaxo Group's U.S. subsidiary, Meyer Laboratories Inc., has been renamed Glaxo Inc. Glaxo acquired Meyer in 1978 as part of a strategy to develop a direct U.S. marketing outlet for its pharmaceutical products.

Glaxo Group's U.S. subsidiary, Meyer Laboratories Inc., has been renamed Glaxo Inc. Glaxo acquired Meyer in 1978 as part of a strategy to develop a direct U.S. marketing outlet for its pharmaceutical products.

Glaxo Group's U.S. subsidiary, Meyer Laboratories Inc., has been renamed Glaxo Inc. Glaxo acquired Meyer in 1978 as part of a strategy to develop a direct U.S. marketing outlet for its pharmaceutical products.

Glaxo Group's U.S. subsidiary, Meyer Laboratories Inc., has been renamed Glaxo Inc. Glaxo acquired Meyer in 1978 as part of a strategy to develop a direct U.S. marketing outlet for its pharmaceutical products.

Glaxo Group's U.S. subsidiary, Meyer Laboratories Inc., has been renamed Glaxo Inc. Glaxo acquired Meyer in 1978 as part of a strategy to develop a direct U.S. marketing outlet for its pharmaceutical products.

Glaxo Group's U.S. subsidiary, Meyer Laboratories Inc., has been renamed Glaxo Inc. Glaxo acquired Meyer in 1978 as part of a strategy to develop a direct U.S. marketing outlet for its pharmaceutical products.

Glaxo Group's U.S. subsidiary, Meyer Laboratories Inc., has been renamed Glaxo Inc. Glaxo acquired Meyer in 1978 as part of a strategy to develop a direct U.S. marketing outlet for its pharmaceutical products.

Glaxo Group's U.S. subsidiary, Meyer Laboratories Inc., has been renamed Glaxo Inc. Glaxo acquired Meyer in 1978 as part of a strategy to develop a direct U.S. marketing outlet for its pharmaceutical products.

Glaxo Group's U.S. subsidiary, Meyer Laboratories Inc., has been renamed Glaxo Inc. Glaxo acquired Meyer in 1978 as part of a strategy to develop a direct U.S. marketing outlet for its pharmaceutical products.

Glaxo Group's U.S. subsidiary, Meyer Laboratories Inc., has been renamed Glaxo Inc. Glaxo acquired Meyer in 1978 as part of a strategy to develop a direct U.S. marketing outlet for its pharmaceutical products.

Glaxo Group's U.S. subsidiary, Meyer Laboratories Inc., has been renamed Glaxo Inc. Glaxo acquired Meyer in 1978 as part of a strategy to develop a direct U.S. marketing outlet for its pharmaceutical products.

Glaxo Group's U.S. subsidiary, Meyer Laboratories Inc., has been renamed Glaxo Inc. Glaxo acquired Meyer in 1978 as part of a strategy to develop a direct U.S. marketing outlet for its pharmaceutical products.

Glaxo Group's U.S. subsidiary, Meyer Laboratories Inc., has been renamed Glaxo Inc. Glaxo acquired Meyer in 1978 as part of a strategy to develop a direct U.S. marketing outlet for its pharmaceutical products.

Glaxo Group's U.S. subsidiary, Meyer Laboratories Inc., has been renamed Glaxo Inc. Glaxo acquired Meyer in 1978 as part of a strategy to develop a direct U.S. marketing outlet for its pharmaceutical products.

Glaxo Group's U.S. subsidiary, Meyer Laboratories Inc., has been renamed Glaxo Inc. Glaxo acquired Meyer in 1978 as part of a strategy to develop a direct U.S. marketing outlet for its pharmaceutical products.

Glaxo Group's U.S. subsidiary, Meyer Laboratories Inc., has been renamed Glaxo Inc. Glaxo acquired Meyer in 1978 as part of a strategy to develop a direct U.S. marketing outlet for its pharmaceutical products.

Glaxo Group's U.S. subsidiary, Meyer Laboratories Inc., has been renamed Glaxo Inc. Glaxo acquired Meyer in 1978 as part of a strategy to develop a direct U.S. marketing outlet for its pharmaceutical products.

Glaxo Group's U.S. subsidiary, Meyer Laboratories Inc., has been renamed Glaxo Inc. Glaxo acquired Meyer in 1978 as part of a strategy to develop a direct U.S. marketing outlet for its pharmaceutical products.

Glaxo Group's U.S. subsidiary, Meyer Laboratories Inc., has been renamed Glaxo Inc. Glaxo acquired Meyer in 1978 as part of a strategy to develop a direct U.S. marketing outlet for its pharmaceutical products.

Glaxo Group's U.S. subsidiary, Meyer Laboratories Inc., has been renamed Glaxo Inc. Glaxo acquired Meyer in 1978 as part of a strategy to develop a direct U.S. marketing outlet for its pharmaceutical products.

Glaxo Group's U.S. subsidiary, Meyer Laboratories Inc., has been renamed Glaxo Inc. Glaxo acquired Meyer in 1978 as part of a strategy to develop a direct U.S. marketing outlet for its pharmaceutical products.

Glaxo Group's U.S. subsidiary, Meyer Laboratories Inc., has been renamed Glaxo Inc. Glaxo acquired Meyer in 1978 as part of a strategy to develop a direct U.S. marketing outlet for its pharmaceutical products.

Glaxo Group's U.S. subsidiary, Meyer Laboratories Inc., has been renamed Glaxo Inc. Glaxo acquired Meyer in 1978 as part of a strategy to develop a direct U.S. marketing outlet for its pharmaceutical products.

Glaxo Group's U.S. subsidiary, Meyer Laboratories Inc., has been renamed Glaxo Inc. Glaxo acquired Meyer in 1978 as part of a strategy to develop a direct U.S. marketing outlet for its pharmaceutical products.

Glaxo Group's U.S. subsidiary, Meyer Laboratories Inc., has been renamed Glaxo Inc. Glaxo acquired Meyer in 1978 as part of a strategy to develop a direct U.S. marketing outlet for its pharmaceutical products.

Glaxo Group's U.S. subsidiary, Meyer Laboratories Inc., has been renamed Glaxo Inc. Glaxo acquired Meyer in 1978 as part of a strategy to develop a direct U.S. marketing outlet for its pharmaceutical products.

Glaxo Group's U.S. subsidiary, Meyer Laboratories Inc., has been renamed Glaxo Inc. Glaxo acquired Meyer in 1978 as part of a strategy to develop a direct U.S. marketing outlet for its pharmaceutical products.

Glaxo Group's U.S. subsidiary, Meyer Laboratories Inc., has been renamed Glaxo Inc. Glaxo acquired Meyer in 1978 as part of a strategy to develop a direct U.S. marketing outlet for its pharmaceutical products.

Glaxo Group's U.S. subsidiary, Meyer Laboratories Inc., has been renamed Glaxo Inc. Glaxo acquired Meyer in 1978 as part of a strategy to develop a direct U.S. marketing outlet for its pharmaceutical products.

Glaxo Group's U.S. subsidiary, Meyer Laboratories Inc., has been renamed Glaxo Inc. Glaxo acquired Meyer in 1978 as part of a strategy to develop a direct U.S. marketing outlet for its pharmaceutical products.

Glaxo Group's U.S. subsidiary, Meyer Laboratories Inc., has been renamed Glaxo Inc. Glaxo acquired Meyer in 1978 as part of a strategy to develop a direct U.S. marketing outlet for its pharmaceutical products.

Glaxo Group's U.S. subsidiary, Meyer Laboratories Inc., has been renamed Glaxo Inc. Glaxo acquired Meyer in 1978 as part of a strategy to develop a direct U.S. marketing outlet for its pharmaceutical products.

Glaxo Group's U.S. subsidiary, Meyer Laboratories Inc., has been renamed Glaxo Inc. Glaxo acquired Meyer in 1978 as part of a strategy to develop a direct U.S. marketing outlet for its pharmaceutical products.</p

UNITED TECHNOLOGIES SUCCESSION

The General and the ploughshare

BY STEWART FLEMING IN NEW YORK

GIVEN chairman Mr. Harry Gray's unsurpassed talent for corporate warfare, the last thing that United Technologies, the 20th largest U.S. manufacturing company, seemed to need was a former General heading its operations.

But to the surprise of investment analysts who follow the company, Mr. Gray last week announced that he was appointing Alexander M. Haig, until last summer Supreme Allied Commander for NATO, to be UT's chief operating officer. Mr. Gray himself, to nobody's surprise, remains both chairman and chief executive officer.

UT is signing General Haig on the rebound. Only a few days earlier he had hoisted the white flag over his campaign for the Republican Party's Presidential nomination, defeated by a crowded field of contenders on the right of the party who have spent years building grass roots political support in the country. General Haig now disclaims further political ambitions.

While much admired in Europe for his performance at NATO, General Haig is more immediately remembered in the U.S. as the man who held former President Nixon's hand (as White House Chief of Staff) in the days that led up to Mr. Nixon's resignation in the wake of the Watergate scandal.

It is by no means unprecedented for military men to retreat to the corporate boardroom. A notable example was General Douglas MacArthur, who went off to be chairman of Sperry Rand when he was fired by President Harry Truman. But United Technologies is not just any company, and its chairman Harry Gray comes close to being a unique corporate leader. A swashbuckling

entrepreneur Mr. Gray has, in a decade punctuated by sounds of clashing corporate armour as between himself and his top victims, built a conglomerate which in 1978 earned net income of \$234m.

The question now being asked is how General Haig will fit in with sales which will have reached \$10bn in 1979, and which in 1978 earned net income of \$234m.

Last week Mr. Gray and General Haig both gave some pointers to suggest that General Dynamics F-16, seems destined to power about half the West's jet fighters in the years ahead. It is also an engine which has come in for public criticism because of stalling problems and other technical failings which have forced UT to mount

engines to the Western world. Some projections suggest that its F-100 engine, which is used in both the McDonnell Douglas F-15 and the new General Dynamics F-16, seems destined to power about half the West's jet fighters in the years ahead.

It is also an engine which has come in for public criticism because of stalling problems and other technical failings which have forced UT to mount

The appointment by United Technologies—the 20th largest manufacturing company in the U.S.—of Alexander M. Haig, 55, lately Supreme Allied Commander for NATO, as chief operating officer, comes shortly after the General's withdrawal from his campaign to secure the Republican Presidential nomination. It throws open the question of who is to succeed Mr. Harry Gray, due to retire in five years' time as the head of UT

slim and dapper Mr. Gray, it is evident that he is being handed more than a sinecure. Only last year, for example, UT's financial officer Mr. Edward L. Heaney quit, reportedly because he was fed up waiting for Mr. Gray to appoint him president; the job bestowed on General Haig.

President General Haig will

US says, have all the major operating division heads reporting directly to him, and through him to Mr. Gray. That includes the 49-year-old Mr. Robert J. Carlson, head of the power division which includes the vital Pratt and Whitney jet engine operation and Mr. Peter L. Scott (51) who along with Mr. Carlson is the top supplier to the commercial jet market. It is facing a growing challenge from General Electric, which entered the commercial business in 1971. At a time when U.S. dominance of the market is being challenged, Pratt and Whitney is also a strategically crucial supplier of fighter

for example, dwelt on the widening range of interests and responsibilities to which a giant company such as UT must respond, because of its social and economic power. General Haig, he said, brought "valuable new dimensions of experience and capability to UT."

These problems and the competitive challenge facing Pratt and Whitney were factors which contributed last year to Mr. Gray's decision to bring Mr. Carlson in from the farm equipment manufacturer Deere, as head of the power division, to replace Mr. Bruce N. Torell.

Now, only four weeks after being quoted in Business Week as saying that he did not need a number two, Mr. Gray has moved just as decisively to appoint just such a man, a move which some who know the company see as another example of his knack for quickly grabbing opportunities which present themselves.

Gray himself rose to prominence in the late 1960s when he became number three at Mr. Charles (Tex) Thornton's Litton Industries conglomerate. When he quit Litton and went to United Aircraft in 1971, the company had sales of around \$2bn and had announced a \$24m loss. It was heavily

a national public relations campaign aimed at shoring up the image of Pratt and Whitney. The problems also led the U.S. military to give GE a contract to begin developing a possible alternative.

John Adams, head of research at Adams Harkness and Hill, a Boston stockbroking firm, sees the common thread in the ESE deals as diversification away from dependence on U.S. Government contracts an aerospace. He describes Gray as a "supreme opportunist who has bought the best available companies." Other point out that al aere manufacturing companies and all leaders in their field, but agree they are not closely linked in terms of what they do.

Gray has also been lucky in his opportunism. In 1977 he launched a \$762m takeover for power engineers Babcock and Wilcox, but dropped out when J. Ray McDermott topped UT's \$62.50 a share offer with a bid of \$65.00. It was a B and W nuclear reactor which last year was involved in the worst-ever nuclear power accident at Three Mile Island.

However, some analysts who follow the company suggest that in the wake of the recent acquisitions, with its balance sheet weakened as a result of them, and with the U.S. economy headed for recession, Mr. Gray needs to spend more time on the company's internal affairs. They suggest that the appointment of General Haig may present him with that opportunity.

BY PHILIP BOWRING IN HONG KONG

STELUX MANUFACTURING, the Hong Kong based watch manufacturer and distributor, has sold its 52 per cent stake in its quoted property subsidiary company, Mai Hon Enterprises for HK\$487m (about U.S.\$100m).

The buyer is Filomena, a part of the Carrion group of companies, a grouping of Chinese investors from South East Asia and Hong Kong. Stelux is itself dominated by Thai Chinese interests. Filomena will extend its HK\$6.6m share cash offer to the remaining Mai Hon shareholders.

The deal shows that despite sky high prices and the recent extension of rent control to all domestic premises, Hong Kong property is a magnet for overseas Chinese. Earlier this month a company connected with the Malaysia/Singapore based Kuok Brothers group paid a record HK\$16,000 per square foot for a Kowloon development site.

The buyer is Filomena, a part of the Carrion group of companies, a grouping of Chinese investors from South East Asia and Hong Kong. Stelux is itself dominated by Thai Chinese interests. Filomena will extend its HK\$6.6m share cash offer to the remaining Mai Hon shareholders.

The deal shows that despite sky high prices and the recent extension of rent control to all domestic premises, Hong Kong property is a magnet for overseas Chinese. Earlier this month a company connected with the Malaysia/Singapore based Kuok Brothers group paid a record HK\$16,000 per square foot for a Kowloon development site.

The deal shows that despite sky high prices and the recent extension of rent control to all domestic premises, Hong Kong property is a magnet for overseas Chinese. Earlier this month a company connected with the Malaysia/Singapore based Kuok Brothers group paid a record HK\$16,000 per square foot for a Kowloon development site.

The deal shows that despite sky high prices and the recent extension of rent control to all domestic premises, Hong Kong property is a magnet for overseas Chinese. Earlier this month a company connected with the Malaysia/Singapore based Kuok Brothers group paid a record HK\$16,000 per square foot for a Kowloon development site.

The deal shows that despite sky high prices and the recent extension of rent control to all domestic premises, Hong Kong property is a magnet for overseas Chinese. Earlier this month a company connected with the Malaysia/Singapore based Kuok Brothers group paid a record HK\$16,000 per square foot for a Kowloon development site.

The deal shows that despite sky high prices and the recent extension of rent control to all domestic premises, Hong Kong property is a magnet for overseas Chinese. Earlier this month a company connected with the Malaysia/Singapore based Kuok Brothers group paid a record HK\$16,000 per square foot for a Kowloon development site.

The deal shows that despite sky high prices and the recent extension of rent control to all domestic premises, Hong Kong property is a magnet for overseas Chinese. Earlier this month a company connected with the Malaysia/Singapore based Kuok Brothers group paid a record HK\$16,000 per square foot for a Kowloon development site.

The deal shows that despite sky high prices and the recent extension of rent control to all domestic premises, Hong Kong property is a magnet for overseas Chinese. Earlier this month a company connected with the Malaysia/Singapore based Kuok Brothers group paid a record HK\$16,000 per square foot for a Kowloon development site.

The deal shows that despite sky high prices and the recent extension of rent control to all domestic premises, Hong Kong property is a magnet for overseas Chinese. Earlier this month a company connected with the Malaysia/Singapore based Kuok Brothers group paid a record HK\$16,000 per square foot for a Kowloon development site.

The deal shows that despite sky high prices and the recent extension of rent control to all domestic premises, Hong Kong property is a magnet for overseas Chinese. Earlier this month a company connected with the Malaysia/Singapore based Kuok Brothers group paid a record HK\$16,000 per square foot for a Kowloon development site.

The deal shows that despite sky high prices and the recent extension of rent control to all domestic premises, Hong Kong property is a magnet for overseas Chinese. Earlier this month a company connected with the Malaysia/Singapore based Kuok Brothers group paid a record HK\$16,000 per square foot for a Kowloon development site.

The deal shows that despite sky high prices and the recent extension of rent control to all domestic premises, Hong Kong property is a magnet for overseas Chinese. Earlier this month a company connected with the Malaysia/Singapore based Kuok Brothers group paid a record HK\$16,000 per square foot for a Kowloon development site.

The deal shows that despite sky high prices and the recent extension of rent control to all domestic premises, Hong Kong property is a magnet for overseas Chinese. Earlier this month a company connected with the Malaysia/Singapore based Kuok Brothers group paid a record HK\$16,000 per square foot for a Kowloon development site.

The deal shows that despite sky high prices and the recent extension of rent control to all domestic premises, Hong Kong property is a magnet for overseas Chinese. Earlier this month a company connected with the Malaysia/Singapore based Kuok Brothers group paid a record HK\$16,000 per square foot for a Kowloon development site.

The deal shows that despite sky high prices and the recent extension of rent control to all domestic premises, Hong Kong property is a magnet for overseas Chinese. Earlier this month a company connected with the Malaysia/Singapore based Kuok Brothers group paid a record HK\$16,000 per square foot for a Kowloon development site.

The deal shows that despite sky high prices and the recent extension of rent control to all domestic premises, Hong Kong property is a magnet for overseas Chinese. Earlier this month a company connected with the Malaysia/Singapore based Kuok Brothers group paid a record HK\$16,000 per square foot for a Kowloon development site.

The deal shows that despite sky high prices and the recent extension of rent control to all domestic premises, Hong Kong property is a magnet for overseas Chinese. Earlier this month a company connected with the Malaysia/Singapore based Kuok Brothers group paid a record HK\$16,000 per square foot for a Kowloon development site.

The deal shows that despite sky high prices and the recent extension of rent control to all domestic premises, Hong Kong property is a magnet for overseas Chinese. Earlier this month a company connected with the Malaysia/Singapore based Kuok Brothers group paid a record HK\$16,000 per square foot for a Kowloon development site.

The deal shows that despite sky high prices and the recent extension of rent control to all domestic premises, Hong Kong property is a magnet for overseas Chinese. Earlier this month a company connected with the Malaysia/Singapore based Kuok Brothers group paid a record HK\$16,000 per square foot for a Kowloon development site.

The deal shows that despite sky high prices and the recent extension of rent control to all domestic premises, Hong Kong property is a magnet for overseas Chinese. Earlier this month a company connected with the Malaysia/Singapore based Kuok Brothers group paid a record HK\$16,000 per square foot for a Kowloon development site.

The deal shows that despite sky high prices and the recent extension of rent control to all domestic premises, Hong Kong property is a magnet for overseas Chinese. Earlier this month a company connected with the Malaysia/Singapore based Kuok Brothers group paid a record HK\$16,000 per square foot for a Kowloon development site.

The deal shows that despite sky high prices and the recent extension of rent control to all domestic premises, Hong Kong property is a magnet for overseas Chinese. Earlier this month a company connected with the Malaysia/Singapore based Kuok Brothers group paid a record HK\$16,000 per square foot for a Kowloon development site.

The deal shows that despite sky high prices and the recent extension of rent control to all domestic premises, Hong Kong property is a magnet for overseas Chinese. Earlier this month a company connected with the Malaysia/Singapore based Kuok Brothers group paid a record HK\$16,000 per square foot for a Kowloon development site.

The deal shows that despite sky high prices and the recent extension of rent control to all domestic premises, Hong Kong property is a magnet for overseas Chinese. Earlier this month a company connected with the Malaysia/Singapore based Kuok Brothers group paid a record HK\$16,000 per square foot for a Kowloon development site.

The deal shows that despite sky high prices and the recent extension of rent control to all domestic premises, Hong Kong property is a magnet for overseas Chinese. Earlier this month a company connected with the Malaysia/Singapore based Kuok Brothers group paid a record HK\$16,000 per square foot for a Kowloon development site.

The deal shows that despite sky high prices and the recent extension of rent control to all domestic premises, Hong Kong property is a magnet for overseas Chinese. Earlier this month a company connected with the Malaysia/Singapore based Kuok Brothers group paid a record HK\$16,000 per square foot for a Kowloon development site.

The deal shows that despite sky high prices and the recent extension of rent control to all domestic premises, Hong Kong property is a magnet for overseas Chinese. Earlier this month a company connected with the Malaysia/Singapore based Kuok Brothers group paid a record HK\$16,000 per square foot for a Kowloon development site.

The deal shows that despite sky high prices and the recent extension of rent control to all domestic premises, Hong Kong property is a magnet for overseas Chinese. Earlier this month a company connected with the Malaysia/Singapore based Kuok Brothers group paid a record HK\$16,000 per square foot for a Kowloon development site.

The deal shows that despite sky high prices and the recent extension of rent control to all domestic premises, Hong Kong property is a magnet for overseas Chinese. Earlier this month a company connected with the Malaysia/Singapore based Kuok Brothers group paid a record HK\$16,000 per square foot for a Kowloon development site.

The deal shows that despite sky high prices and the recent extension of rent control to all domestic premises, Hong Kong property is a magnet for overseas Chinese. Earlier this month a company connected with the Malaysia/Singapore based Kuok Brothers group paid a record HK\$16,000 per square foot for a Kowloon development site.

The deal shows that despite sky high prices and the recent extension of rent control to all domestic premises, Hong Kong property is a magnet for overseas Chinese. Earlier this month a company connected with the Malaysia/Singapore based Kuok Brothers group paid a record HK\$16,000 per square foot for a Kowloon development site.

The deal shows that despite sky high prices and the recent extension of rent control to all domestic premises, Hong Kong property is a magnet for overseas Chinese. Earlier this month a company connected with the Malaysia/Singapore based Kuok Brothers group paid a record HK\$16,000 per square foot for a Kowloon development site.

The deal shows that despite sky high prices and the recent extension of rent control to all domestic premises, Hong Kong property is a magnet for overseas Chinese. Earlier this month a company connected with the Malaysia/Singapore based Kuok Brothers group paid a record HK\$16,000 per square foot for a Kowloon development site.

The deal shows that despite sky high prices and the recent extension of rent control to all domestic premises, Hong Kong property is a magnet for overseas Chinese. Earlier this month a company connected with the Malaysia/Singapore based Kuok Brothers group paid a record HK\$16,000 per square foot for a Kowloon development site.

The deal shows that despite sky high prices and the recent extension of rent control to all domestic premises, Hong Kong property is a magnet for overseas Chinese. Earlier this month a company connected with the Malaysia/Singapore based Kuok Brothers group paid a record HK\$16,000 per square foot for a Kowloon development site.

The deal shows that despite sky high prices and the recent extension of rent control to all domestic premises, Hong Kong property is a magnet for overseas Chinese. Earlier this month a company connected with the Malaysia/Singapore based Kuok Brothers group paid a record HK\$16,000 per square foot for a Kowloon development site.

The deal shows that despite sky high prices and the recent extension of rent control to all domestic premises, Hong Kong property is a magnet for overseas Chinese. Earlier this month a company connected with the Malaysia/Singapore based Kuok Brothers group paid a record HK\$16,000 per square foot for a Kowloon development site.

The deal shows that despite sky high prices and the recent extension of rent control to all domestic premises, Hong Kong property is a magnet for overseas Chinese. Earlier this month a company connected with the Malaysia/Singapore based Kuok Brothers group paid a record HK\$16,000 per square foot for a Kowloon development site.

The deal shows that despite sky high prices and the recent extension of rent control to all domestic premises, Hong Kong property is a magnet for overseas Chinese. Earlier this month a company connected with the Malaysia/Singapore based Kuok Brothers group paid a record HK\$16,000 per square foot for a Kowloon development site.

The deal shows that despite sky high prices and the recent extension of rent control to all domestic premises, Hong Kong property is a magnet for overseas Chinese. Earlier this month a company connected with the Malaysia/Singapore based Kuok Brothers group paid a record HK\$16,000 per square foot for a Kowloon development site.

The deal shows that despite sky high prices and the recent extension of rent control to all domestic premises, Hong Kong property is a magnet for overseas Chinese. Earlier this month a company connected with the Malaysia/Singapore based Kuok Brothers group paid a record HK\$16,000 per square foot for a Kowloon development site.

The deal shows that despite sky high prices and the recent extension of rent control to all domestic premises, Hong Kong property is a magnet for overseas Chinese. Earlier this month a company connected with the Malaysia/Singapore based Kuok Brothers group paid a record HK\$16,000 per square foot for a Kowloon development site.

The deal shows that despite sky high prices and the recent extension of rent control to all domestic premises, Hong Kong property is a magnet for overseas Chinese. Earlier this month a company connected with the Malaysia/Singapore based Kuok Brothers group paid a record HK\$16,000 per square foot for a Kowloon development site.

The deal shows that despite sky high prices and the recent extension of rent control to all domestic premises, Hong Kong property is a magnet for overseas Chinese. Earlier this month a company connected with the Malaysia/Singapore based Kuok Brothers group paid a record HK\$16,000 per square foot for a Kowloon development site.

The deal shows that despite sky high prices and the recent extension of rent control to all domestic premises, Hong Kong property is a magnet for overseas Chinese. Earlier this month a company connected with the Malaysia/Singapore based Kuok Brothers group paid a record HK\$16,000 per square foot for a Kowloon development site.

The deal shows that despite sky high prices and the recent extension of rent control to all domestic premises, Hong Kong property is a magnet for overseas Chinese. Earlier this month a company connected with the Malaysia/Singapore based Kuok Brothers group paid a record HK\$16,000 per square foot for a Kowloon development site.

The deal shows that despite sky high prices and the recent extension of rent control to all domestic premises, Hong Kong property is a magnet for overseas Chinese. Earlier this month a company connected with the Malaysia/Singapore based Kuok Brothers group paid a record HK\$16,000 per square foot for a Kowloon development site.

The deal shows that despite sky high prices and the recent extension of rent control to all domestic premises, Hong Kong property is a magnet for overseas Chinese. Earlier this month a company connected with the Malaysia/Singapore based Kuok Brothers group paid a record HK\$16,000 per square foot for a Kowloon development site.

The deal shows that despite sky high prices and the recent extension of rent control to all domestic premises, Hong Kong property is a magnet for overseas Chinese. Earlier this month a company connected with the Malaysia/Singapore based Kuok Brothers group paid a record HK\$16,000 per square foot for a Kowloon development site.

The deal shows that despite sky high prices and the recent extension of rent control to all domestic premises, Hong Kong property is a magnet for overseas Chinese. Earlier this month a company connected with the Malaysia/Singapore based Kuok Brothers group paid a record HK\$16,000 per square foot for a Kowloon development site.

The deal shows that despite sky high prices and the recent extension of rent control to all domestic premises, Hong Kong property is a magnet for overseas Chinese. Earlier this month a company connected with the Malaysia/Singapore based Kuok Brothers group paid a record HK\$16,000 per square foot for a Kowloon development site.

The deal shows that despite sky high prices and the recent extension of rent control to

Cassell
and Marston

INTERNATIONAL COMPANIES and FINANCE

AUSTRALIAN TAKEOVER REFORM

The rules go off the rails

BY JAMES FORTH IN SYDNEY

AUSTRALIA'S long-standing attempts to reform or a national basis the legislation governing company takeovers has gone off the rails. Two States, Queensland and Western Australia have taken "unilateral" action and enacted new State takeover legislation at least 12 months before the scheme could be fully operational on a national basis. The anomalous situation has now arisen where a totally different set of ground rules apply in two States.

Moreover, the Queensland and Western Australian legislation itself differs in one important aspect—the "threshold control" or the percentage stake in a company which triggers the requirement for a takeover offer. The existing takeover provisions of the Companies Act do not have a control threshold, but the new legislation envisages a threshold of 20 per cent.

A buyer can gradually acquire shares beyond this point—at the rate of 3 per cent every six months. The alternatives are to make a "formal takeover offer" or an "on-market" offer which involved standing in the share market for one month and accepting all shares offered. Once an on-market bid has been announced it cannot be withdrawn. Western Australia has adopted the 20 per cent threshold in its legislation but Queensland has dropped the threshold down to 12.5 per cent. Both WA and Queensland intend to adopt the national legislation when it is finally enacted, but in the meantime there is now greater disuniformity than ever existed in the past. In fact, there was almost uniformity in the past and the various State companies

working on this aspect. The companies and securities industry legislation is still in the drafting stage. It is thought that the earliest the changes could be introduced nationally is January 1981.

Queensland and WA however became impatient. The proposals for reform of the Companies' and Securities

Act were described officially as "uniform." But the potential always existed for the States to go their own way, as has now happened with Queensland and WA. Over the past 15 months or so the Commonwealth and State ministers have been working on proposals for reform of the Companies' and Securities

legislation at least 12 months before the scheme could be fully operational on a national basis. The anomalous situation has now arisen where a totally different set of ground rules apply in two States.

Moreover, the Queensland and Western Australian legislation itself differs in one important aspect—the "threshold control" or the percentage stake in a company which triggers the requirement for a takeover offer. The existing takeover provisions of the Companies Act do not have a control threshold, but the new legislation envisages a threshold of 20 per cent.

A buyer can gradually acquire shares beyond this point—at the rate of 3 per cent every six months. The alternatives are to make a "formal takeover offer" or an "on-market" offer which involved standing in the share market for one month and accepting all shares offered. Once an on-market bid has been announced it cannot be withdrawn. Western Australia has adopted the 20 per cent threshold in its legislation but Queensland has dropped the threshold down to 12.5 per cent. Both WA and Queensland intend to adopt the national legislation when it is finally enacted, but in the meantime there is now greater disuniformity than ever existed in the past. In fact, there was almost uniformity in the past and the various State companies

Further issue of Dead Sea Works shares

By L. Daniel in Tel Aviv

MORE SHARES of the Israeli Government-controlled Dead Sea Works are to be sold to the public, to increase the proportion of privately held shares from the present 9 per cent to 20 per cent. This will help the Government to finance the company's \$260m expansion programme. The Dead Sea Works is one of the few Israeli industrial enterprises relying entirely on local raw materials (such as potash, bromine, manganese). Exports account for over 90 per cent of its output.

The company has steadily improved its profits since 1973. In 1974, Net earnings in 1973 came to £229m (equivalent to 20 per cent of sales). The 1978 adjusted gross dividend was 27 per cent in addition to a stock dividend of 25 per cent. The company's paid-up share capital is £300m.

Cultus Pacific sells Alliance Oil stake

By Christine Moir

CULTUS PACIFIC, an Australian exploration group, has sold the 17 per cent stake it built up in Alliance Oil Development, another Australian company in the same field.

Cultus built up its stake in opposition to the proposed share exchange deal whereby Weeks Petroleum, a Bermuda-based exploration group obtained 30 per cent of Alliance and Alliance got 21 per cent of Weeks.

The share exchange ultimately went through, and Cultus has now sold its 7.3m shares and 150,000 options in Alliance for A\$3.046m, which represents a A\$1m profit for the group. The shares are believed to have been placed with institutions.

Malaysian timber group cuts dividend

By Wong Sulong in Kuala Lumpur

TRADING PROFIT of Southeast Asian Lumber Corporation, the Malaysian timber and plywood manufacturer, for the year ending June rose 84 per cent to 6.8m ringgit (U.S.\$2.9m), but the group is cutting its dividend from 6 per cent to 2 per cent.

Lok Kim Fob, the chairman, said that the group was undergoing a major expansion programme to take advantage of the current timber boom.

Apart from one subsidiary, which was not able to carry out logging due to the closure of the forest concession to facilitate security operations against Communist guerrillas, the group said, all companies performed "very well" during the year.

ALLIED IRISH BANKS LIMITED
£550,000,000
Floating Rate Subordinated Notes due 1987

In accordance with terms and conditions of the Floating Rate Subordinated Notes due 1987 dated 12th December 1979, the term of interest for the interest period from 2nd January 1980 to 2nd July 1980 has been fixed at 15.4% per annum. Agent: Bank Manufacturers Hanover Limited

Pakistan sets up State enterprise mutual fund

By IQBAL MIRZA IN KARACHI

THE Investment Corporation of Pakistan is to float a state enterprise mutual fund for Rs 200m, extendable to Rs 250m (\$28m), for subscription by both resident and non-resident Pakistanis.

Mr D. M. Qureshi, managing director of the Investment Corporation of Pakistan, said in Karachi that Pakistan's receipt of remittances from overseas residents made it logical to find avenues for profitable use of the cash inflow involved.

The annual remittances

through official channels amounted to Rs 15bn, and an equal amount was sent through unofficial channels. The fund was being established with a view to providing opportunities for resident and non-resident Pakistanis to share in the growth and profits of some of the highly profitable nationalised companies.

Mr Qureshi said that the fund guarantees a minimum dividend of 15 per cent a year to investors, underwritten by the Government.

MINING NEWS

Gold shares up 90% in 1979

By KENNETH MARSTON, MINING EDITOR

THE RENEWED strength of gold, which closed 1979 at a record price of \$526.50 per ounce, made little impact at first on Monday's market in South African gold shares. Business was subdued by the closure of the Cape and Continental markets, but later in the day it picked up when good U.S. buying developed.

The demand came too late to avoid a 14 fall on the day in the Gold Mines Index which closed the year at 268.6. Even so, this figure was 88.6 per cent up on that at the end of 1978.

The highest point of the index in 1979 was on December 27 when it reached 276.4, its best since 279.9 on September 17, 1976. The all-time high for the index was 442, which was attained on May 22, 1975, when gold stood at \$715.50.

Over the past year, the gold price has advanced 132.5 per cent from \$228.375 at the end of 1978. The main reason why share prices, as measured by the index, are still well below the 1975 peak levels, is that the advance in operating costs over the period has eroded much of the benefit of the rising gold prices.

Even so, costs have been remarkably well maintained in the past year and although the mines are now milling a larger proportion of lower grade ore, they are still boosting earnings and dividends.

This should be underlined by the 1979 December quarterly profits from the gold mines. The first of these from the mines in the Consolidated Gold Fields group are due to be published on January 9.

They look like being based on a gold price of just over \$400 compared with \$315 in the 1979 third quarter, \$260 in the second quarter and \$240 in the first quarter. The average price for 1978 was only \$194.

SOUTHERN KINTA

The Malaysian Southern Kinta Consolidated reports that an agreement has been concluded between the company's subsidiary and Kampong Lanjut Tin Dredging whereby SKC would provide a dredge for 14 years from KLTD to work part of SKC's land at Bernam section.

It is planned that the dredge will start mining operations at Bernam towards the end of 1981. Bernam, towards the end of 1981, will start mining operations at Bernam towards the end of 1981. Together with a third dredge at Bernam it is expected that the Southern Kinta annual group production will be maintained at about the current level despite

small to medium to large, and exchange listing requirements. In any case Queensland and WA ignored the exchanges and passed their legislation. The exchanges have responded by amending their listing requirements, nevertheless, to harmonise with the proposed national legislation. Except for the lower control threshold adopted by Queensland the legislation follows that which is contained in the National Bill. The exchanges still require the approval of each state corporate affairs commission to their proposed amendments, and then they will try to enforce the listing requirements ahead of the law of the land.

As if this is not confused enough the exchanges would also need to come to grips with the different control thresholds applying in Queensland and WA.

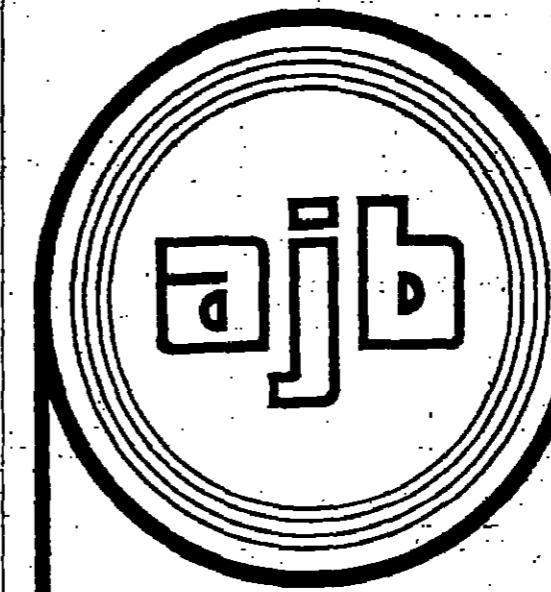
There is one other aspect of the legislation passed by the two rebel states which is worrying many observers. The national legislation proposes sweeping powers for the NCSC to grant exemptions, on a case-by-case basis, to any provisions in the takeovers legislation. Because the NCSC is yet to be formed, these powers are conferred on the relevant minister in Queensland and WA.

Other dramatic takeover episodes include the drawn out struggle for control of the airline, transport and television group, Ansett Transport Industries which was finally won by News Corporation, the Press group, after a short lived attempt by News to gain control of the country's largest Press group, Herald and Weekly Times, failed. There has, at the same time, been a host of other takeovers, ranging from

company takeover activity in Australia over the past six months, including a number of major takeovers which would have been unthinkable a year or two ago. They include an A\$210m bid by Western Mining Corporation for the mining and investment house, BEI South, the easily the largest takeover attempt in Australia until it was dwarfed by the A\$440m takeover of Thess Holdings, the Queensland coal, construction and motor vehicle group, by CSR.

was particularly bitter, and the chairman, Sir Leslie Thies, tried to persuade Mr John Bjelke-Petersen, the Queensland Premier, to step in. Ironically this action stamped Thies' shareholders and assisted CSE to obtain control. Mr Bjelke-Petersen was sympathetic but declined to act. Considerable pressure was applied, however, by business interests in the state, including a group of seven prominent Queensland business leaders, who put together an open letter urging protection of Queensland companies, and suggesting that a limit of 12.5 per cent be applied to the taking of shareholdings in these companies.

Alarmed, the stock exchanges attempted to head off unilateral action from Queensland and WA, by offering to amend the exchanges' listing requirements to reflect the proposed new national legislation. The exchanges would then have attempted to enforce these listing requirements. It is doubtful this would have worked, because most companies presented with the choice would have opted to comply with the existing state laws, rather than the spirit of the new legislation embodied in the stock



Associated Japanese Bank (International) Limited

Providing a full range of

Short, Medium and Long Term Credits
Eurocurrency Deposit and Foreign Exchange Dealing
Underwriting and Distribution of Securities

AJB is an international consortium bank of leading Japanese banks and investment banking house.

Shareholders

The Sanwa Bank Limited
The Mitsui Bank Limited
The Dai-Ichi Kangyo Bank Limited
The Nomura Securities Co., Ltd.29-30 Cornhill, London EC3V 3OA
Telephone: 01-623 5661 Telex: 883661

All of these securities having been sold, this announcement appears as a matter of record only.

New Issues / December, 1979

\$250,000,000
Kingdom of Sweden

The Notes and Bonds are unconditional, direct and general obligations of Sweden for the payment and performance of which the full faith and credit of Sweden is pledged.

\$150,000,000

11% Notes Due 1984

\$100,000,000

11% Bonds Due 1999



Salomon Brothers

The First Boston Corporation

Merrill Lynch White Weld Capital Markets Group
Merrill Lynch, Pierce, Fenner & Smith Incorporated

Svenska Handelsbanken

PKbanken

Scandinavian Securities Corporation

Lehman Brothers Kuhn Loeb Incorporated

Bear, Stearns & Co.

Drexel Burnham Lambert Incorporated

Lazard Frères & Co.

Shearson Hayden Stone Inc.

Warburg Paribas Becker A.G. Becker

Dean Witter Reynolds Inc.

Goldman, Sachs & Co.

Atlantic Capital Corporation

Blyth Eastman Dillon & Co. Incorporated

EuroPartners Securities Corporation

Paine, Webber, Jackson & Curtis Incorporated

Smith Barney, Harris Upham & Co. Incorporated

Wertheim & Co., Inc.

Arnhold and S. Bleichroeder, Inc.

The Bank of Tokyo (Holland) N.V.

Daiwa Securities America Inc.

Orion Bank Incorporated

Yamaichi International (America), Inc.

Samuel Montagu & Co. Limited

Sanyo Securities America Inc.

Bache Halsey Stuart Shields Incorporated

Dillon, Read & Co. Inc.

E. F. Hutton & Company Inc.

L. F. Rothschild, Unterberg, Towbin

UBS Securities Inc.

Bank of Bermuda Limited

County Bank Limited

Götabanken

Nomura Securities International, Inc.

Caisse des Dépôts et Consignations

Hudson Securities, Inc. Limited

Kleinwort, Benson & Co. Incorporated

Kredietbank S.A. Luxembourgeoise

J. Henry Schroder Wag & Co.

Sparbankernas Bank

New Court Securities Corporation

The Nikko Securities Co. International, Inc.

Westdeutsche Landesbank Girozentrale

Hill Samuel & Co. Limited

Nippon Kangyo Kakumaru International, Inc.

Vereins- und Westbank Aktiengesellschaft

B. Metzler & Sohn & Co.

Manufacturers Hanover Limited

LONDON STOCK EXCHANGE

1979 bows out with stock markets subdued by holiday influences, steel strike threat and political concern

Account Dealing Dates

Options
First Declara- Last Account Dealing Days
Dec. 10 Dec. 20 Dec. 27 Jan. 7
Dec. 28 Jan. 10 Jan. 11 Jan. 21
Jan. 14 Jan. 24 Jan. 25 Feb. 4

"Now time" dealings may take place from 9.30 am two business days earlier.

Heightened international political concern following the Soviet invasion of Afghanistan and the threatened national steel strike combined to deter investment interest on Monday. Holiday influences also affected sentiment and House attendance was thin.

Gilt-edged opened lower and ended with falls to around 4 with Press optimism on the outlook for the sector during 1980 being outweighed by fears that the steelworkers' action will put off any chance of an early cut in Minimum Lending Rates.

Recent gloom about the outlook for equities was further underlined by weekend Press comment and most share prices failed to recover from an opening markdown. The thin level of business on the last trading day of the old year was illustrated in total bargains of 12,564 compared with the more normal average of 16,500.

The few firm spots in equities usually emanated from Press tips, but the dull trend in leading industrials was measured by a progressively easier 30-share index which, however, steadily moved towards the close and ended 3.4 points down at 745. The major clearing banks drifted lower on lack of support with Lloyds closing 6 down at 3025.

C. T. Bowring hardened 3 more to 133p; the announcement of Bowring's court action to restrain Marsh and McLennan from using or publishing con-

tinuing tight conditions in money markets coupled with suggestions that the prevailing high level of interest rates may last for some time yet prompted all-round dullness in the gilt-edged sector.

Short-dated issues were particularly vulnerable to some early scattered offerings and, with few signs of support throughout the trading session, final quotations which recorded losses extending to 4 were the lowest of the day. Mediums and longs tended lower in sympathy, but closing falls were usually limited to 1.

Traded options were understandably subdued and contracts completed amounted to 190, well below Friday's 233 but above last week's average of 141. Active issues included Land Securities with 55 deals and Grand Metropolitan with 40.

Antony Gibbs Firm

Awaiting the outcome of bid discussions with Hong Kong and Shanghai, which intends to acquire the outstanding 60 per cent of the shares it does not already own, Antony Gibbs edged forward a couple of pence to a peak of 745. The major clearing banks drifted lower on lack of support with Lloyds closing 6 down at 3025.

Mining and energy issues were featured during the day by renewed strength in Australian shares with South African Gold narrowly mixed throughout

official trading looking good in the after-hours' business on American buying. Gold shares were again benefiting from the booming metal price which leapt \$16 to \$624 an ounce, which compares with its end-1978 level of \$268.

Continuing tight conditions in money markets coupled with suggestions that the prevailing high level of interest rates may last for some time yet prompted all-round dullness in the gilt-edged sector.

Short-dated issues were particularly vulnerable to some early scattered offerings and, with few signs of support throughout the trading session, final quotations which recorded losses extending to 4 were the lowest of the day. Mediums and longs tended lower in sympathy, but closing falls were usually limited to 1.

Traded options were understandably subdued and contracts completed amounted to 190, well below Friday's 233 but above last week's average of 141. Active issues included Land Securities with 55 deals and Grand Metropolitan with 40.

Bambers Good

Bambers highlighted an other wise lethargic Stocks sector with a jump of 10 to 56p in response to an investment recommendation. Tess Bros. continued to drift up 1.5p to 56p. Shares in Allied Colloids lost the shares 2 firmer at 134p, after 135p.

Afternoon's comment on the company's recent financials promoted reports of a 10 per cent increase in 1978 earnings to 37.5p. On the day, the shares 2 rose 2.5p to 37.5p.

The after-hours announcement remained that the new oil-based strike will go ahead from today had little further impact on the

Engineering leaders which had closed with small losses. GKN looked a little more unsettled than most and finished the day with a fall of 5 at 247p. Secondary issues made a mixed showing. Favourable Press comment stimulated interest in Vosper, 5 to the good at 180p, and 50p, Henrys, 54p, and Harold Perry, 115p.

Newspapers were quietly mixed. International Thomson rose 5 to 400p, but Associated, 248p, and News International, 138p, both eased 2. Press comment coupled with further consideration of the company's property deal lifted William Collins "A" 5 to 30p.

Properties drifted gently lower in the general apathy. Land Securities cheapened 5 to 254p. Recently firm Hammerton "A" gave up 5 to 252p, but the new mid paid shares held at 160p premium. West Land hardened 2 to 250p reflecting Press comment and the continuing buoyancy of the Ashton participants. Selection Trust continued to make good progress and added 8 to 256p.

Zambian Coppers attracted further buying encouraged by the ceasefire in Rhodesia. Keen Consolidated added 10 to a high of 220p and ZCI 4 to 39p. In Rhodesia, Fulcom put on 10 to 320p, buoyed by the record bullion price.

Australians registered strong gains throughout the list with precious metal producers and energy issues prominent. Among the former, Gold Mines of Kalgoorlie put on 5 to a year's high of 157p, while North Kalgoorlie rose a like amount to a high of 44p. Poseidon had a penny more to 40p.

The prospect of further North Sea crude oil price increases helped secondary oil score more good rises. Viking rose 30 to 310p and Cluff 25 to 300p, while improvements of around 6 were seen in Aitken, 164p, Canadeva Resources, 99p, CCP North Sea, 117p, and Clyde Petroleum, 330p.

The leaders, however, lacked support and BP closed 4 down at 340p with Shell easing a couple of pence to 328p.

Among Financial Trusts, M & G Group rallied 5 to 136p with the aid of favourable week-end Press mention.

Apart from P and O deferred, which responded to Press mention with a rise of 2 to 113p, after 114p, little of note developed in Shipping.

Small support lifted selected South African industrials. Barlow Rand improved 12 to 330p, while Abcor, 120p, and South African Breweries, 111p, both added around 3.

In Plantations, Gothaire put on 5 to 632p after weekend Press comment, while Harrisons Malaysian Estates closed 8 up at 169p.

On the day, the shares 2 rose 1.5p to 632p, up 4.

In Motor Components, Lucas, 230p, lost most of the previous Friday's gain of 5 which stemmed from the BL-Honda

tie-up. Speculative interest helped Zenith Carburetter to a rise of 3 at 51p. Elsewhere, Fodens eased a penny to 36p in front of Thursday's interim figures, while losses of around 3 were seen in Glenfield Lawrence, 50p, Henrys, 54p, and Harold Perry, 115p.

Generally drifted easier on modest profit-taking although a few bright spots included Free State Spinners, which put on 21 to a year's high of 234p following favourable Press mention.

Other issues to attract good buying included West Rand Consolidated, 12 firmer at a high of 227p and Uniseal, 13 better at 242p. The Gold Mines index eased 1.4 to 268.6 but still showed an improvement of almost 90 per cent over the year.

South African Financials were quietly steady but London issues were featured by further heavy buying of Tamco which advanced 22 to 250p reflecting Press comment and the continuing buoyancy of the Ashton participants. Selection Trust continued to make good progress and added 8 to 256p.

Zambian Coppers attracted further buying encouraged by the ceasefire in Rhodesia. Keen Consolidated added 10 to a high of 220p and ZCI 4 to 39p. In Rhodesia, Fulcom put on 10 to 320p, buoyed by the record bullion price.

Australians registered strong gains throughout the list with precious metal producers and energy issues prominent. Among the former, Gold Mines of Kalgoorlie put on 5 to a year's high of 157p, while North Kalgoorlie rose a like amount to a high of 44p. Poseidon had a penny more to 40p.

The latter ended the year on a triumphant note to close 16.50 up at a record \$36.50—up \$300 on the year-end level.

Initially, share prices had

generally drifted easier on modest profit-taking although a few bright spots included Free State Spinners, which put on 21 to a year's high of 234p following favourable Press mention.

Other issues to attract good buying included West Rand Consolidated, 12 firmer at a high of 227p and Uniseal, 13 better at 242p. The Gold Mines index eased 1.4 to 268.6 but still showed an improvement of almost 90 per cent over the year.

South African Financials were quietly steady but London issues were featured by further heavy buying of Tamco which advanced 22 to 250p reflecting Press comment and the continuing buoyancy of the Ashton participants. Selection Trust continued to make good progress and added 8 to 256p.

Zambian Coppers attracted further buying encouraged by the ceasefire in Rhodesia. Keen Consolidated added 10 to a high of 220p and ZCI 4 to 39p. In Rhodesia, Fulcom put on 10 to 320p, buoyed by the record bullion price.

Australians registered strong gains throughout the list with precious metal producers and energy issues prominent. Among the former, Gold Mines of Kalgoorlie put on 5 to a year's high of 157p, while North Kalgoorlie rose a like amount to a high of 44p. Poseidon had a penny more to 40p.

The latter ended the year on a triumphant note to close 16.50 up at a record \$36.50—up \$300 on the year-end level.

Initially, share prices had

FINANCIAL TIMES STOCK INDICES

	Dec. 31	Dec. 28	Dec. 27	Dec. 26	Dec. 25	Dec. 21	Dec. 20	1 Year ago
Government Secs.	68.10	65.49	65.46	65.46	65.31	65.31	65.31	65.31
Fixed interest	65.95	65.99	65.99	65.95	65.92	65.92	65.92	65.92
Industrial	414.8	417.8	414.7	417.5	418.6	420.2	420.3	420.3
Gold Mines	266.6	270.0	276.4	262.2	258.6	258.7	261.5	261.5
Ord. Div. Yield (%)	7.84	7.77	7.53	7.79	7.74	7.74	7.74	7.74
Earnings, Yld. % (full)	6.31	6.37	6.32	6.35	6.39	6.39	6.39	6.39
P/E Ratio (net) (%)	12.564	14.597	9.955	5.926	13.987	14.616	—	—
Total bargains	42.55	39.20	26.17	70.66	78.90	81.88	—	—
Equity turnover £m	6,900	5,911	4,621	10,963	11,757	8,403	—	—
Equity bargains total	—	—	—	—	—	—	—	—

10 am 415.6. 11 am 415.0. Noon 414.5. 1 pm 413.5.

2 pm 413.5. 3 pm 413.5.

Latest Index 01/24 8026.

* Nil=6.09.

Base 100 Govt. Secs. 15/10/26. Fixed Int. 15/26. Industrial Ord. 1/7/35. Gold Mines 12/9/65. SE Activity July-Dec. 1942.

HIGHS AND LOWS S.E. ACTIVITY

	1979	Since Comptn'	Dec. 31	Dec. 28
	High	Low	High	Low
Govt. Secs.	75.91	63.30	127.4	49.18
Fixed Int.	64.06	59.50	131.07	50.53
Industrial Ordinary	227.76	204.0	50.53	48.3
Gold Mines	226.5	212.7	216.9	210.1
Ord. Div. Yield	19.51	19.53	19.49	19.22
Earnings, Yld. % (full)	6.31	6.37	6.32	6.35
P/E Ratio (net) (%)	12.564	14.597	9.955	5.926
Total bargains	42.55	39.20	26.17	70.66
Equity turnover £m	6,900	5,911	4,621	10,963
Equity bargains total	—	—	—	—

10 am 415.6. 11 am 415.0. Noon 414.5. 1 pm 413.5.

2 pm 413.5. 3 pm 413.5.

Latest Index 01/24 8026.

* Nil=6.09.

Base 100 Govt. Secs. 15/10/26. Fixed Int. 15/26. Industrial Ord. 1/7/35. Gold Mines 12/9/65. SE Activity July-Dec. 1942.

1/7/35. Gold Mines 12/9/65. SE Activity July-Dec. 1942.

MONTHLY AVERAGES OF STOCK INDICES

	December	November	October	September
Financial Times	—	—	—	—
Government Securities	64.76	65.53	60.65	72.64
Fixed interest	65.55	66.99	65.05	68.02
Industrial Ordinary	418.6	415.6	445.6	468.4
Gold Mines	258.5	212.7	216.9	210.1
Total Bargains</td				

CHRISTIE & CO

32 Baker Street London W1

Telephone 01-486 4231

Nine regional offices

Specialists in the sale of privately

owned businesses and companies

Valuers - Licensed Dealers

FT SHARE INFORMATION SERVICE

FOREIGN BONDS & RAILS

BANKS & HP—Continued

CHEMICALS, PLASTICS—Cont.

ENGINEERING—Continued

BRITISH FUNDS

"Shorts" (Lives up to Five Years)

High Low Stock Price % Div. Net Yield Int. Ref.

953 Treasury 9pc 1960+ 963 1.1 16.17 1.1 1.1 1.1

953 Treasury 9pc 1961 971 1.1 16.17 1.1 1.1 1.1

953 Treasury 9pc 1962 971 1.1 16.17 1.1 1.1 1.1

953 Treasury 9pc 1963 971 1.1 16.17 1.1 1.1 1.1

953 Treasury 9pc 1964 971 1.1 16.17 1.1 1.1 1.1

953 Treasury 9pc 1965 971 1.1 16.17 1.1 1.1 1.1

953 Treasury 9pc 1966 971 1.1 16.17 1.1 1.1 1.1

953 Treasury 9pc 1967 971 1.1 16.17 1.1 1.1 1.1

953 Treasury 9pc 1968 971 1.1 16.17 1.1 1.1 1.1

953 Treasury 9pc 1969 971 1.1 16.17 1.1 1.1 1.1

953 Treasury 9pc 1970 971 1.1 16.17 1.1 1.1 1.1

953 Treasury 9pc 1971 971 1.1 16.17 1.1 1.1 1.1

953 Treasury 9pc 1972 971 1.1 16.17 1.1 1.1 1.1

953 Treasury 9pc 1973 971 1.1 16.17 1.1 1.1 1.1

953 Treasury 9pc 1974 971 1.1 16.17 1.1 1.1 1.1

953 Treasury 9pc 1975 971 1.1 16.17 1.1 1.1 1.1

953 Treasury 9pc 1976 971 1.1 16.17 1.1 1.1 1.1

953 Treasury 9pc 1977 971 1.1 16.17 1.1 1.1 1.1

953 Treasury 9pc 1978 971 1.1 16.17 1.1 1.1 1.1

953 Treasury 9pc 1979 971 1.1 16.17 1.1 1.1 1.1

953 Treasury 9pc 1980 971 1.1 16.17 1.1 1.1 1.1

953 Treasury 9pc 1981 971 1.1 16.17 1.1 1.1 1.1

953 Treasury 9pc 1982 971 1.1 16.17 1.1 1.1 1.1

953 Treasury 9pc 1983 971 1.1 16.17 1.1 1.1 1.1

953 Treasury 9pc 1984 971 1.1 16.17 1.1 1.1 1.1

953 Treasury 9pc 1985 971 1.1 16.17 1.1 1.1 1.1

953 Treasury 9pc 1986 971 1.1 16.17 1.1 1.1 1.1

953 Treasury 9pc 1987 971 1.1 16.17 1.1 1.1 1.1

953 Treasury 9pc 1988 971 1.1 16.17 1.1 1.1 1.1

953 Treasury 9pc 1989 971 1.1 16.17 1.1 1.1 1.1

953 Treasury 9pc 1990 971 1.1 16.17 1.1 1.1 1.1

953 Treasury 9pc 1991 971 1.1 16.17 1.1 1.1 1.1

953 Treasury 9pc 1992 971 1.1 16.17 1.1 1.1 1.1

953 Treasury 9pc 1993 971 1.1 16.17 1.1 1.1 1.1

953 Treasury 9pc 1994 971 1.1 16.17 1.1 1.1 1.1

953 Treasury 9pc 1995 971 1.1 16.17 1.1 1.1 1.1

953 Treasury 9pc 1996 971 1.1 16.17 1.1 1.1 1.1

953 Treasury 9pc 1997 971 1.1 16.17 1.1 1.1 1.1

953 Treasury 9pc 1998 971 1.1 16.17 1.1 1.1 1.1

953 Treasury 9pc 1999 971 1.1 16.17 1.1 1.1 1.1

953 Treasury 9pc 2000 971 1.1 16.17 1.1 1.1 1.1

953 Treasury 9pc 2001 971 1.1 16.17 1.1 1.1 1.1

953 Treasury 9pc 2002 971 1.1 16.17 1.1 1.1 1.1

953 Treasury 9pc 2003 971 1.1 16.17 1.1 1.1 1.1

953 Treasury 9pc 2004 971 1.1 16.17 1.1 1.1 1.1

953 Treasury 9pc 2005 971 1.1 16.17 1.1 1.1 1.1

953 Treasury 9pc 2006 971 1.1 16.17 1.1 1.1 1.1

953 Treasury 9pc 2007 971 1.1 16.17 1.1 1.1 1.1

953 Treasury 9pc 2008 971 1.1 16.17 1.1 1.1 1.1

953 Treasury 9pc 2009 971 1.1 16.17 1.1 1.1 1.1

953 Treasury 9pc 2010 971 1.1 16.17 1.1 1.1 1.1

953 Treasury 9pc 2011 971 1.1 16.17 1.1 1.1 1.1

953 Treasury 9pc 2012 971 1.1 16.17 1.1 1.1 1.1

953 Treasury 9pc 2013 971 1.1 16.17 1.1 1.1 1.1

953 Treasury 9pc 2014 971 1.1 16.17 1.1 1.1 1.1

953 Treasury 9pc 2015 971 1.1 16.17 1.1 1.1 1.1

953 Treasury 9pc 2016 971 1.1 16.17 1.1 1.1 1.1

953 Treasury 9pc 2017 971 1.1 16.17 1.1 1.1 1.1

953 Treasury 9pc 2018 971 1.1 16.17 1.1 1.1 1.1

953 Treasury 9pc 2019 971 1.1 16.17 1.1 1.1 1.1

953 Treasury 9pc 2020 971 1.1 16.17 1.1 1.1 1.1

953 Treasury 9pc 2021 971 1.1 16.17 1.1 1.1 1.1

953 Treasury 9pc 2022 971 1.1 16.17 1.1 1.1 1.1

953 Treasury 9pc 2023 971 1.1 16.17 1.1 1.1 1.1

953 Treasury 9pc 2024 971 1.1 16.17 1.1 1.1 1.1

953 Treasury 9pc 2025 971 1.1 16.17 1.1 1.1 1.1

953 Treasury 9pc 2026 971 1.1 16.17 1.1 1.1 1.1

953 Treasury 9pc 2027 971 1.1 16.17 1.1 1.1 1.1

953 Treasury 9pc 2028 971 1.1 16.17 1.1 1.1 1.1

953 Treasury 9pc 2029 971 1.1 16.17 1.1 1.1 1.1

953 Treasury 9pc 2030 971 1.1 16.17 1.1 1.1 1.1

953 Treasury 9pc 2031 971 1.1 16.17 1.1 1.1 1.1

953 Treasury 9pc 2032 971 1.1 16.17 1.1 1.1 1.1

953 Treasury 9pc 2033 971 1.1 16.17 1.1 1.1 1.1

953 Treasury 9pc 2034 971 1.1 16.17 1.1 1.1 1.1

953 Treasury 9pc 2035 971 1.1 16.17 1.1 1.1 1.1

953 Treasury 9pc 2036 971 1.1 16.17 1.1 1.1 1.1

953 Treasury 9pc 2037 971 1.1 16.17 1.1 1.1 1.1

953 Treasury 9pc 2038 971 1.1 16.17 1.1 1.1 1.1

953 Treasury 9pc 2039 971 1.1 16.17 1.1 1.1 1.1

953 Treasury 9pc 2040 971 1.1 16.17 1.1 1.1 1.1

953 Treasury 9pc 2041 971 1.1 16.17 1.1 1.1 1.1

953 Treasury 9pc 2042 971 1.1 16.17 1.1 1.1 1.1

953 Treasury 9pc 2043 971 1.1 16.17 1.1 1.1 1.1

953 Treasury 9pc 2044 971 1.1 16.17 1.1 1.1 1.1

953 Treasury 9pc 2045 971 1.1 16.17 1.1 1.1 1.1

953 Treasury 9pc 2046 971 1.1 16.17 1.1 1.1 1.1

953 Treasury 9pc 2047 971 1.1 16.17 1.1 1.1 1.1

953 Treasury 9pc 2048 971 1.1 16.17 1.1 1.1 1.1

953 Treasury 9pc 2049 971 1.1 16.17 1.1 1.1 1.1

953 Treasury 9pc 2050 971 1.1 16.17 1.1 1.1 1.1

953 Treasury 9pc 2051 971 1.1 16.17 1.1 1.1 1.1

953 Treasury 9pc 2052 971 1.1 16.17 1.1 1.1 1.1

953 Treasury 9pc 2053 971 1.1 16.17 1.1 1.1 1.1

953 Treasury 9pc 2054 971 1.1 16.17 1.1 1.1 1.1

953 Treasury 9pc 2055 971 1.1 16.17 1.1 1.1 1.1

953 Treasury 9pc 2056 971 1.1 16.17 1.1 1.1 1.1

953 Treasury 9pc 2057 971 1.1 16.17 1.1 1.1 1.1

953 Treasury 9pc 2058 971 1.1 16.17 1.1 1.1 1.1

953 Treasury 9pc 2059 971 1.1 16.17 1.1 1.1 1.1

953 Treasury 9pc 2060 971 1.1 16.17 1.1 1.1 1.1

953 Treasury 9pc 2061 971 1.1 16.17 1.1 1.1 1.1

953 Treasury 9pc 2062 971 1.1 16.17 1.1 1.1 1.1

953 Treasury 9pc 2063 971 1.1 16.17 1.1 1.1 1.1

953 Treasury 9pc 2064 971 1.1 16.17 1.1 1.1 1.1

953 Treasury 9pc 2065 971 1.1 16.17 1.1 1.1 1.1

953 Treasury 9pc 2066 971 1.1 16.17 1.1 1.1 1.1

953 Treasury 9pc 2067 971 1.1 16.17 1.1 1.1 1.1

953 Treasury

Wednesday January 2 1980



Waldheim pessimistic about Iran visit

BY OUR OWN CORRESPONDENT IN TEHRAN

DR. KURT WALDHEIM, UN secretary-general, arrived here yesterday with little immediate hope of his being able to obtain the release of the U.S. diplomats held hostage and no guarantee of seeing Ayatollah Khomeini, the de facto head of state.

Hanging over his visit is the threat of UN sanctions.

However, the security council resolution adopted on Monday night may prove counter-productive to his efforts to resolve the crisis, in the opinion of diplomats here.

Militant Islamic students holding the captives in the U.S. embassy have said that the threat will not make them drop their demand for the return of the Shah to Iran for trial before the hostages are released.

At the airport, where he was met by Mr. Sadegh Qobazadeh, the Foreign Minister, Dr. Waldheim said: "My visit here to Iran will provide an opportunity

for an exchange of views." He warned that not too much should be expected from his visit.

The Iranian authorities have somewhat ambivalently played down the visit that Mr. Qobazadeh described as a fact-finding mission. He denied that the trip was the result of U.S. pressure and termed the UN resolution as a defeat for Washington because sanctions had not been imposed immediately.

It is possible that Dr. Waldheim will meet the ruling Revolutionary Council. This offers the best chance of a breakthrough as the council is believed to consider the continued crisis over the hostages as a severe embarrassment and to be willing to look at any option for breaking the impasse.

Apart from the students, the main stumbling block still appears to be Ayatollah Khomeini. Last week he told a

diplomat that Iran could not "surrender" because Islam did not allow it.

Last night, however, communication between him and the Revolutionary Council seemed to have broken down.

Yesterday Kurdish guerrillas and revolutionary guards clashed for the second time in 24 hours in the town of Sanandaj.

At least one person was killed and five wounded but — with heavy shooting continuing — it was believed that the toll may have been higher.

Three of the latter were reportedly by the official Pars news agency to have been killed at the weekend in an ambush in Baluchistan-Sistan, the province of Nations."

These articles provide for complete or partial interruption of economic relations and communications. But it was evident yesterday from the voting pat-

tern and statements made by a number of delegates in the council chamber that if the Iranians are still holding the hostages by next Monday's deadline the U.S. will be hard pressed to obtain the enforcement measures it wants, notwithstanding the favourable resolution.

The Soviet Union, Czechoslovakia, Kuwait and Bangladesh abstained. Some members which supported the resolution questioned the wisdom of threatening sanctions before the results of Dr. Waldheim's mission were known.

The Soviet delegate, Mr. Oleg Troyanovsky, went almost as far as to threaten to veto any future sanctions resolution. He rejected the American argument that Iranian actions threatened international peace and security — the legal basis for mandatory enforcement measures.

THE LEX COLUMN

The view across the valley

Index fell 3.6 to 414.2



suggests that the stock market is vulnerable to disappointment. The most important area where this could happen is in the Government's fiscal-monetary policy balance, with all its implications for interest rates, sterling, and inflation.

As present the expectation is roughly as follows. The PSBR will be held to little more than £9bn in the 1980-81 financial year, much the same in money terms as in 1979-80. Meanwhile private sector loan demand, which roughly doubled to nearly £9bn in calendar 1979, ought to subside. These two factors should make it much easier for the Government to regain control of monetary growth, and to reach a central target for next October which — given that there has been so much overshooting in the past few months — requires that the annualised rate of growth of sterling in 1981 should be no more than 7 per cent from now on.

Optimistic

Certainly investors in the gilt-edged market appear to be in a relatively optimistic frame of mind.

Brokers L. Messel's survey of gilt market opinion

has found, after a poll conducted just before Christmas,

that the average expectation is that Minimum Lending Rate

will be down to around 12 per

cent in a year's time, so

the yield on long-dated stocks will

marginally down on the day.

The foreign exchange markets

were generally quiet on Mon-

day, with the dollar and sterling

falling by perhaps two points.

The survey did not cover

equities and it is certainly less

automatic that share prices will

respond to lower interest rates

in what are bound to be other-

wise poor business conditions.

Historically, however, the turn

of gilts by more than a few

months.

The approach of the steel

workers' strike undermined the

pound, which dropped by 1.45

cents against the dollar to \$2.22,

compared with \$2.0410 at the

beginning of 1979.

The trade-weighted index

measuring the value of sterling

against a basket of currencies

slipped by 0.1 points to 70.2

This represented a 9.7 per cent

appreciation in 1979.

The rise in the silver price

on Monday was equivalent to

two-thirds of the total price of

296.9p at the start of 1979.

Israel fears U.S. pressure

BY DAVID LENNON IN TEL AVIV

THE ISRAELI Government fears that the U.S. decision to increase aid by only \$200m for the next financial year is the beginning of political pressure related to the lack of progress in talks with Egypt on "autonomy" for the Arab inhabitants of the West Bank and Gaza Strip.

The Administration's decision was announced on Monday after talks with Mr. Ezer Weizman, Minister of Defence.

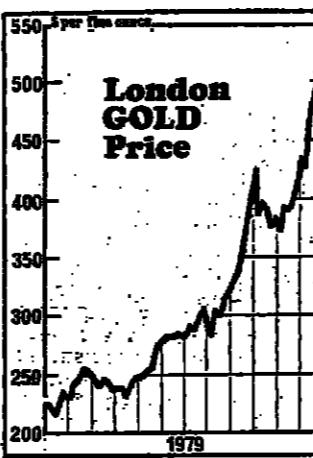
No reassurance is felt here from the White House statement.

This suggested that the granting of an increase in arms sales credits at a time when the U.S. Government was trying to hold down spending reflected sympathy and concern for Israel's security and well-being.

Israel had sought a \$3.4bn aid package for the 1980-81 fiscal year and officials said that the decision to add only \$200m

Gold reaches new peak

BY PETER RIDDELL, ECONOMICS CORRESPONDENT



to the current aid level of \$1.75bn amounted to a cutback in real terms.

They said that Washington was well aware that Israel needs more aid, so that the decision to not increase the economic assistance was clearly politically motivated.

There was considerable disappointment here that the emergency visit to Washington by Mr. Weizman, had failed to win a larger allocation, though it was not expected that the full amount would be obtained.

As it was, the Minister said on his return to Israel that but for the last-minute efforts of the Government it would not have achieved even the small increase.

The additional \$200m will bear 9 per cent interest.

Israel had hoped the addition would be a grant or at least be provided at the concessionary interest rate of 2 or 3 per cent.

Afghanistan

Continued from Page 1

part, and described the protest as a demonstration against the aggression of both East and West.

After several days of hesitation India has firmly asked the Soviet Union to withdraw its troops from Afghanistan, and expressed "deep concern" at the Soviet military involvement.

Mr. Charan Singh, India's caretaker Prime Minister, called in the Soviet Ambassador — an unusual move, as such messages are usually conveyed by Foreign Office officials.

The Indian Government has

it been known that it views with "grave concern" the U.S. decision to reconsider arms sales to Pakistan. The U.S. Ambassador to India was summoned to the Foreign Office to be told this.

First Chinese reaction came yesterday in a front-page commentary in the People's Daily newspaper, the Communist Party Daily.

It said there would be no peace "in the arc from South Asia to the Horn of Africa" while Soviet troops remained in Afghanistan.

Record year for airliner sales

Continued from Page 1

short-to-medium range 757, the second of Boeing's new generation of jet airliners, now under development.

So far, Boeing has collected only two orders for the 757 — for 19 aircraft with 18 on option from British Airways, and for 21 with another 22 on option from Eastern Airlines.

However, Boeing is convinced that sales of the 757 will be forthcoming as airlines decide to replace ageing 727s.

Boeing now has a total backlog of 600 undelivered jets. Even at its present production rate of 22 jets a month, it has enough work to keep its factories fully occupied through to late 1982 or early 1983.

These cover 15 more 767s, 130 additional 777s, 120 more 737s and 78 Jumbo jets. These orders are likely to be announced during 1980.

If these "unannounced acceptances" are taken into account, Boeing's performance in 1979 was substantially better than in 1978, when it sold 465 jets.

Boeing also holds what are called "unannounced acceptances" for 343 aircraft. These are firm orders not yet announced, or which require further action on the part of the purchasing airlines, possibly completing financing arrangements or gaining government approvals.

These cover 15 more 767s, 130 additional 777s, 120 more 737s and 78 Jumbo jets. These orders are likely to be announced during 1980.

These cover 15 more 767s, 130 additional 777s, 120 more 737s and 78 Jumbo jets. These orders are likely to be announced during 1980.

These cover 15 more 767s, 130 additional 777s, 120 more 737s and 78 Jumbo jets. These orders are likely to be announced during 1980.

These cover 15 more 767s, 130 additional 777s, 120 more 737s and 78 Jumbo jets. These orders are likely to be announced during 1980.

These cover 15 more 767s, 130 additional 777s, 120 more 737s and 78 Jumbo jets. These orders are likely to be announced during 1980.

These cover 15 more 767s, 130 additional 777s, 120 more 737s and 78 Jumbo jets. These orders are likely to be announced during 1980.

These cover 15 more 767s, 130 additional 777s, 120 more 737s and 78 Jumbo jets. These orders are likely to be announced during 1980.

These cover 15 more 767s, 130 additional 777s, 120 more 737s and 78 Jumbo jets. These orders are likely to be announced during 1980.

These cover 15 more 767s, 130 additional 777s, 120 more 737s and 78 Jumbo jets. These orders are likely to be announced during 1980.

These cover 15 more 767s, 130 additional 777s, 120 more 737s and 78 Jumbo jets. These orders are likely to be announced during 1980.

These cover 15 more 767s, 130 additional 777s, 120 more 737s and 78 Jumbo jets. These orders are likely to be announced during 1980.

These cover 15 more 767s, 130 additional 777s, 120 more 737s and 78 Jumbo jets. These orders are likely to be announced during 1980.

These cover 15 more 767s, 130 additional 777s, 120 more 737s and 78 Jumbo jets. These orders are likely to be announced during 1980.

These cover 15 more 767s, 130 additional 777s, 120 more 737s and 78 Jumbo jets. These orders are likely to be announced during 1980.

These cover 15 more 767s, 130 additional 777s, 120 more 737s and 78 Jumbo jets. These orders are likely to be announced during 1980.

These cover 15 more 767s, 130 additional 777s, 120 more 737s and 78 Jumbo jets. These orders are likely to be announced during 1980.

These cover 15 more 767s, 130 additional 777s, 120 more 737s and 78 Jumbo jets. These orders are likely to be announced during 1980.

These cover 15 more 767s, 130 additional 777s, 120 more 737s and 78 Jumbo jets. These orders are likely to be announced during 1980.

These cover 15 more 767s, 130 additional 777s, 120 more 737s and 78 Jumbo jets. These orders are likely to be announced during 1980.

These cover 15 more 767s, 130 additional 777s, 120 more 737s and 78 Jumbo jets. These orders are likely to be announced during 1980.

These cover 15 more 767s, 130 additional 777s, 120 more 737s and 78 Jumbo jets. These orders are likely to be announced during 1980.

These cover 15 more 767s, 130 additional 777s, 120 more 737s and 78 Jumbo jets. These orders are likely to be announced during 1980.